



ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS MEETING
JULY 2, 2024 – 5:30 p.m.
MEDICAL CENTER HOSPITAL BOARD ROOM (2ND FLOOR)
500 W 4TH STREET, ODESSA, TEXAS

AGENDA (p.1-2)

- I. CALL TO ORDERWallace Dunn, President
- II. ROLL CALL AND ECHD BOARD MEMBER ATTENDANCE/ABSENCESWallace Dunn
- III. INVOCATIONChaplain Doug Herget
- IV. PLEDGE OF ALLEGIANCEWallace Dunn
- V. MISSION / VISION / VALUES OF MEDICAL CENTER HEALTH SYSTEMWill Kappauf (p.3)
- VI. AWARDS AND RECOGNITION
 - A. July 2024 Associates of the Month Russell Tippin
 - Clinical – Brenda M. Pangan
 - Non-Clinical – Janett L. Franco
 - Nurse – Sonya Garcia
 - B. Net Promoter Score Recognition Russell Tippin
 - Dr. Fernando Boccalandro
 - Dr. Sindhu Kaitha
 - FHC West Family Medicine
- VII. CONFLICT OF INTEREST DISCLOSURE BY ANY BOARD MEMBER
- VIII. PUBLIC COMMENTS ON AGENDA ITEMS
- IX. CONSENT AGENDA Wallace Dunn (p.4-40)
(These items are considered to be routine or have been previously discussed, and can be approved in one motion, unless a Director asks for separate consideration of an item.)
 - A. Consider Approval of Regular Meeting Minutes, June 4, 2024
 - B. Consider Approval of Joint Conference Committee, June 25, 2024
 - C. Consider Approval of Federally Qualified Health Center Monthly Report, May 2024
 - D. Consider Approval of Annual ECHD Board Committee Appointments by Board President

X. COMMITTEE REPORTS

- A. Finance Committee** Don Hallmark (p.41-82)
 - 1. Financial Report for Month Ended May 31, 2024
 - 2. Consent Agenda
 - a. Consider Approval of Lockton Agreement Renewal
 - 3. Consider Approval of UMR Administrative Services Agreement

- B. Executive Policy Committee**..... Don Hallmark

XI. TTUHSC AT THE PERMIAN BASIN REPORT..... Dr. Timothy Benton

XII. PRESIDENT/CHIEF EXECUTIVE OFFICER’S REPORT AND ACTIONS

- Russell Tippin (p.83-87)

- A. Dr. Hulseley – Update**
- B. HealthSure Annual Insurance Report of Condition**
- C. Annual Conflict of Interest and Confidentiality Statements – ECHD Board Members**
- D. Joint Survey**
- E. Ad hoc Report(s)**

XIII. EXECUTIVE SESSION

Meeting held in closed session involving any of the following: (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code; and (2) Deliberation regarding negotiations for health care services, pursuant to Section 551.085 of the Texas Government Code.

XIV. ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION

- A. CONSIDER APPROVAL OF MCH PROCARE PROVIDER AGREEMENTS**
- B. CONSIDER APPROVAL OF ON-CALL AGREEMENTS**
- C. CONSIDER APPROVAL OF SETTLEMENT AGREEMENT**

XV. ADJOURNMENTWallace Dunn

If during the course of the meeting covered by this notice, the Board of Directors needs to meet in executive session, then such closed or executive meeting or session, pursuant to Chapter 551, Texas Government Code, will be held by the Board of Directors on the date, hour and place given in this notice or as soon after the commencement of the meeting covered by this notice as the Board of Directors may conveniently meet concerning any and all subjects and for any and all purposes permitted by Chapter 551 of said Government Code.

MISSION

Medical Center Health System is a community-based teaching organization dedicated to providing high quality and affordable healthcare to improve the health and wellness of all residents of the Permian Basin.

VISION

MCHS will be the premier source for health and wellness.

VALUES

I-ntegrity

C-ustomer centered

A-ccountability

R-espect

E-xcellence

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS
REGULAR BOARD MEETING
JUNE 4, 2024 – 5:30 p.m.**

MINUTES OF THE MEETING

MEMBERS PRESENT:

Wallace Dunn, President
Don Hallmark, Vice President
Bryn Dodd
Will Kappauf
David Dunn

MEMBERS ABSENT:

Richard Herrera
Kathy Rhodes

OTHERS PRESENT:

Russell Tippin, Chief Executive Officer
Steve Ewing, Chief Financial Officer
Matt Collins, Chief Operating Officer
Steve Steen, Chief Legal Counsel
Kim Leftwich, Chief Nursing Officer
Dr. Meredith Hulsey, Chief Medical Officer
Dr. Jeffrey Pinnow, Chief of Staff
Dr. Nimat Alam, Vice Chief of Staff
Grant Trollope, Assistant Chief Financial Officer
Kerstin Connolly, Paralegal
Lisa Russell, Executive Assistant to the CEO
Various other interested members of the
Medical Staff, employees, and citizens

I. CALL TO ORDER

Wallace Dunn, President, called the meeting to order at 5:30 p.m. in the Ector County Hospital District Board Room at Medical Center Hospital. Notice of the meeting was properly posted as required by the Open Meetings Act.

II. ROLL CALL AND ECHD BOARD MEMBER ATTENDANCE/ABSENCES

Wallace Dunn called roll, and there were two members absent: Richard Herrera was unexcused, and Kathy Rhodes was excused.

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III. INVOCATION

Chaplain Doug Herget offered the invocation.

IV. PLEDGE OF ALLEGIANCE

Wallace Dunn led the Pledge of Allegiance to the United States and Texas flags.

V. MISSION/VISION OF MEDICAL CENTER HEALTH SYSTEM

Bryn Dodd presented the Mission, Vision and Values of Medical Center Health System.

VI. AWARDS AND RECOGNITION

A. June 2024 Associates of the Month

Russell Tippin, President/Chief Executive Officer, introduced the June 2024 Associates of the Month as follows:

- Clinical – Murielle Capucine Awonusi
- Non-Clinical – Adrian Mier
- Nurse – Ayele Desta

B. Net Promoter Score Recognition

Russell Tippin, President/Chief Executive Officer, introduced the Net Promoter Score High Performer(s).

- MCH ProCare Cardio Wheatley Stewart
- Dr. Raymond Martinez
- Caitlin Estes, N.P.

VII. CONFLICT OF INTEREST DISCLOSURE BY ANY BOARD MEMBER

No conflicts were disclosed.

VIII. PUBLIC COMMENTS ON AGENDA ITEMS

No comments from the public were received.

IX. CONSENT AGENDA

- A. Consider Approval of Board Retreat Minutes, April 30 – May 2, 2024**
- B. Consider Approval of Regular Meeting Minutes, May 7, 2024**
- C. Consider Approval of Joint Conference Committee, May 28, 2024**
- D. Consider Approval of Federally Qualified Health Center Monthly Report, April 2024**

David Dunn moved, and Bryn Dodd seconded the motion to approve the items listed on the Consent Agenda as presented. The motion carried unanimously.

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X. COMMITTEE REPORTS

A. Audit Committee

1. Update of Internal Work Performed

Don Hallmark moved, and David Dunn seconded the motion to approve the Audit Committee report as presented. The motion carried.

B. Finance Committee

1. Financial Report for Month Ended April 30, 2024
2. Consent Agenda
 - a. Consider Approval of Imprivata Enterprise Access Management License Support Renewal
 - b. Consider Approval of Huron PLDI Contract Renewal
 - c. Consider Approval of Up To Date Contract Renewal
 - d. Consider Approval of Merge Healthcare Unity Contract Renewal
 - e. Consider Approval of Hologic Inc. Contract Renewal
 - f. Consider Approval of Optum Market Advantage (OMA) Contract Renewal
 - g. Consider Approval of CensiTrac Instrument Tracking System Renewal
3. Consider Approval of Emergency Purchase of New Histology Slide Stainer
4. Consider Approval of MedImpact Contract
5. Consider Approval of Windham Brannon, LLC Contract Addendum

Don Hallmark moved, and Will Kappauf seconded the motion to approve the Finance Committee report as presented. The motion carried.

C. Executive Policy Committee

The Executive Policy Committee met on May 30, 2024 to review and approve five (5) MCH policies meeting the committee guidelines. The committee recommends approval of the submitted policies as presented.

Bryn Dodd moved, and Don Hallmark seconded the motion to approve the Executive Policy Committee report as presented. The motion carried.

XI. TTUHSC AT THE PERMIAN BASIN REPORT

Dr. Timothy Benton, Regional Dean of TTUHSC, provided the TTUHSC at the Permian Basin report. This report was for information only, and no action was taken.

XII. PRESIDENT/CHIEF EXECUTIVE OFFICER'S REPORT AND ACTIONS

A. Dr. Hulsey - Update

Dr. Hulsey, Chief Medical Officer, provided the Board with dates of several events that are coming up:

- The board member and physician breakfast meeting on 7/25/24 had to be rescheduled to 7/18/24.
- Texas Tech Resident Orientation start time has changed – 6/27/24 in the MCH Boardroom starting at 4:00 pm.
- The Huron Leadership Program will be starting soon with the next group of providers.

This report was informational only. No action was taken.

B. Ad hoc Reports

Russell Tippin, Chief Executive Officer, reported the following:

The New Employee Orientation has 32 people in it, several were returning employees and new employees from ORMC.

MCH received 1 patient from the tornado in Sanderson, Texas.

Diabetes Clinic is still operating.

He will be headed to the Odessa Chamber Board Retreat in Marfa, Texas on Friday.

Courtney Look-Davis, Chief Experience & Quality Officer, reported that the Total Hip and Joint Survey will be happening on June 18 and 19, 2024.

The Regional Services Update report was provided in the board packet.

These reports were informational only. No action was taken.

XIII. ECHD BOARD OFFICER ELECTIONS / APPOINTMENT

- A. President**
- B. Vice President**
- C. Executive Committee Member**
- D. Secretary**

David Dunn moved, and Don Hallmark seconded the motion to keep the same Officers, President – Wallace Dunn, Vice President – Don Hallmark, Executive Committee Member – Bryn Dodd, and Secretary – David Dunn. The motion carried.

XIV. EXECUTIVE SESSION

Wallace Dunn stated that the Board would go into Executive Session for the meeting held in closed session involving any of the following: (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code; (2) Deliberation regarding Real Property pursuant to Section 551.072 and (3) Deliberation regarding negotiations for health care services, pursuant to Section 551.085 of the Texas Government Code.

ATTENDEES for the entire Executive Session: ECHD Board members, Bryn Dodd, Will Kappauf, David Dunn, Don Hallmark, Wallace Dunn, and Russell Tippin, President/CEO, Steve Steen, Chief Legal Counsel, and Kerstin Connolly, Paralegal.

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Russell Tippin, Chief Executive Officer, led the board in discussions about the November election.

Will Kappauf, Board Member, left the remainder of executive session.

Adiel Alvarado, President of ProCare, presented the ProCare provider agreement to the ECHD Board of Directors during Executive Session, and then he was excused from the remainder of executive session.

Matt Collins, Chief Operating Officer, presented the MCHS property leases to the Board of Directors during Executive Session.

Steve Steen, Chief Legal Counsel, led the board in discussion about the bylaws committee.

Russell Tippin, Chief Executive Officer, led the board in discussion about the Steward Health financial situation.

Matt Collins, Chief Operating Officer, Kim Leftwich, Chief Nursing Officer and Steve Ewing, Chief Financial Officer were excused from the remainder of Executive Session.

Russell Tippin, Chief Executive Officer, reported to the board about a personal matter.

Executive Session began at 5:57 p.m.

Executive Session ended at 7:07 p.m.

No action was taken during Executive Session

XV. ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION

A. Consider Approval of MCH ProCare Provider Agreement(s).

Wallace Dunn presented the following renewal:

- Mavis Twum-Barimah, M.D. – This a three (3) year FHC Contract.
- Bangalore Annalah, Putta Shankar, M.D. – This is a three (3) year Anesthesia Contract

Wallace Dunn presented the following new contracts:

- Melissa Freeman, FNP-BC – This a three (3) year FHC Contract.
- Domingo Caparas, M.D. – This is a 1 year Hospitalist Contract.

Wallace Dunn presented the following amendment:

- Charak Medical Associates, PLLC – This is an amendment to a Hospitalist Contract.

Don Hallmark moved, and David Dunn seconded the motion to approve the MCH ProCare Provider Agreements as presented. The motion carried.

B. Consider Approval of MCHS Lease Agreements

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Wallace Dunn presented the following property leases:

- Comprehensive Kidney Institute (Dr. Ronald Gibbons) – This is a 3-year property lease
- Dr. Abdul Kadir – This is a 3-year property lease

David Dunn moved, and Don Hallmark seconded the motion to approve the MCHS Lease Agreements as presented. The motion carried.

XVI. ADJOURNMENT

There being no further business to come before the Board, Wallace Dunn adjourned the meeting at 7:08 p.m.

Respectfully submitted,

A handwritten signature in black ink, appearing to read "David Dunn", written over a horizontal line.

David Dunn, Secretary
Ector County Hospital District Board of Directors



July 2, 2024

**ECTOR COUNTY HOSPITAL DISTRICT
 BOARD OF DIRECTORS**

Item to be considered:

Medical Staff and Allied Health Professionals Staff Applicants

Statement of Pertinent Facts:

Pursuant to Article 7 of the Medical Staff Bylaws, the application process for the following Medical Staff and Allied Health Professional applicants is complete. The Joint Conference Committee and the Medical Executive Committee recommend approval of privileges or scope of practice and membership to the Medical Staff or Allied Health Professionals Staff for the following applicants, effective upon Board Approval.

Medical Staff:

Applicant	Department	Specialty/Privileges	Group	Dates
Sudip Sheth, MD	Pediatrics	Neonatal/Perinatal	TTUHSC	07/02/2024-07/01/2025

Allied Health:

Applicant	Department	AHP Category	Specialty/Privileges	Group	Sponsoring Physician(s)	Dates
Laurie Butler, CRNA	Anesthesia	AHP	CRNA	Midwest Anesthesia	Dr. Putta Shankar Bangalore, Dr. Abhishek Jayadevappa, Dr. Marlys Munnell, Dr. Hwang, Dr. Skip Batch, Dr. Joe Bryan, Dr. Jannie Tang, Meghana Gillala, Dr. P. Reddy	07/02/2024-07/01/2026
Grover Cruise, CRNA	Anesthesia	AHP	CRNA	Midwest Anesthesia	Dr. Putta Shankar Bangalore, Dr. Abhishek Jayadevappa, Dr. Marlys Munnell, Dr. Hwang, Dr. Skip Batch, Dr. Joe Bryan, Dr. Jannie Tang, Meghana Gillala, Dr. P. Reddy	07/02/2024-07/01/2026
Glory Gituma, CRNA	Anesthesia	AHP	CRNA	Midwest Anesthesia	Dr. Putta Shankar Bangalore, Dr. Abhishek Jayadevappa, Dr. Marlys Munnell, Dr. Hwang, Dr. Skip Batch, Dr. Joe Bryan, Dr. Jannie Tang, Meghana Gillala, Dr. P. Reddy	07/02/2024-07/01/2026
Brittany Jones, CRNA	Anesthesia	AHP	CRNA	Midwest Anesthesia	Dr. Putta Shankar Bangalore, Dr. Abhishek Jayadevappa, Dr. Marlys Munnell, Dr. Hwang, Dr. Skip Batch, Dr. Joe Bryan, Dr. Jannie Tang, Meghana Gillala, Dr. P. Reddy	07/02/2024-07/01/2026



*Please grant temporary Privileges

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept the recommendation of the Medical Executive Committee and the Joint Conference Committee and approve privileges and membership to the Medical Staff as well as scope of practice and Allied Health Professional Staff membership for the above listed applicants.

Jeffrey Pinnow, MD Chief of Staff
Executive Committee Chair
/MM



July 2, 2024

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Reappointment of the Medical Staff and/or Allied Health Professional Staff

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following reappointments of the Medical Staff and Allied Health Professional Staff's submitted. These reappointment recommendations are made pursuant to and in accordance with Article 5 of the Medical Staff Bylaws.

Medical Staff:

Applicant	Department	Status Criteria Met	Staff Category	Specialty/ Privileges	Group	Changes to Privileges	Dates
Oluwafemi Akinlawo,	Pediatrics	Yes	Associate	Pediatrics	Covenant	None	08/01/2024-07/31/2026
Mary Alfidi, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	11/01/2024-10/31/2026
Rizwan Asim, MD	Medicine	Yes	Active	Hospitalist	ProCare	None	08/01/2024-07/31/2026
Glen Bennion, DO	OB/GYN	Yes	Associate to Active	OB/GYN	TTUHSC	None	08/01/2024-07/31/2026
Anna Marie Francisco, MD	Family Medicine	Yes	Active	Family Medicine	TTUHSC	None	09/01/2024-08/31/2026
Abhishek Bhari Jayadeva, MD	Anesthesia	Yes	Active	Anesthesia	ProCare	None	08/01/2024-07/31/2026
Ravi Borra, MD	Medicine	Yes	Affiliate	Endocrinology		None	09/01/2024-08/31/2026
Matthew Carraway, DDS	Surgery	Yes	Active	Pediatric Dentistry		None	08/01/2024-07/31/2026
Phillip Chae, MD	Medicine	Yes	Courtesy to Affiliate	Oncology		None	09/01/2024-08/31/2026
Kalyan Chakrala, DO	Medicine	Yes	Active	Gastroenterology	ProCare	None	08/01/2024-07/31/2026
David Davison, MD	Family Medicine	Yes	Affiliate	Family Medicine	TTUHSC	None	11/01/2024-10/31/2026
Adam Farber, MD	Cardiology	Yes	Active	Cardiology	ProCare	None	08/01/2024-07/31/2026
Alejandra Garcia Fernandez	Medicine	Yes	Active	Critical Care	TTUHSC	None	08/01/2024-07/31/2026
Kevin Harbourne, MD	Anesthesia	Yes	Associate to Active	Anesthesia	ProCare	None	09/01/2024-08/31/2026



Medical Center Hospital

A Member of Medical Center Health System

Mason Hicks, MD	Radiology	No	Active	Diagnostic Radiology	ProCare	None	08/01/2024-07/31/2026
Meredith Hulsey, DO	Pathology	Yes	Active	Pathology	ProCare	None	08/01/2024-07/31/2026
Biosha Jones, MD	Emergency Medicine	Yes	Associate	Emergency Medicine	BEPO	None	08/01/2024-07/31/2026
Jason Jones, MD	Surgery	Yes	Associate to Active	Oral & Maxillofacial Surgery		None	08/01/2024-07/31/2026
Dana Kerr, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	11/01/2024-10/31/2026
Amanda Murray, DO	OB/GYN	Yes	Active	OB/GYN	TTUHSC	None	09/01/2024-08/31/2026
Mahamudun Nabi, MD	Medicine	Yes	Associate to Active	Psychiatry	TTUHSC	None	08/01/2024-07/31/2026
Mandeep Othee, MD	Medicine	Yes	Active	Physical Medicine	ProCare	None	09/01/2024-08/31/2026
Debbie Smith, DO	Family Medicine	Yes	Active	Family Medicine	TTUHSC	None	09/01/2024-08/31/2026
Arlene Sussman, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	11/01/2024-10/31/2026
Ramu Vuppala, DDS	Surgery	No	Associate to Courtesy	Pediatric Dentistry		None	10/01/2024-09/30/2026

Allied Health Professionals:

Applicant	Department	AHP Category	Specialty / Privileges	Group	Sponsoring Physician	Changes to Priv	Dates
Zoila Barrera, PA	Cardiology	AHP	Nurse Practitioner	ProCare	Dr. Fernando Boccalandro, Dr. Adam Farber, Dr. Tejas Patel, Dr. Manouhar Angirekula	None	08/01/2024 -07/31/2026
Suzanne Cearley, NP	Pediatrics	AHP	Nurse Practitioner	ProCare	Dr. Merry Hart	None	11/01/2024 10/31/2026
Jose Katada, CRNA	Anesthesia	AHP	Nurse Practitioner	ProCare	Dr. Putta Shankar Bangalore, Dr. Abhishek Jayadevappa, Dr. Marlys Munnell, Dr. Hwang, Dr. Skip Batch, Dr. Joe Bryan, Dr. Jannie Tang, Meaghan Gillala, Dr. P. Reddy	None	09/01/2024 08/31/2026
Gaybrielle Marquez, NP	Cardiology	AHP	Nurse Practitioner	ProCare	Dr. Tejas Patel, Dr. Boccalandro, Dr. Adam Farber and Dr. Angirekula	None	08/01/2024- 07/31/2026
Bertha Nunez, NP	Pediatrics	AHP	Nurse Practitioner	ProCare	Dr. Merry Hart	None	08/01/2024 07/31/2026



Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee relating to the reappointment of the Medical Staff and/or Allied Health Professional Staff.

Jeffrey Pinnow, MD Chief of Staff Executive Committee
Chair

July 2, 2024

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Change in Clinical Privileges

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends the request below on change in clinical privileges. These clinical changes in privileges are recommendations made pursuant to and in accordance with Article 4 of the Medical Staff Bylaws.

Additional Privileges:

Staff Member	Department	Privilege
*Omer Kineish, MD	Surgery	ADD: da Vinci Surgical System

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee relating to the change in clinical privileges of the Allied Health Professional Staff.

Jeffrey Pinnow, MD Chief of Staff Executive
Committee Chair
/MM



July 2, 2024

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Change in Medical Staff or AHP Staff Status–Resignations/Lapse of Privileges

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following changes in staff status. These resignations/lapses of privileges are recommendations made pursuant to and in accordance with Article 4 of the Medical Staff Bylaws.

Resignation/Lapse of Privileges:

Staff Member	Staff Category	Department	Effective Date	Action
Shanna Baker, CRNA	AHP	Anesthesia	05/31/2024	Resignation
Willard Davis II, DO	Associate	Emergency Medicine	04/21/2024	Resignation
Alexandra Fierro, PA	AHP	Surgery	04/30/2024	Lapse in Privileges
Paul Guisler, MD	Telemedicine	Radiology	05/31/2024	Resignation
Samantha Nunez, NP	AHP	Surgery	06/14/2024	Resignation
Britni Young, NP	AHP	Family Medicine	07/21/2023	Resignation

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the Resignation/Lapse of Privileges.

Jeffrey Pinnow, MD Chief of
Staff Executive Committee Chair
/MM



July 2, 2024

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Change in Medical Staff or AHP Staff Category

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommend approval of the following changes in staff status category. The respective departments determined that the practitioners have complied with all Bylaws requirements and are eligible for the changes noted below.

Staff Category Change:

Staff Member	Department	Category
Glen Bennion, DO	OB/GYN	Associate to Active
Phillip Chae, MD	Medicine	Courtesy to Affiliate
Kevin Harbourne, MD	Anesthesia	Associate to Active
Jason Jones, MD	Surgery	Associate to Active
Mahamudun Nabi, MD	Medicine	Associate to Active
Ramu Vuppala, DDS	Surgery	Associate to Courtesy

Changes to Credentialing Dates:

Staff Member	Staff Category	Department	Dates
Srikala Meda, MD	Courtesy	Medicine	06/01/2024 - 05/31/2026
Macaulay Nwojo, MD	Active	Surgery	06/01/2024 - 05/31/2026
Devi Suravajjala, MD	Active	Medicine	06/01/2024 - 05/31/2026

Changes of Supervising Physician(s):

Staff Member	Group	Department
None		

Leave of Absence:

Staff Member	Staff Category	Department	Effective Date	Action
None				



July 2, 2024

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Removal of I-FPPE

Staff Member	Department	Removal/Extension
None		

Change in Privileges

Staff Member	Department	Privilege
None		

Proctoring Request(s)/Removal(s)

Staff Member	Department	Privilege(s)
None		

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motions in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the staff category changes, changes to the credentialing dates, changes of supervising physicians, leave of absence, removal of I-FPPE, proctoring requests/removals, and change in privileges.

Jeffrey Pinnow, MD Chief of Staff Executive
Committee Chair
/MM



July 2, 2024

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Statement of Pertinent Facts:

The Medical Executive Committee recommends approval of the following:

- OB/GYN Department Chair Criteria

Advice, Opinions, Recommendations and Motion:

- OB/GYN Department Chair Criteria

Advice, Opinions, Recommendations and Motion:

If the Joint Conference Committee concurs, the following motion is in order: Accept the recommendation of the Medical Executive Committee to approve the OB/GYN Department Chair Criteria. Forward this recommendation to the Ector County Hospital District Board of Directors.

Jeffrey Pinnow, MD, Chief of Staff
Executive Committee Chair
/MM

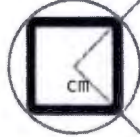
Eligibility Criteria – Department Chair

Pursuant to the Medical Staff Bylaws Article 3.B. Eligibility Criteria

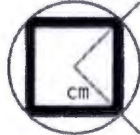
Physician Name: Chris Maguire

Department: Ob/Gyn

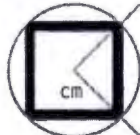
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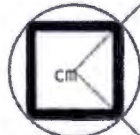
be certified by an appropriate speciality board and main certification as defined in the Credentials Policy;



have served on the Active Staff for at least three years.



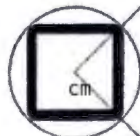
have no pending adverse recommendations concerning appointment or clinical privileges;



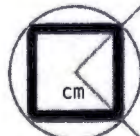
not presently be serving as a Medical Staff officer, board member, or department chairperson at any other hospital and will not serve during their terms of office



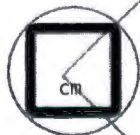
be willing to faithfully discharge the duties and responsibilities of the position;



have some experience in a leadership position or other involvement in performance improvement function for at least two years;



participate in Medical Staff Leadership training as determined by the Medical Executive Committee; and



Disclose any financial conflict of interest (ie. an ownership or investment interest in or compensation arrangement) with a hospital or hospital-affiliated entity within Ector County or within 100 miles of the hospital; ampus to the nominating committee for evaluation. This does not apply to services provided within a practitioner's office and billed under the same provider number used by the practitioner.

Signature X C Maguire

Date: 6/20/2024

Family Health Clinic
July 2024
ECHD Board Update

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CENTERS COMBINED - OPERATIONS SUMMARY
MAY 2024**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 1,448,640	\$ 1,807,513	-19.9%	\$ 624,895	131.8%	\$ 12,729,287	\$ 13,391,081	-4.9%	\$ 4,946,569	157.3%
TOTAL PATIENT REVENUE	\$ 1,448,640	\$ 1,807,513	-19.9%	\$ 624,895	131.8%	\$ 12,729,287	\$ 13,391,081	-4.9%	\$ 4,946,569	157.3%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 822,998	\$ 890,165	-7.5%	\$ 368,465	123.4%	\$ 5,916,971	\$ 6,607,114	-10.4%	\$ 2,743,819	115.6%
Self Pay Adjustments	81,438	112,413	-27.6%	24,940	226.5%	445,449	838,247	-46.9%	455,552	-2.2%
Bad Debts	71,449	56,661	26.1%	(59,257)	-220.6%	428,144	406,275	5.4%	(137,197)	-412.1%
TOTAL REVENUE DEDUCTIONS	\$ 975,885	\$ 1,059,239	-7.9%	\$ 334,148	192.1%	\$ 6,790,564	\$ 7,851,636	-13.5%	\$ 3,062,173	121.8%
	67.37%	58.60%		53.47%		53.35%	58.63%		61.90%	
NET PATIENT REVENUE	\$ 472,755	\$ 748,274	-36.8%	\$ 290,747	62.6%	\$ 5,938,723	\$ 5,539,445	7.2%	\$ 1,884,396	215.2%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ 10,401	\$ 18,570	-44.0%	\$ 28,143	-63.0%	\$ 267,326	\$ 148,560	79.9%	\$ 616,257	-56.6%
TOTAL OTHER REVENUE	\$ 10,401	\$ 18,570	-44.0%	\$ 28,143	-63.0%	\$ 267,326	\$ 148,560	79.9%	\$ 616,257	-56.6%
NET OPERATING REVENUE	\$ 483,156	\$ 766,844	-37.0%	\$ 318,890	51.5%	\$ 6,206,049	\$ 5,688,005	9.1%	\$ 2,500,653	148.2%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 190,160	\$ 265,804	-28.5%	\$ 105,410	80.4%	\$ 1,532,715	\$ 1,938,342	-20.9%	\$ 833,351	83.9%
Benefits	26,496	41,821	-36.6%	34,152	-22.4%	223,749	320,480	-30.2%	238,397	-6.1%
Physician Services	481,532	470,200	2.4%	222,868	116.1%	3,536,810	3,724,288	-5.0%	1,396,923	153.2%
Cost of Drugs Sold	47,450	21,934	116.3%	20,325	133.5%	407,596	166,764	144.4%	143,487	184.1%
Supplies	18,900	61,886	-69.5%	5,503	243.4%	141,370	457,509	-69.1%	88,601	59.6%
Utilities	5,157	8,101	-36.3%	3,491	47.7%	44,789	45,386	-1.3%	44,035	1.7%
Repairs and Maintenance	2,332	2,241	4.1%	527	342.5%	17,662	17,928	-1.5%	7,578	133.1%
Leases and Rentals	937	4,477	-79.1%	620	51.1%	10,348	35,816	-71.1%	4,294	141.0%
Other Expense	1,000	1,352	-26.0%	30,915	-96.8%	8,693	13,092	-33.6%	38,466	-77.4%
TOTAL OPERATING EXPENSES	\$ 773,963	\$ 877,816	-11.8%	\$ 423,811	82.6%	\$ 5,923,732	\$ 6,719,605	-11.8%	\$ 2,795,133	111.9%
Depreciation/Amortization	\$ 24,948	\$ 23,981	4.0%	\$ 23,343	6.9%	\$ 199,627	\$ 189,338	5.4%	\$ 187,068	6.7%
TOTAL OPERATING COSTS	\$ 798,911	\$ 901,797	-11.4%	\$ 447,153	78.7%	\$ 6,123,358	\$ 6,908,943	-11.4%	\$ 2,982,201	105.3%
NET GAIN (LOSS) FROM OPERATIONS	\$ (315,755)	\$ (134,953)	134.0%	\$ (128,263)	146.2%	\$ 82,690	\$ (1,220,938)	-106.8%	\$ (481,547)	-117.2%
Operating Margin	-65.35%	-17.60%	271.4%	-40.22%	62.5%	1.33%	-21.47%	-106.2%	-19.26%	-106.9%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Total Visits	3,795	4,341	-12.6%	1,959	93.7%	30,112	32,336	-6.9%	15,823	90.3%
Average Revenue per Office Visit	381.72	416.38	-8.3%	318.99	19.7%	422.73	414.12	2.1%	312.62	35.2%
Hospital FTE's (Salaries and Wages)	42.9	59.4	-27.8%	24.4	75.9%	44.8	56.3	-20.3%	25.2	77.5%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - SOUTH - OPERATIONS SUMMARY
MAY 2024**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 159,689	\$ 207,691	-23.1%	\$ 161,433	-1.1%	\$ 1,188,730	\$ 1,578,228	-24.7%	\$ 1,501,680	-20.8%
TOTAL PATIENT REVENUE	\$ 159,689	\$ 207,691	-23.1%	\$ 161,433	-1.1%	\$ 1,188,730	\$ 1,578,228	-24.7%	\$ 1,501,680	-20.8%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 113,650	\$ 112,557	1.0%	\$ 99,864	13.8%	\$ 610,693	\$ 855,315	-28.6%	\$ 835,142	-26.9%
Self Pay Adjustments	25,752	25,918	-0.6%	11,486	124.2%	143,702	197,741	-27.3%	200,926	-28.5%
Bad Debts	14,614	(14,906)	-198.0%	(58,023)	-125.2%	60,937	(113,268)	-153.8%	(92,422)	-165.9%
TOTAL REVENUE DEDUCTIONS	\$ 154,015	\$ 123,569	24.6%	\$ 53,327	188.8%	\$ 815,331	\$ 939,788	-13.2%	\$ 943,645	-13.6%
	96.4%	59.5%		33.0%		68.6%	59.5%		62.8%	
NET PATIENT REVENUE	\$ 5,674	\$ 84,122	-93.3%	\$ 108,106	-94.8%	\$ 373,399	\$ 638,440	-41.5%	\$ 558,035	-33.1%
OTHER REVENUE										
FHC Other Revenue	\$ 10,401	\$ 18,570	0.0%	\$ 28,143	-63.0%	\$ 267,326	\$ 148,560	0.0%	\$ 616,257	-56.6%
TOTAL OTHER REVENUE	\$ 10,401	\$ 18,570	-44.0%	\$ 28,143	-63.0%	\$ 267,326	\$ 148,560	79.9%	\$ 616,257	-56.6%
NET OPERATING REVENUE	\$ 16,074	\$ 102,692	-84.3%	\$ 136,249	-88.2%	\$ 640,724	\$ 787,000	-18.6%	\$ 1,174,292	-45.4%
OPERATING EXPENSE										
Salaries and Wages	\$ 62,167	\$ 69,393	-10.4%	\$ 108,531	-42.7%	\$ 457,974	\$ 516,032	-11.3%	\$ 630,876	-27.4%
Benefits	8,662	10,918	-20.7%	35,163	-75.4%	66,745	85,319	-21.8%	180,475	-63.0%
Physician Services	68,806	65,850	4.5%	179,529	-61.7%	480,753	526,800	-8.7%	844,054	-43.0%
Cost of Drugs Sold	18	3,892	-99.5%	6,211	-99.7%	37,264	29,572	26.0%	29,865	24.8%
Supplies	(774)	7,687	-110.1%	2,783	-127.8%	41,761	58,835	-29.0%	24,735	68.8%
Utilities	3,267	4,707	-30.6%	1,396	134.1%	22,938	23,748	-3.4%	22,210	3.3%
Repairs and Maintenance	1,462	2,028	-27.9%	527	177.4%	10,976	16,224	-32.3%	5,878	86.7%
Leases and Rentals	897	537	67.0%	580	54.6%	4,934	4,296	14.8%	4,174	18.2%
Other Expense	1,000	1,227	-18.5%	30,915	-96.8%	8,693	12,092	-28.1%	37,915	-77.1%
TOTAL OPERATING EXPENSES	\$ 145,505	\$ 166,239	-12.5%	\$ 365,635	-60.2%	\$ 1,132,037	\$ 1,272,918	-11.1%	\$ 1,780,181	-36.4%
Depreciation/Amortization	\$ 4,048	\$ 2,744	47.5%	\$ 2,489	62.7%	\$ 32,433	\$ 21,749	49.1%	\$ 20,239	60.3%
TOTAL OPERATING COSTS	\$ 149,554	\$ 168,983	-11.5%	\$ 368,124	-59.4%	\$ 1,164,470	\$ 1,294,667	-10.1%	\$ 1,800,420	-35.3%
NET GAIN (LOSS) FROM OPERATIONS	\$ (133,480)	\$ (66,291)	-101.4%	\$ (231,875)	42.4%	\$ (523,746)	\$ (507,667)	-3.2%	\$ (626,128)	-16.4%
Operating Margin	-830.40%	-64.55%	1186.4%	-170.19%	387.9%	-81.74%	-64.51%	26.7%	-53.32%	53.3%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	556	748	-25.7%	608	-8.6%	4,251	5,684	-25.2%	5,425	-21.6%
Average Revenue per Office Visit	287.21	277.66	3.4%	265.51	8.2%	279.64	277.66	0.7%	276.81	1.0%
Hospital FTE's (Salaries and Wages)	9.3	13.7	-31.7%	12.8	-27.3%	10.2	13.2	-22.6%	11.8	-13.3%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - WEST UNIVERSITY - OPERATIONS SUMMARY
MAY 2024**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 199,425	\$ 215,688	-7.5%	\$ 188,514	5.8%	\$ 1,638,340	\$ 1,639,348	-0.1%	\$ 1,533,517	6.8%
TOTAL PATIENT REVENUE	\$ 199,425	\$ 215,688	-7.5%	\$ 188,514	5.8%	\$ 1,638,340	\$ 1,639,348	-0.1%	\$ 1,533,517	6.8%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 84,524	\$ 119,387	-29.2%	\$ 114,893	-26.4%	\$ 820,226	\$ 907,410	-9.6%	\$ 860,203	-4.6%
Self Pay Adjustments	29,733	19,791	50.2%	8,077	268.1%	157,008	150,420	4.4%	137,654	14.1%
Bad Debts	15,130	1,554	873.6%	1,733	773.1%	61,897	11,812	424.0%	21,740	184.7%
TOTAL REVENUE DEDUCTIONS	\$ 129,387	\$ 140,732	-8.1%	\$ 124,704	3.8%	\$ 1,039,132	\$ 1,069,642	-2.9%	\$ 1,019,597	1.9%
	64.88%	65.25%		66.15%		63.43%	65.25%		66.49%	
NET PATIENT REVENUE	\$ 70,038	\$ 74,956	-6.6%	\$ 63,810	9.8%	\$ 599,208	\$ 569,706	5.2%	\$ 513,920	16.6%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 70,038	\$ 74,956	-6.6%	\$ 63,810	9.8%	\$ 599,208	\$ 569,706	5.2%	\$ 513,920	16.6%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 17,663	\$ 28,626	-38.3%	\$ (2,862)	-717.2%	\$ 169,190	\$ 212,915	-20.5%	\$ 62,683	169.9%
Benefits	2,461	4,504	-45.4%	(927)	-365.5%	24,658	35,203	-30.0%	17,932	37.5%
Physician Services	54,206	55,733	-2.7%	16,146	235.7%	400,939	445,864	-10.1%	263,720	52.0%
Cost of Drugs Sold	3,781	3,440	9.9%	77	4830.8%	24,999	26,149	-4.4%	26,212	-4.6%
Supplies	1,445	3,304	-56.3%	730	98.1%	14,495	25,256	-42.6%	26,426	-45.1%
Utilities	1,889	3,394	-44.3%	2,096	-9.8%	21,852	21,638	1.0%	21,825	0.1%
Repairs and Maintenance	-	213	-100.0%	-	100.0%	-	1,704	-100.0%	1,700	-100.0%
Leases and Rentals	40	-	0.0%	40	0.0%	320	-	0.0%	120	166.7%
Other Expense	-	125	-100.0%	-	0.0%	-	1,000	-100.0%	551	-100.0%
TOTAL OPERATING EXPENSES	\$ 81,486	\$ 99,339	-18.0%	\$ 15,299	432.6%	\$ 656,452	\$ 769,729	-14.7%	\$ 421,170	55.9%
Depreciation/Amortization	\$ 20,824	\$ 21,071	-1.2%	\$ 20,779	0.2%	\$ 166,595	\$ 166,273	0.2%	\$ 166,231	0.2%
TOTAL OPERATING COSTS	\$ 102,311	\$ 120,410	-15.0%	\$ 36,078	183.6%	\$ 823,047	\$ 936,002	-12.1%	\$ 587,401	40.1%
NET GAIN (LOSS) FROM OPERATIONS	\$ (32,272)	\$ (45,454)	-29.0%	\$ 27,732	-216.4%	\$ (223,839)	\$ (366,296)	-38.9%	\$ (73,480)	204.6%
Operating Margin	-46.08%	-60.64%	-24.0%	43.46%	-206.0%	-37.36%	-64.30%	-41.9%	-14.30%	161.3%

	CURRENT MONTH					YEAR TO DATE				
Total Visits	614	716	-14.2%	597	2.8%	5,360	5,442	-1.5%		0.0%
Average Revenue per Office Visit	324.80	301.24	7.8%	315.77	2.9%	305.66	301.24	1.5%	302.89	0.9%
Hospital FTE's (Salaries and Wages)	7.3	7.4	-0.9%	5.3	38.6%	7.0	7.1	-2.1%	6.0	16.2%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - JBS - OPERATIONS SUMMARY
MAY 2024**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 383,239	\$ 286,314	33.9%	\$ 274,948	39.4%	\$ 3,020,532	\$ 2,177,283	38.7%	\$ 1,911,372	58.0%
TOTAL PATIENT REVENUE	\$ 383,239	\$ 286,314	33.9%	\$ 274,948	39.4%	\$ 3,020,532	\$ 2,177,283	38.7%	\$ 1,911,372	58.0%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 189,151	\$ 156,114	21.2%	\$ 153,708	23.1%	\$ 1,537,083	\$ 1,187,177	29.5%	\$ 1,048,474	46.6%
Self Pay Adjustments	9,248	13,190	-29.9%	5,376	72.0%	61,769	100,302	-38.4%	116,973	-47.2%
Bad Debts	11,651	(6,928)	-268.2%	(2,967)	-492.7%	92,897	(52,687)	-276.3%	(66,516)	-239.7%
TOTAL REVENUE DEDUCTIONS	\$ 210,049	\$ 162,376	29.4%	\$ 156,117	34.5%	\$ 1,691,748	\$ 1,234,792	37.0%	\$ 1,098,931	53.9%
	54.81%	56.71%		56.78%		56.01%	56.71%		57.49%	
NET PATIENT REVENUE	\$ 173,190	\$ 123,938	39.7%	\$ 118,831	45.7%	\$ 1,328,784	\$ 942,491	41.0%	\$ 812,441	63.6%
OTHER REVENUE										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 173,190	\$ 123,938	39.7%	\$ 118,831	45.7%	\$ 1,328,784	\$ 942,491	41.0%	\$ 812,441	63.6%
OPERATING EXPENSE										
Salaries and Wages	\$ 30,801	\$ 38,267	-19.5%	\$ (260)	-11944.8%	\$ 255,492	\$ 284,890	-10.3%	\$ 139,792	82.8%
Benefits	4,292	6,021	-28.7%	(84)	-5209.5%	37,235	47,103	-20.9%	39,990	-6.9%
Physician Services	53,955	59,458	-9.3%	27,193	98.4%	472,899	475,664	-0.6%	289,148	63.5%
Cost of Drugs Sold	18,688	14,602	28.0%	14,037	33.1%	142,850	111,043	28.6%	87,411	63.4%
Supplies	5,357	5,517	-2.9%	1,991	169.0%	21,930	42,105	-47.9%	37,440	-41.4%
Utilities	-	-	0.0%	-	100.0%	-	-	0.0%	-	100.0%
Repairs and Maintenance	-	-	0.0%	-	100.0%	-	-	0.0%	-	100.0%
Other Expense	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING EXPENSES	\$ 113,093	\$ 123,865	-8.7%	\$ 42,876	163.8%	\$ 930,405	\$ 960,805	-3.2%	\$ 593,782	56.7%
Depreciation/Amortization	\$ 75	\$ 75	-0.2%	\$ 75	0.0%	\$ 599	\$ 600	-0.2%	\$ 599	0.0%
TOTAL OPERATING COSTS	\$ 113,168	\$ 123,940	-8.7%	\$ 42,951	163.5%	\$ 931,004	\$ 961,405	-3.2%	\$ 594,380	56.6%
NET GAIN (LOSS) FROM OPERATIONS	\$ 60,022	\$ (2)	-3001205.0%	\$ 75,880	-20.9%	\$ 397,780	\$ (18,914)	-2203.1%	\$ 218,061	82.4%
Operating Margin	34.66%	0.00%	-2147750.0%	63.86%	-45.7%	29.94%	-2.01%	-1591.7%	26.84%	11.5%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Total Visits	910	794	14.6%	754	20.7%	7,283	6,038	20.6%		0.0%
Average Revenue per Office Visit	421.14	360.60	16.8%	364.65	15.5%	414.74	360.60	15.0%	358.27	15.8%
Hospital FTE's (Salaries and Wages)	8.4	10.1	-16.9%	6.3	34.1%	9.1	9.8	-6.9%	7.4	22.5%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - WOMENS CLINIC- OPERATIONS SUMMARY
MAY 2024**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 706,287	\$ 1,097,820	-35.7%	\$ -	100.0%	\$ 6,881,685	\$ 7,996,222	-13.9%	\$ -	100.0%
TOTAL PATIENT REVENUE	\$ 706,287	\$ 1,097,820	-35.7%	\$ -	100.0%	\$ 6,881,685	\$ 7,996,222	-13.9%	\$ -	100.0%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 435,674	\$ 502,107	-13.2%	\$ -	100.0%	\$ 2,948,970	\$ 3,657,212	-19.4%	\$ -	100.0%
Self Pay Adjustments	16,705	53,514	-68.8%	-	100.0%	82,971	389,784	-78.7%	-	100.0%
Bad Debts	30,054	76,941	-60.9%	-	100.0%	212,413	560,418	-62.1%	-	100.0%
TOTAL REVENUE DEDUCTIONS	\$ 482,433	\$ 632,562	-23.7%	\$ -	100.0%	\$ 3,244,353	\$ 4,607,414	-29.6%	\$ -	100.0%
	68.31%	57.62%		0.00%		47.14%	57.62%		0.00%	
NET PATIENT REVENUE	\$ 223,854	\$ 465,258	-51.9%	\$ -	100.0%	\$ 3,637,332	\$ 3,388,808	7.3%	\$ -	100.0%
OTHER REVENUE										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 223,854	\$ 465,258	-51.9%	\$ -	100.0%	\$ 3,637,332	\$ 3,388,808	7.3%	\$ -	100.0%
OPERATING EXPENSE										
Salaries and Wages	\$ 79,529	\$ 129,518	-38.6%	\$ -	100.0%	\$ 650,059	\$ 924,505	-29.7%	\$ -	100.0%
Benefits	11,081	20,378	-45.6%	-	100.0%	95,111	152,855	-37.8%	-	100.0%
Physician Services	304,565	289,159	5.3%	-	100.0%	2,182,220	2,275,960	-4.1%	-	100.0%
Cost of Drugs Sold	24,963	-	0.0%	-	100.0%	202,483	-	100.0%	-	100.0%
Supplies	12,872	45,378	-71.6%	-	100.0%	63,184	331,313	-80.9%	-	100.0%
Utilities	-	-	0.0%	-	100.0%	-	-	0.0%	-	100.0%
Repairs and Maintenance	870	-	0.0%	-	100.0%	6,686	-	0.0%	-	100.0%
Leases and Rentals	-	3,940	-100.0%	-	0.0%	5,094	31,520	-83.8%	-	0.0%
Other Expense	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING EXPENSES	\$ 433,879	\$ 488,373	-11.2%	\$ -	100.0%	\$ 3,204,837	\$ 3,716,153	-13.8%	\$ -	100.0%
Depreciation/Amortization	\$ -	\$ 91	-100.0%	\$ -	100.0%	\$ -	\$ 716	-100.0%	\$ -	100.0%
TOTAL OPERATING COSTS	\$ 433,879	\$ 488,464	-11.2%	\$ -	100.0%	\$ 3,204,837	\$ 3,716,869	-13.8%	\$ -	100.0%
NET GAIN (LOSS) FROM OPERATIONS	\$ (210,025)	\$ (23,206)	805.0%	\$ -	100.0%	\$ 432,495	\$ (328,061)	-231.8%	\$ -	100.0%
Operating Margin	-93.82%	-4.99%	1781.1%	0.00%	100.0%	11.89%	-9.68%	-222.8%	0.00%	100.0%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Total Visits	1,715	2,083	-17.7%	-	0.0%	13,218	15,172	-12.9%	-	0.0%
Average Revenue per Office Visit	411.83	527.04	-21.9%	-	0.0%	520.63	527.04	-1.2%	-	0.0%
Hospital FTE's (Salaries and Wages)	17.8	28.2	-36.8%	-	0.0%	18.5	26.1	-29.2%	-	0.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC COMBINED**

MAY 2024

	MONTHLY REVENUE						YTD REVENUE					
	Clements	West	JBS	Womens	Total	%	Clements	West	JBS	Womens	Total	%
Medicare	\$ 54,742	\$ 33,724	\$ -	\$ 46,324	\$ 134,790	9.3%	\$ 410,969	\$ 378,036	\$ (46)	\$ 426,148	\$ 1,215,107	9.5%
Medicaid	27,143	41,541	273,618	248,288	590,590	40.8%	193,597	287,646	2,071,385	2,381,801	4,934,429	38.8%
FAP	-	-	-	-	-	0.0%	-	-	-	-	-	0.0%
Commercial	24,434	52,273	97,364	369,392	543,463	37.5%	206,012	479,048	816,069	3,674,224	5,175,352	40.7%
Self Pay	53,076	54,449	9,932	30,074	147,531	10.2%	376,677	407,090	113,096	257,931	1,154,793	9.1%
Other	294	17,439	2,324	12,209	32,267	2.2%	1,476	86,520	20,029	141,581	249,606	2.0%
Total	\$ 159,689	\$ 199,425	\$ 383,239	\$ 706,287	\$ 1,448,640	100.0%	\$ 1,188,730	\$ 1,638,340	\$ 3,020,532	\$ 6,881,685	\$ 12,729,287	100.0%

	MONTHLY PAYMENTS						YEAR TO DATE PAYMENTS					
	Clements	West	JBS	Womens	Total	%	Clements	West	JBS	Womens	Total	%
Medicare	\$ 22,079	\$ 22,174	\$ -	\$ 9,481	\$ 53,735	9.4%	\$ 161,402	\$ 160,417	\$ -	\$ 66,342	\$ 388,161	9.1%
Medicaid	11,693	15,229	115,482	\$ 94,127	236,531	41.2%	94,507	127,444	893,261	540,635	1,655,847	38.7%
FAP	-	-	-	\$ -	-	0.0%	-	-	-	-	-	0.0%
Commercial	10,018	22,935	46,568	\$ 120,079	199,599	34.8%	79,738	203,293	337,668	1,013,645	1,634,344	38.2%
Self Pay	8,878	10,276	10,473	\$ 45,324	74,951	13.1%	46,395	56,948	50,990	378,251	532,585	12.5%
Other	-	4,871	681	\$ 3,840	9,391	1.6%	987	26,781	7,039	27,899	62,705	1.5%
Total	\$ 52,668	\$ 75,485	\$ 173,203	\$ 272,852	\$ 574,208	100.0%	\$ 383,029	\$ 574,882	\$ 1,288,958	\$ 2,026,772	\$ 4,273,641	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC CLEMENTS
MAY 2024**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 54,742	34.4%	\$ 44,071	27.3%	\$ 410,969	34.6%	393,285	26.2%
Medicaid	27,143	17.0%	33,791	20.9%	193,597	16.3%	375,998	25.0%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	24,434	15.3%	27,765	17.2%	206,012	17.3%	243,098	16.2%
Self Pay	53,076	33.2%	56,172	34.8%	376,677	31.7%	454,647	30.3%
Other	294	0.2%	(366)	-0.2%	1,476	0.1%	34,652	2.3%
TOTAL	\$ 159,689	100.0%	\$ 161,433	100.0%	\$ 1,188,730	100.0%	1,501,680	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	22,079	41.9%	\$ 20,378	29.8%	\$ 161,402	42.1%	189,511	31.8%
Medicaid	11,693	22.2%	25,820	37.8%	94,507	24.7%	206,706	34.8%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	10,018	19.0%	10,383	15.2%	79,738	20.8%	92,980	15.6%
Self Pay	8,878	16.9%	11,173	16.4%	46,395	12.1%	97,772	16.4%
Other	-	0.0%	535	0.8%	987	0.3%	8,482	1.4%
TOTAL	\$ 52,668	100.0%	\$ 68,289	100.0%	\$ 383,029	100.0%	595,450	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC WEST UNIVERSITY
MAY 2024**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 33,724	16.9%	\$ 30,517	16.2%	\$ 378,036	23.1%	\$ 314,031	20.5%
Medicaid	41,541	20.8%	\$ 56,030	29.7%	287,646	17.6%	423,442	27.6%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	52,273	26.2%	\$ 47,451	25.2%	479,048	29.2%	400,385	26.1%
Self Pay	54,449	27.4%	\$ 42,963	22.8%	407,090	24.8%	332,450	21.7%
Other	17,439	8.7%	\$ 11,553	6.1%	86,520	5.3%	63,209	4.1%
TOTAL	\$ 199,425	100.0%	\$ 188,514	100.0%	\$ 1,638,340	100.0%	\$ 1,533,517	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 22,174	29.3%	\$ 16,688	20.5%	\$ 160,417	27.9%	\$ 154,477	24.8%
Medicaid	15,229	20.2%	29,913	36.7%	\$ 127,444	22.2%	209,235	33.6%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	22,935	30.4%	23,224	28.5%	203,293	35.3%	163,463	26.2%
Self Pay	10,276	13.6%	8,347	10.3%	56,948	9.9%	76,984	12.4%
Other	4,871	6.5%	3,238	4.0%	26,781	4.7%	18,831	3.0%
TOTAL	\$ 75,485	100.0%	\$ 81,411	100.0%	\$ 574,882	100.0%	\$ 622,990	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC JBS
MAY 2024**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ -	0.0%	\$ -	0.0%	\$ (46)	0.0%	\$ 1,641	0.1%
Medicaid	273,618	71.4%	\$ 191,614	69.7%	2,071,385	68.6%	1,303,275	68.2%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	97,364	25.4%	\$ 75,067	27.3%	816,069	27.0%	541,623	28.3%
Self Pay	9,932	2.6%	\$ 5,837	2.1%	113,096	3.7%	40,902	2.1%
Other	2,324	0.6%	\$ 2,429	0.9%	20,029	0.7%	23,931	1.3%
TOTAL	\$ 383,239	100.0%	\$ 274,948	100.0%	\$ 3,020,532	100.0%	\$ 1,911,372	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ -	0.0%	\$ -	0.0%	\$ -	0.0%	\$ 192	0.0%
Medicaid	115,482	66.7%	117,955	74.0%	893,261	69.3%	725,150	68.8%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	46,568	26.9%	34,165	21.4%	337,668	26.2%	264,228	25.1%
Self Pay	10,473	6.0%	6,804	4.3%	50,990	4.0%	50,364	4.8%
Other	681	0.4%	527	0.3%	7,039	0.5%	13,639	1.3%
TOTAL	\$ 173,203	100.0%	\$ 159,451	100.0%	\$ 1,288,958	100.0%	\$ 1,053,573	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - WOMENS CLINIC
MAY 2024**

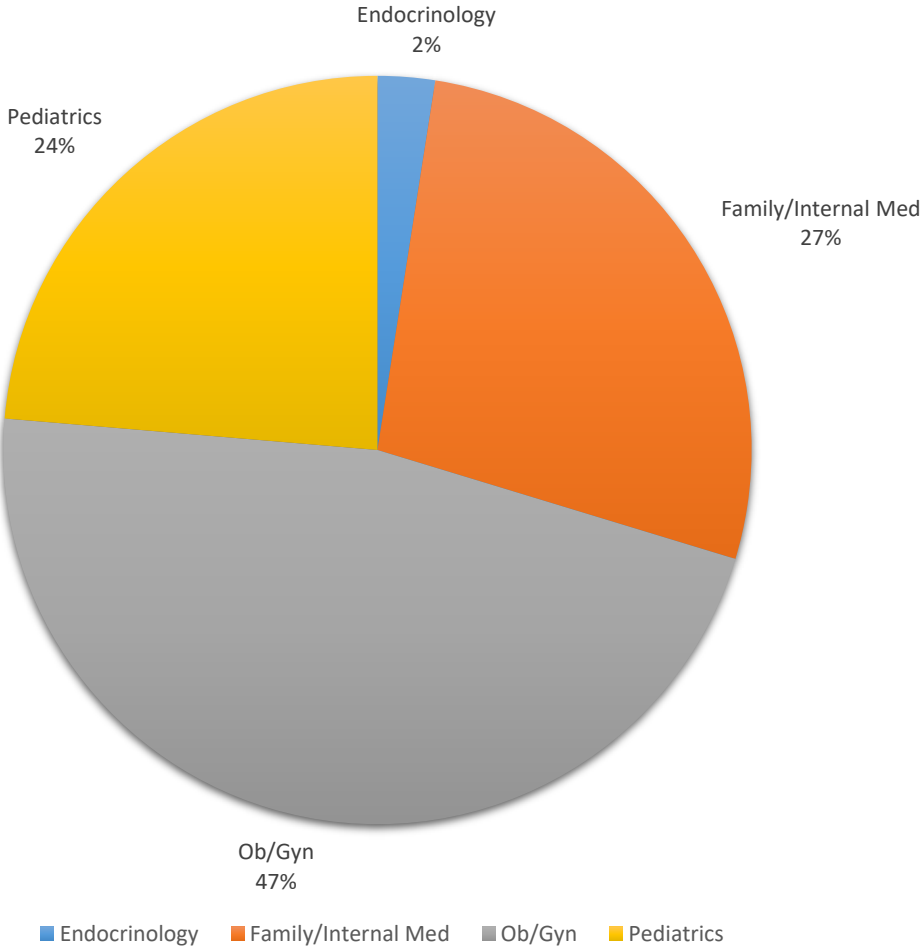
REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 46,324	6.6%	\$ -	0.0%	\$ 426,148	6.2%	\$ -	0.0%
Medicaid	248,288	35.2%	\$ -	0.0%	2,381,801	34.6%	-	0.0%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	369,392	52.2%	\$ -	0.0%	3,674,224	53.4%	-	0.0%
Self Pay	30,074	4.3%	\$ -	0.0%	257,931	3.7%	-	0.0%
Other	12,209	1.7%	\$ -	0.0%	141,581	2.1%	-	0.0%
TOTAL	\$ 706,287	100.0%	\$ -	0.0%	\$ 6,881,685	100.0%	\$ -	0.0%

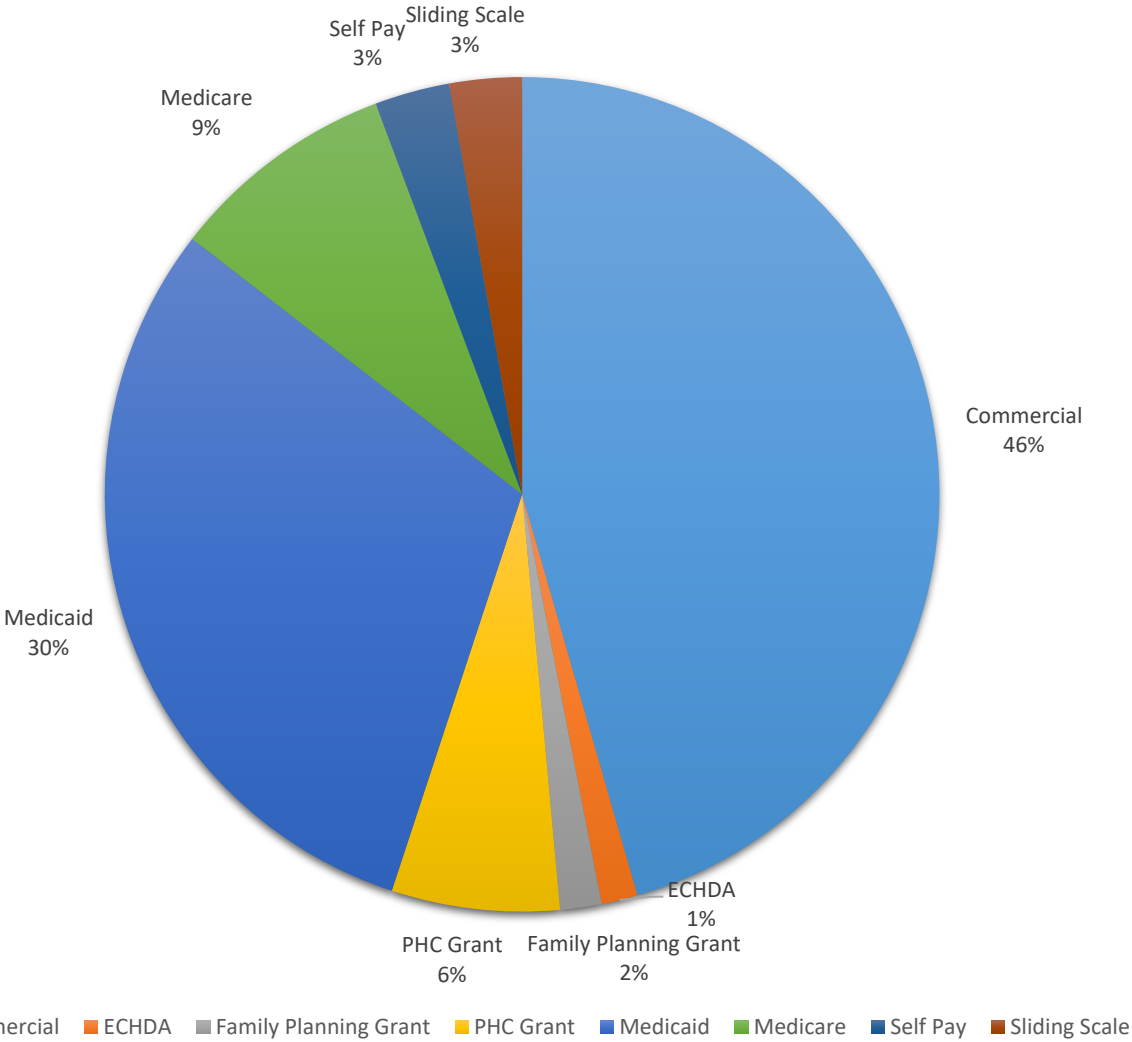
PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 9,481	3.5%	\$ -	0.0%	\$ 66,342	3.3%	\$ -	0.0%
Medicaid	94,127	34.5%	-	0.0%	540,635	26.7%	-	0.0%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	120,079	44.0%	-	0.0%	1,013,645	49.9%	-	0.0%
Self Pay	45,324	16.6%	-	0.0%	378,251	18.7%	-	0.0%
Other	3,840	1.4%	-	0.0%	27,899	1.4%	-	0.0%
TOTAL	\$ 272,852	100.0%	\$ -	0.0%	\$ 2,026,772	100.0%	\$ -	0.0%

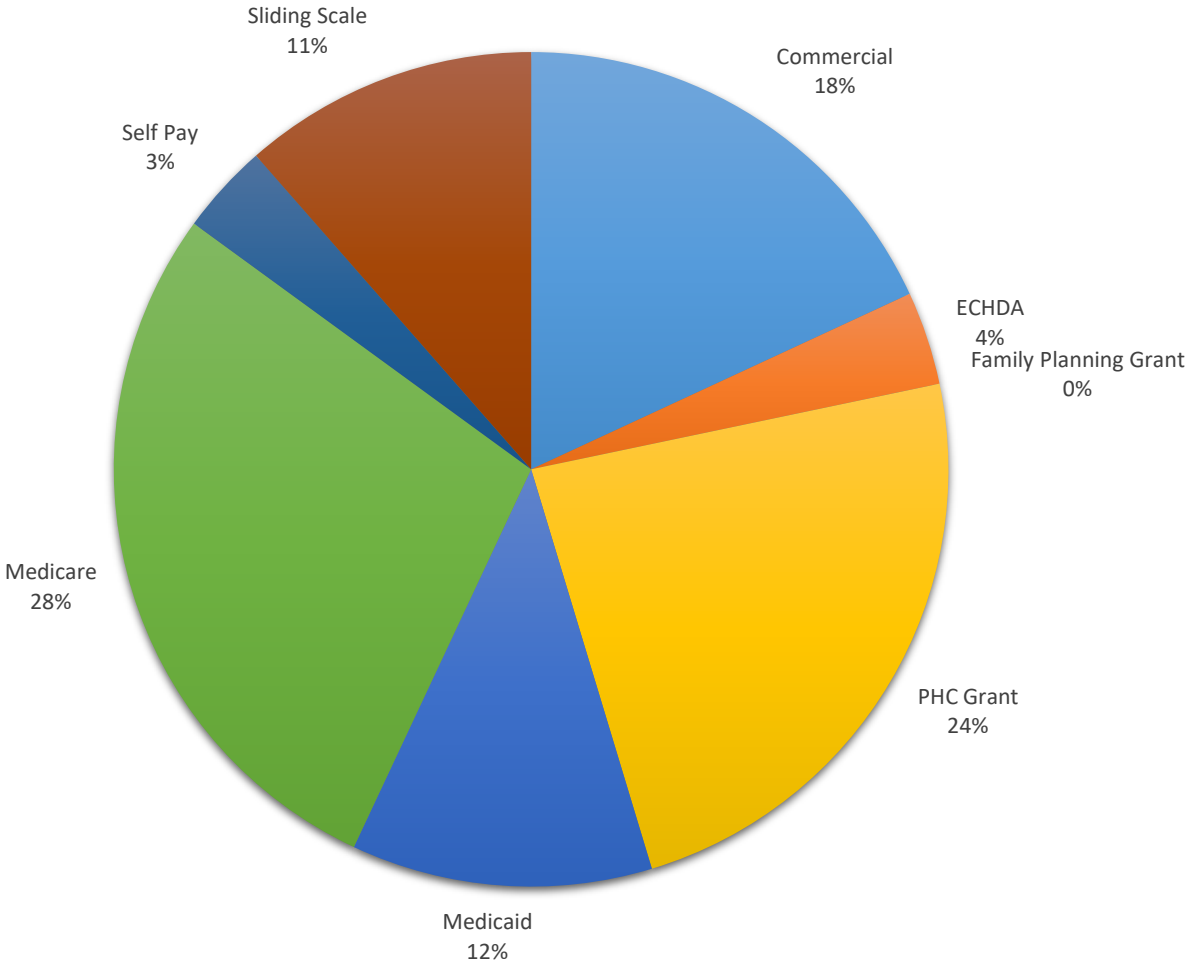
FHC May Visits By Service



Total FHC May Visits by Financial Class

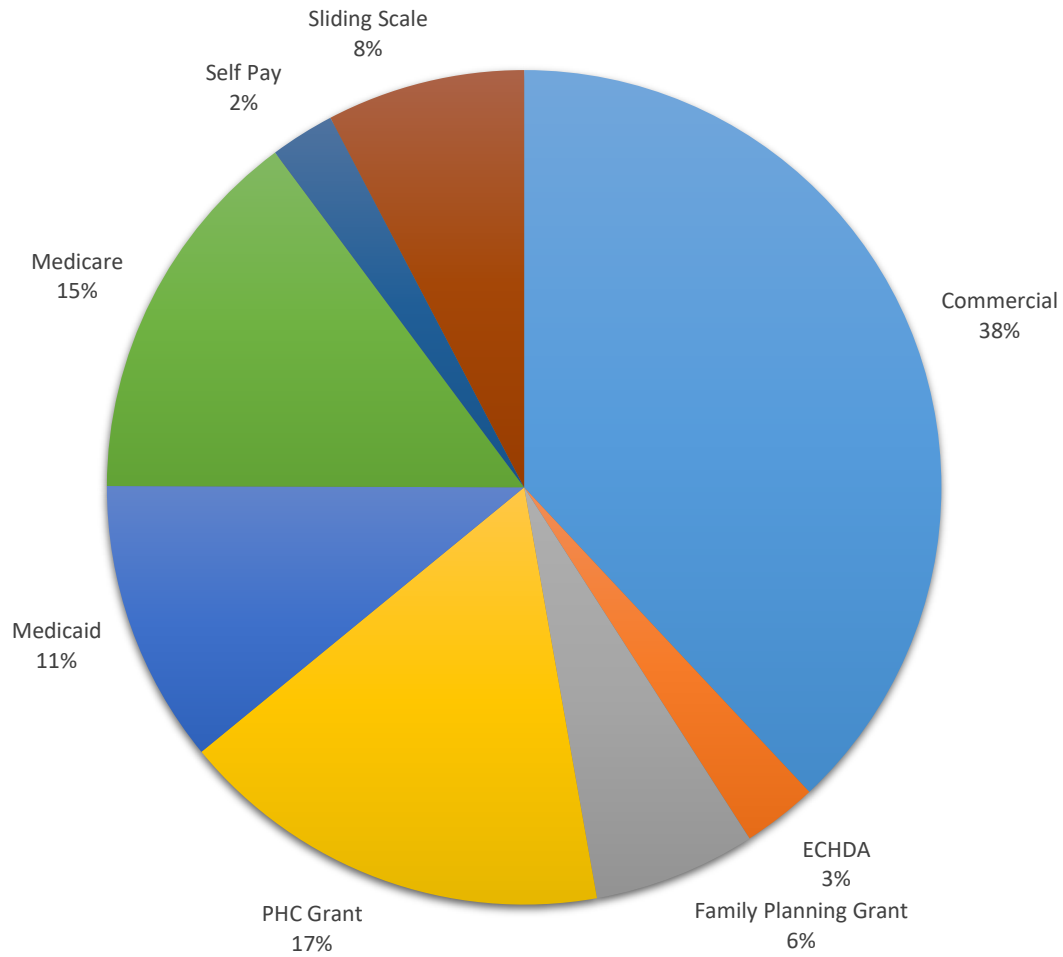


FHC Clements May Visits by Financial Class



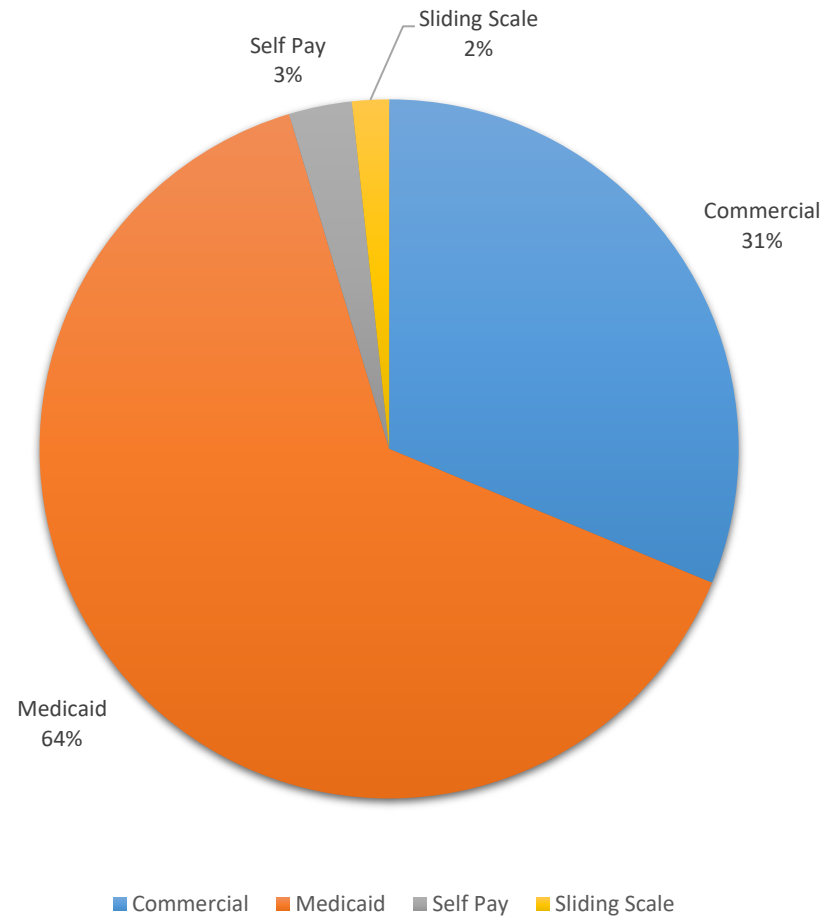
Commercial ECHDA Family Planning Grant PHC Grant Medicaid Medicare Self Pay Sliding Scale

FHC West University May Visits by Financial Class

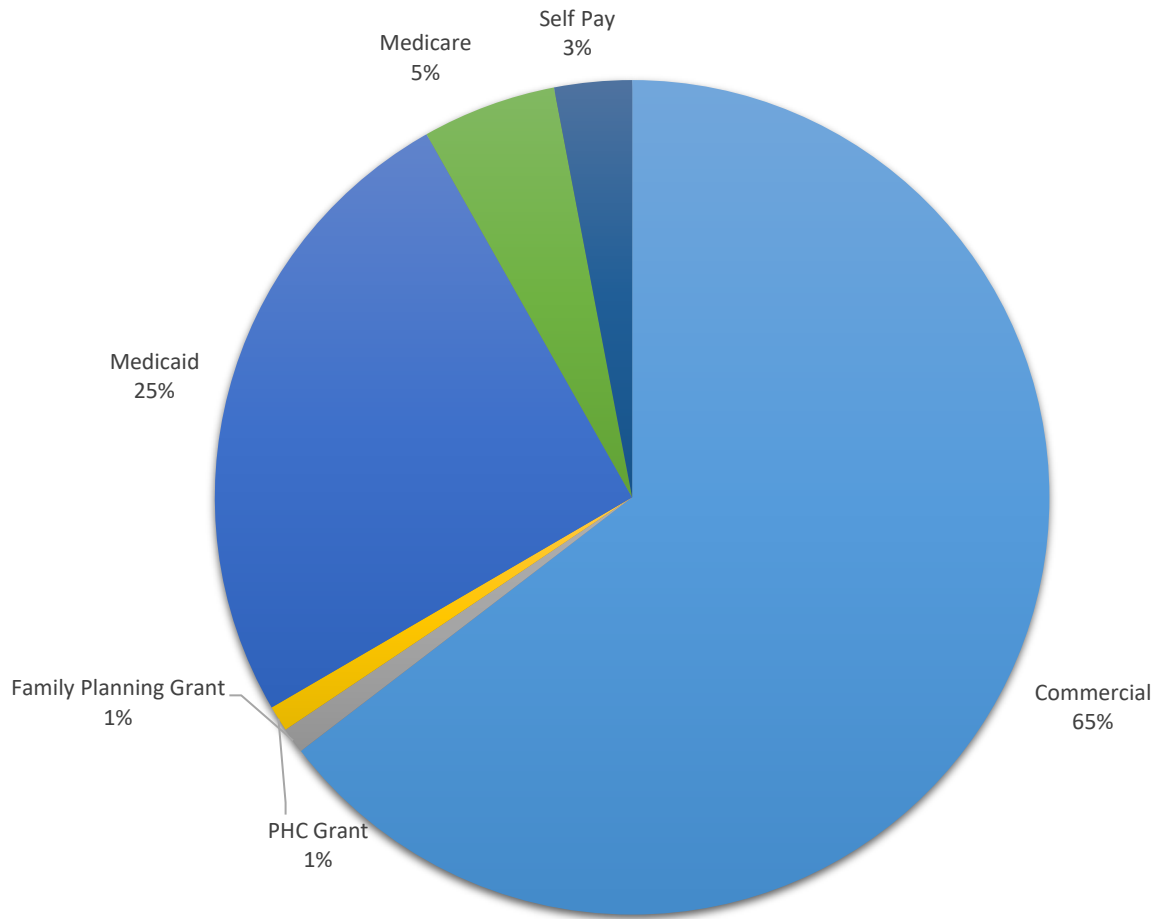


Commercial ECHDA Family Planning Grant PHC Grant Medicaid Medicare Self Pay Sliding Scale

Healthy Kids Clinic May Visits by Financial Class



Womens Clinic May Visits by Financial Class



Commercial ECHDA Family Planning Grant PHC Grant Medicaid Medicare Self Pay Sliding Scale

FHC Executive Director's Report-July 2024

- **Staffing Update:**
 - **Women's Clinic-** The Women's Clinic is currently in search of a LVN, Medical Assistant, FT Ultrasound Tech, and PT Ultrasound Tech.
 - **Family Health Clinic-** FHC West University is currently searching for an LVN. FHC Clements is in search of a front desk position and a Medical Assistant.
 - **Healthy Kids Clinic:** No open positions.

- **Provider Update:**
 - **West University-**We are currently searching for an additional physician for our West University location. Merritt Hawkins is assisting in the search.
 - **Women's Clinic-** Both Merritt Hawkins and Curative are assisting with the search to recruit another physician for the Women's Clinic.
 - **Clements-** Melissa Freeman has accepted the nurse practitioner position and will begin the credentialing and privileging process. Melissa's start date is August 1, 2024.

- **HRSA New Access Point Grant:** HRSA has announced an application opportunity for the New Access Point (NAP) grant. If awarded, the New Access Point grant would transition the Family Health Clinics from FQHC Look A Likes to full FQHC grantees. The NAP grant is a one-year award in the amount of \$650,000. NAP applications are due by August 15, 2024.

**ECHD BOARD OF DIRECTORS
2024-2025 COMMITTEE ASSIGNMENTS**

Approved at 7/2/24 Board Meeting

Finance Committee (monthly)

Don Hallmark (VPRES)
Will Kappauf
Kathy Rhodes
Jeff Pinnow, MD (COS)
Nimat Alam, MD (VCOS)
Russell Tippin (CEO)
Steve Ewing (CFO)

Long Range Planning Committee (ad hoc)

David Dunn, Chair
Bryn Dodd
Don Hallmark
Russell Tippin (CEO)
Matt Collins
Jeff Pinnow, MD (COS)
Nimat Alam, MD (VCOS)

Bylaws Committee (ad hoc)

Bryn Dodd, Chair
Don Hallmark
Richard Herrera

Audit Committee (quarterly)

Don Hallmark (VPRES)
Will Kappauf
Kathy Rhodes

Executive Committee (ad hoc)

Wallace Dunn (PRES)
Don Hallmark, Secretary (VPRES)
Bryn Dodd

Joint Conference Committee (monthly)

Don Hallmark
Will Kappauf
Kathy Rhodes
Jeff Pinnow, MD (COS)
Nimat Alam, MD (VCOS)
Russell Tippin (*ex officio*)

PTRC (monthly)

Will Kappauf
Bryn Dodd
Russell Tippin
Steve Ewing
Steve Steen
Adiel Alvarado
Gingie Sredanovich

Real Estate Management Committee (ad hoc)

Don Hallmark
David Dunn
Wallace Dunn
Steve Ewing
Matt Collins
Steve Steen
Adiel Alvarado

MCH ProCare Board (monthly)

Kathy Rhodes (*ex officio*)
Wallace Dunn (*ex officio*)
Will Kappauf (*ex officio*)

Compliance Committee (semi-monthly)

Wallace Dunn
Kathy Rhodes

MCHS Foundation

Bryn Dodd (*ex officio*)

Ector County Appraisal District

David Dunn

Local Government (property)

David Dunn

Executive Policy Committee

Bryn Dodd, Chair
Don Hallmark
Kathy Rhodes

Executive Compensation Committee (ad hoc)

David Dunn, Chair
Don Hallmark
Bryn Dodd

FHC Board

Will Kappauf

Community Events

Bryn Dodd
Kathy Rhodes

Indicates a committee specified in the ECHD Board of Directors Bylaws

**ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
MAY 2024**

	CURRENT MONTH					YEAR-TO-DATE				
	BUDGET			PRIOR YEAR		BUDGET			PRIOR YEAR	
	ACTUAL	AMOUNT	VAR.%	AMOUNT	VAR.%	ACTUAL	AMOUNT	VAR.%	AMOUNT	VAR.%
<u>Hospital InPatient Admissions</u>										
Acute / Adult	1,190	1,146	3.8%	1,086	9.6%	9,350	8,709	7.4%	8,422	11.0%
Neonatal ICU (NICU)	21	28	-25.0%	29	-27.6%	157	213	-26.3%	213	-26.3%
Total Admissions	1,211	1,174	3.2%	1,115	8.6%	9,507	8,922	6.6%	8,635	10.1%
<u>Patient Days</u>										
Adult & Pediatric	4,575	4,519	1.2%	4,072	12.4%	35,876	34,343	4.5%	33,333	7.6%
ICU	446	464	-3.9%	376	18.6%	3,555	3,528	0.8%	3,425	3.8%
CCU	407	426	-4.5%	340	19.7%	3,468	3,234	7.2%	3,139	10.5%
NICU	262	449	-41.6%	356	-26.4%	2,343	3,418	-31.5%	3,418	-31.5%
Total Patient Days	5,690	5,858	-2.9%	5,144	10.6%	45,242	44,523	1.6%	43,315	4.4%
Observation (Obs) Days	717	549	30.6%	629	14.0%	5,137	4,170	23.2%	3,437	49.5%
Nursery Days	312	275	13.5%	244	27.9%	2,431	2,091	16.3%	2,071	17.4%
Total Occupied Beds / Bassinets	6,719	6,682	0.6%	6,017	11.7%	52,810	50,784	4.0%	48,823	8.2%
<u>Average Length of Stay (ALOS)</u>										
Acute / Adult & Pediatric	4.56	4.72	-3.4%	4.41	3.5%	4.59	4.72	-2.8%	4.74	-3.1%
NICU	12.48	16.04	-22.2%	12.28	1.6%	14.92	16.05	-7.0%	16.05	-7.0%
Total ALOS	4.70	4.99	-5.8%	4.61	1.8%	4.76	4.99	-4.6%	5.02	-5.1%
Acute / Adult & Pediatric w/o OB	5.27			5.14	2.5%	5.35			5.73	-6.6%
Average Daily Census	183.5	189.0	-2.9%	165.9	10.6%	185.4	182.5	1.6%	178.3	4.0%
Hospital Case Mix Index (CMI)	1.7846	1.7500	2.0%	1.7498	2.0%	1.7219	1.7500	-1.6%	1.7474	-1.5%
CMI Adjusted LOS	2.63	2.85	-7.7%	2.64	-0.1%	2.76	2.85	-3.1%	2.87	-3.7%
<u>Medicare</u>										
Admissions	471	442	6.6%	408	15.4%	3,803	3,369	12.9%	3,232	17.7%
Patient Days	2,640	2,481	6.4%	2,220	18.9%	20,704	18,919	9.4%	18,381	12.6%
Average Length of Stay	5.61	5.61	-0.1%	5.44	3.0%	5.44	5.62	-3.1%	5.69	-4.3%
Case Mix Index	1.9887	2.0200	-1.5%	1.9337	2.8%	1.9538	2.0200	-3.3%	2.0146	-3.0%
<u>Medicaid</u>										
Admissions	140	149	-6.0%	122	14.8%	979	1,132	-13.5%	1,139	-14.0%
Patient Days	484	708	-31.6%	474	2.1%	3,871	5,375	-28.0%	5,232	-26.0%
Average Length of Stay	3.46	4.75	-27.2%	3.89	-11.0%	3.95	4.75	-16.7%	4.59	-13.9%
Case Mix Index	1.0870	1.1800	-7.9%	1.1790	-7.8%	1.1169	1.1800	-5.3%	1.1825	-5.5%
<u>Commercial</u>										
Admissions	349	324	7.7%	327	6.7%	2,975	2,458	21.0%	2,359	26.1%
Patient Days	1,539	1,455	5.8%	1,287	19.6%	12,797	11,035	16.0%	10,734	19.2%
Average Length of Stay	4.41	4.49	-1.8%	3.94	12.0%	4.30	4.49	-4.2%	4.55	-5.5%
Case Mix Index	1.7727	1.7000	4.3%	1.7452	1.6%	1.6548	1.7000	-2.7%	1.6995	-2.6%
<u>Self Pay</u>										
Admissions	216	223	-3.1%	224	-3.6%	1,525	1,692	-9.9%	1,638	-6.9%
Patient Days	864	1,010	-14.5%	1,029	-16.0%	6,696	7,664	-12.6%	7,478	-10.5%
Average Length of Stay	4.00	4.53	-11.7%	4.59	-12.9%	4.39	4.53	-3.1%	4.57	-3.8%
Case Mix Index	1.7916	1.5800	13.4%	1.6517	8.5%	1.5975	1.5800	1.1%	1.5815	1.0%
<u>All Other</u>										
Admissions	35	36	-2.8%	34	2.9%	225	271	-17.0%	267	-15.7%
Patient Days	163	204	-20.1%	134	21.6%	1,174	1,533	-23.4%	1,490	-21.2%
Average Length of Stay	4.66	5.67	-17.8%	3.94	18.2%	5.22	5.66	-7.8%	5.58	-6.5%
Case Mix Index	1.7757	2.2500	-21.1%	2.1799	-18.5%	2.0800	2.2500	-7.6%	2.2353	-6.9%
<u>Radiology</u>										
InPatient	4,849	4,498	7.8%	4,066	19.3%	37,825	34,188	10.6%	33,247	13.8%
OutPatient	9,384	9,025	4.0%	8,666	8.3%	67,479	68,609	-1.6%	62,116	8.6%
<u>Cath Lab</u>										
InPatient	755	669	12.9%	648	16.5%	5,545	5,085	9.0%	4,924	12.6%
OutPatient	630	516	22.1%	468	34.6%	4,450	3,924	13.4%	3,723	19.5%
<u>Laboratory</u>										
InPatient	84,745	78,655	7.7%	68,648	23.4%	647,953	597,802	8.4%	581,503	11.4%
OutPatient	71,345	74,798	-4.6%	66,839	6.7%	565,603	568,596	-0.5%	526,519	7.4%
<u>Other</u>										
Deliveries	177	189	-6.3%	165	7.3%	1,430	1,437	-0.5%	1,424	0.4%
<u>Surgical Cases</u>										
InPatient	278	272	2.2%	265	4.9%	1,894	2,066	-8.3%	1,891	0.2%
OutPatient	669	614	9.0%	576	16.1%	4,192	4,667	-10.2%	4,262	-1.6%
Total Surgical Cases	947	886	6.9%	841	12.6%	6,086	6,733	-9.6%	6,153	-1.1%
<u>GI Procedures (Endo)</u>										
InPatient	165	157	5.1%	163	1.2%	1,126	1,192	-5.5%	1,059	6.3%
OutPatient	201	318	-36.8%	206	-2.4%	1,518	2,417	-37.2%	1,540	-1.4%
Total GI Procedures	366	475	-22.9%	369	-0.8%	2,644	3,609	-26.7%	2,599	1.7%

**ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
MAY 2024**

	CURRENT MONTH					YEAR-TO-DATE				
	BUDGET		PRIOR YEAR			BUDGET			PRIOR YEAR	
	ACTUAL	AMOUNT	VAR.%	AMOUNT	VAR.%	ACTUAL	AMOUNT	VAR.%	AMOUNT	VAR.%
OutPatient (O/P)										
Emergency Room Visits	5,405	5,379	0.5%	5,953	-9.2%	43,340	40,886	6.0%	41,821	3.6%
Observation Days	717	549	30.6%	629	14.0%	5,137	4,170	23.2%	3,437	49.5%
Other O/P Occasions of Service	19,121	22,485	-15.0%	19,958	-4.2%	161,750	170,920	-5.4%	158,973	1.7%
Total O/P Occasions of Svc.	25,243	28,413	-11.2%	26,540	-4.9%	210,227	215,976	-2.7%	204,231	2.9%
Hospital Operations										
Manhours Paid	291,358	286,937	1.5%	272,614	6.9%	2,271,189	2,214,084	2.6%	2,164,372	4.9%
FTE's	1,644.8	1,619.8	1.5%	1,538.9	6.9%	1,628.9	1,588.0	2.6%	1,558.7	4.5%
Adjusted Patient Days	11,078	11,690	-5.2%	10,230	8.3%	86,902	88,767	-2.1%	82,913	4.8%
Hours / Adjusted Patient Day	26.30	24.55	7.1%	26.65	-1.3%	26.14	24.94	4.8%	26.11	0.1%
Occupancy - Actual Beds	49.9%	54.1%	-7.9%	45.1%	10.6%	50.4%	52.3%	-3.6%	51.1%	-1.3%
FTE's / Adjusted Occupied Bed	4.6	4.3	7.1%	4.7	-1.3%	4.6	4.4	4.8%	4.6	0.1%
Family Health Clinic - Clements										
Total Medical Visits	556	748	-25.7%	608	-8.6%	4,251	5,684	-25.2%	5,425	-21.6%
Manhours Paid	1,655	2,424	-31.7%	2,276	-27.3%	14,263	18,417	-22.6%	16,389	-13.0%
FTE's	9.3	13.7	-31.7%	12.8	-27.3%	10.2	13.2	-22.6%	11.8	-13.3%
Family Health Clinic - West University										
Total Medical Visits	614	716	-14.2%	597	2.8%	5,360	5,442	-1.5%	5,063	5.9%
Manhours Paid	1,299	1,310	-0.9%	937	38.6%	9,759	9,964	-2.1%	8,364	16.7%
FTE's	7.3	7.4	-0.9%	5.3	38.6%	7.0	7.1	-2.1%	6.0	16.2%
Family Health Clinic - JBS										
Total Medical Visits	910	794	14.6%	754	20.7%	7,283	6,038	20.6%	5,335	36.5%
Manhours Paid	1,488	1,791	-16.9%	1,109	34.1%	12,678	13,624	-6.9%	10,303	23.0%
FTE's	8.4	10.1	-16.9%	6.3	34.1%	9.1	9.8	-6.9%	7.4	22.5%
Family Health Clinic - Womens										
Total Medical Visits	1,715	2,083	-17.7%	-	0.0%	13,218	15,172	-12.9%	-	0.0%
Manhours Paid	3,161	5,001	-36.8%	-	0.0%	25,794	36,425	-29.2%	-	0.0%
FTE's	17.8	28.2	-36.8%	-	0.0%	18.5	26.1	-29.2%	-	0.0%
Total ECHD Operations										
Total Admissions	1,211	1,174	3.2%	1,115	8.6%	9,507	8,922	6.6%	8,635	10.1%
Total Patient Days	5,690	5,858	-2.9%	5,144	10.6%	45,242	44,523	1.6%	43,315	4.4%
Total Patient and Obs Days	6,407	6,407	0.0%	5,773	11.0%	50,379	48,693	3.5%	46,752	7.8%
Total FTE's	1,687.7	1,679.2	0.5%	1,563.3	8.0%	1,673.7	1,644.2	1.8%	1,584.0	5.7%
FTE's / Adjusted Occupied Bed	4.7	4.5	6.0%	4.7	-0.3%	4.7	4.5	4.0%	4.6	1.3%
Total Adjusted Patient Days	11,078	11,690	-5.2%	10,230	8.3%	86,902	88,767	-2.1%	82,913	4.8%
Hours / Adjusted Patient Day	26.99	25.45	6.0%	27.07	-0.3%	26.85	25.83	4.0%	26.53	1.2%
Outpatient Factor	1.9470	1.9955	-2.4%	1.9887	-2.1%	1.9208	1.9937	-3.7%	1.9142	0.3%
Blended O/P Factor	2.1396	2.2031	-2.9%	2.2133	-3.3%	2.1213	2.2107	-4.0%	2.1421	-1.0%
Total Adjusted Admissions	2,358	2,343	0.6%	2,217	6.3%	18,261	17,788	2.7%	16,529	10.5%
Hours / Adjusted Admisssion	125.46	124.84	0.5%	124.89	0.5%	126.38	126.83	-0.4%	133.07	-5.0%
FTE's - Hospital Contract	58.6	46.4	26.3%	52.6	11.3%	55.3	44.8	23.6%	48.5	14.0%
FTE's - Mgmt Services	45.9	42.8	7.3%	39.8	15.4%	54.5	42.8	27.4%	39.2	39.0%
Total FTE's (including Contract)	1,792.1	1,768.3	1.3%	1,655.7	8.2%	1,783.5	1,731.7	3.0%	1,671.7	6.7%
Total FTE'S per Adjusted Occupied Bed (including Contract)										
	5.0	4.7	6.9%	5.0	-0.1%	5.0	4.8	5.2%	4.9	2.2%
ProCare FTEs										
ProCare FTEs	205.0	227.3	-9.8%	216.8	-5.4%	204.4	226.8	-9.9%	217.7	-6.1%
TraumaCare FTEs	9.4	9.4	0.3%	9.4	-0.3%	9.1	9.5	-4.3%	9.4	-2.9%
Total System FTEs	2,006.6	2,005.1	0.1%	1,882.0	6.6%	1,997.1	1,968.1	1.5%	1,898.7	5.2%
Urgent Care Visits										
JBS Clinic	1,109	1,699	-34.7%	1,330	-16.6%	11,410	12,913	-11.6%	12,653	-9.8%
West University	729	1,142	-36.2%	899	-18.9%	7,881	8,682	-9.2%	8,062	-2.2%
Total Urgent Care Visits	1,838	2,841	-35.3%	2,229	-17.5%	19,291	21,595	-10.7%	20,715	-6.9%
Retail Clinic Visits										
Retail Clinic	79	179	-55.9%	114	-30.7%	703	1,976	-64.4%	1,854	-62.1%

**ECTOR COUNTY HOSPITAL DISTRICT
BALANCE SHEET - BLENDED
MAY 2024**

	CURRENT YEAR	PRIOR FISCAL YEAR END			CURRENT YEAR CHANGE
		HOSPITAL AUDITED	PRO CARE AUDITED	TRAUMA CARE AUDITED	
ASSETS					
CURRENT ASSETS:					
Cash and Cash Equivalents	\$ 32,531,779	\$ 16,567,281	\$ 4,400	\$ -	\$ 15,960,098
Investments	58,502,322	56,460,783	-	-	2,041,539
Patient Accounts Receivable - Gross	246,104,002	247,541,752	29,112,091	2,371,321	(32,921,162)
Less: 3rd Party Allowances	(152,089,275)	(154,534,985)	(16,400,026)	(1,845,686)	20,691,422
Bad Debt Allowance	(52,548,528)	(59,928,158)	(8,542,555)	(400,000)	16,322,186
Net Patient Accounts Receivable	41,466,200	33,078,609	4,169,509	125,635	4,092,446
Taxes Receivable	11,525,391	13,086,087	-	-	(1,560,696)
Accounts Receivable - Other	6,051,138	10,882,264	35,402	-	(4,866,527)
Inventories	10,100,143	9,697,439	477,883	-	(75,178)
Prepaid Expenses	4,627,402	4,285,500	112,263	37,639	192,001
Total Current Assets	164,804,375	144,057,962	4,799,457	163,274	15,783,682
CAPITAL ASSETS:					
Property and Equipment	518,380,885	512,532,942	399,150	-	5,448,793
Construction in Progress	14,247,175	4,378,451	-	-	9,868,724
	532,628,061	516,911,393	399,150	-	15,317,517
Less: Accumulated Depreciation and Amortization	(371,226,644)	(358,580,014)	(321,730)	-	(12,324,899)
Total Capital Assets	161,401,417	158,331,379	77,420	-	2,992,618
LEASE ASSETS					
Leased Assets	4,190,843	53,343	-	-	4,137,500
Less Accumulated Amortization Lease Assets	(1,688,290)	(4,355)	-	-	(1,683,935)
Total Lease Assets	2,502,553	48,988	-	-	2,453,565
SUBSCRIPTION ASSETS					
Subscription Assets	7,427,258	7,429,526	-	-	(2,269)
Less Accumulated Amortization Subscription Assets	(2,280,161)	(1,751,574)	-	-	(528,587)
Total Subscription Assets	5,147,097	5,677,953	-	-	(530,856)
LT Lease Receivable	6,600,866	7,245,067	-	-	(644,202)
RESTRICTED ASSETS:					
Restricted Assets Held by Trustee	4,896	4,896	-	-	-
Restricted Assets Held in Endowment	6,251,302	6,192,628	-	-	58,674
Restricted TPC, LLC	1,707,903	1,668,033	-	-	39,870
Investment in PBBHC	30,997,988	30,997,988	-	-	-
Restricted MCH West Texas Services	2,320,665	2,289,594	-	-	31,071
Pension, Deferred Outflows of Resources	19,214,396	19,214,396	-	-	-
Assets whose use is Limited	272,722	-	239,765	-	32,957
TOTAL ASSETS	\$ 401,226,179	\$ 375,728,883	\$ 5,116,641	\$ 163,274	\$ 20,217,380
LIABILITIES AND FUND BALANCE					
CURRENT LIABILITIES:					
Current Maturities of Long-Term Debt	\$ 1,790,000	\$ 2,331,892	\$ -	\$ -	\$ (541,892)
Self-Insurance Liability - Current Portion	3,640,526	3,640,526	-	-	-
Current Portion of Lease Liabilities	549,413	3,492	-	-	545,921
Current Portion of Subscription Liabilities	1,088,973	1,180,800	-	-	(91,827)
Accounts Payable	27,760,094	28,380,319	179,825	(122,858)	(677,193)
A/R Credit Balances	2,135,145	1,728,310	-	-	406,835
Accrued Interest	362,928	126,618	-	-	236,309
Accrued Salaries and Wages	13,108,699	6,721,029	4,737,246	243,053	1,407,371
Accrued Compensated Absences	5,429,965	4,623,356	-	-	806,609
Due to Third Party Payors	17,461,273	1,085,299	-	-	16,375,974
Deferred Revenue	6,537,259	329,369	232,401	-	5,975,489
Total Current Liabilities	79,864,274	50,151,010	5,149,472	120,195	24,563,792
ACCRUED POST RETIREMENT BENEFITS	48,649,396	54,025,950	-	-	(5,376,554)
LESSOR DEFERRED INFLOWS OF RESOURCES	7,445,448	8,144,265	-	-	(698,816)
SELF-INSURANCE LIABILITIES - Less Current Portion	2,422,562	2,422,562	-	-	-
LEASE LIABILITIES	2,356,567	46,484	-	-	2,310,083
SUBSCRIPTION LIABILITIES	3,937,412	4,459,894	-	-	(522,482)
LONG-TERM DEBT - Less Current Maturities	30,444,552	30,990,450	-	-	(545,898)
Total Liabilities	175,120,211	150,240,615	5,149,472	120,195	19,609,929
FUND BALANCE	226,105,968	225,488,269	(32,831)	43,079	226,138,799
TOTAL LIABILITIES AND FUND BALANCE	\$ 401,226,179	\$ 375,728,883	\$ 5,116,641	\$ 163,274	\$ 20,217,380

**ECTOR COUNTY HOSPITAL DISTRICT
BLENDED OPERATIONS SUMMARY
MAY 2024**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Inpatient Revenue	\$ 59,696,254	\$ 55,149,417	8.2%	\$ 52,872,768	12.9%	\$ 452,737,738	\$ 421,102,640	7.5%	\$ 418,416,798	8.2%
Outpatient Revenue	68,032,147	66,348,788	2.5%	64,150,648	6.1%	507,652,962	509,823,469	-0.4%	477,866,728	6.2%
TOTAL PATIENT REVENUE	\$ 127,728,401	\$ 121,498,205	5.1%	\$ 117,023,416	9.1%	\$ 960,390,701	\$ 930,926,109	3.2%	\$ 896,283,526	7.2%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 78,660,553	\$ 76,065,722	-3.4%	\$ 72,409,548	8.6%	\$ 621,309,815	\$ 582,502,735	6.7%	\$ 570,419,240	8.9%
Policy Adjustments	1,037,804	1,447,932	-28.3%	1,410,942	-26.4%	9,326,837	11,436,256	-18.4%	12,028,429	-22.5%
Uninsured Discount	10,481,248	11,568,271	-9.4%	12,205,191	-14.1%	65,871,543	88,506,475	-25.6%	82,906,652	-20.5%
Indigent	204,039	1,278,387	-84.0%	1,157,258	-82.4%	3,172,175	9,736,213	-67.4%	8,052,919	-60.6%
Provision for Bad Debts	10,417,309	4,547,858	129.1%	5,619,030	85.4%	57,328,984	34,877,164	64.4%	35,538,638	61.3%
TOTAL REVENUE DEDUCTIONS	\$ 100,800,953	\$ 94,908,170	6.2%	\$ 92,801,969	8.6%	\$ 757,009,354	\$ 727,058,843	4.1%	\$ 708,945,879	6.8%
	78.92%	78.11%		79.30%		78.82%	78.10%		79.10%	
OTHER PATIENT REVENUE										
Medicaid Supplemental Payments	\$ 1,551,832	\$ 1,551,832	0.0%	\$ 2,094,222	-25.9%	\$ 11,416,248	\$ 12,414,656	-8.0%	\$ 16,782,214	-32.0%
DSRIP/CHIRP	(16,261)	1,116,944	-101.5%	(344,553)	-95.3%	7,354,487	8,935,552	-17.7%	3,519,133	109.0%
Medicare Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	(14,868)	-100.0%
TOTAL OTHER PATIENT REVENUE	\$ 1,535,571	\$ 2,668,776	-42.5%	\$ 1,749,669	-12.2%	\$ 18,770,735	\$ 21,350,208	-12.1%	\$ 20,286,479	-7.5%
NET PATIENT REVENUE	\$ 28,463,019	\$ 29,258,811	-2.7%	\$ 25,971,117	9.6%	\$ 222,152,081	\$ 225,217,474	-1.4%	\$ 207,624,127	7.0%
OTHER REVENUE										
Tax Revenue	\$ 7,285,605	\$ 6,521,214	11.7%	\$ 6,951,275	4.8%	\$ 51,601,140	\$ 48,195,837	7.1%	\$ 50,115,973	3.0%
Other Revenue	1,740,341	1,316,363	32.2%	2,500,918	-30.4%	12,426,775	10,436,647	19.1%	9,048,742	37.3%
TOTAL OTHER REVENUE	\$ 9,025,947	\$ 7,837,577	15.2%	\$ 9,452,194	-4.5%	\$ 64,027,915	\$ 58,632,484	9.2%	\$ 59,164,714	8.2%
NET OPERATING REVENUE	\$ 37,488,966	\$ 37,096,388	1.1%	\$ 35,423,310	5.8%	\$ 286,179,996	\$ 283,849,958	0.8%	\$ 266,788,841	7.3%
OPERATING EXPENSES										
Salaries and Wages	\$ 15,965,443	\$ 15,600,221	2.3%	\$ 14,605,647	9.3%	\$ 121,358,020	\$ 120,335,227	0.8%	\$ 115,593,119	5.0%
Benefits	1,960,825	2,130,075	-7.9%	3,620,867	-45.8%	16,077,098	17,500,206	-8.1%	26,394,999	-39.1%
Temporary Labor	1,793,599	1,457,115	23.1%	1,373,070	30.6%	14,269,236	11,234,261	27.0%	10,368,782	37.6%
Physician Fees	1,330,715	1,192,205	11.6%	897,470	48.3%	9,550,504	9,409,959	1.5%	8,931,451	6.9%
Texas Tech Support	946,318	954,677	-0.9%	923,058	2.5%	7,673,231	7,637,416	0.5%	7,200,283	6.6%
Purchased Services	4,569,957	4,491,537	1.7%	2,771,416	64.9%	37,055,479	36,393,096	1.8%	34,430,238	7.6%
Supplies	6,914,578	6,441,543	7.3%	6,119,533	13.0%	53,378,094	49,710,325	7.4%	46,156,570	15.6%
Utilities	265,065	311,170	-14.8%	323,389	-18.0%	3,000,206	2,561,043	17.1%	2,610,495	14.9%
Repairs and Maintenance	874,433	924,968	-5.5%	900,798	-2.9%	6,162,534	7,396,012	-16.7%	7,208,116	-14.5%
Leases and Rent	103,818	97,561	6.4%	101,504	2.3%	826,070	784,824	5.3%	973,164	-15.1%
Insurance	184,449	190,806	-3.3%	154,191	19.6%	1,503,462	1,526,448	-1.5%	1,408,557	6.7%
Interest Expense	91,779	92,565	-0.8%	69,513	32.0%	838,025	743,408	12.7%	558,916	49.9%
ECHDA	40,497	182,272	-77.8%	149,987	-73.0%	1,210,745	1,458,176	-17.0%	1,423,012	-14.9%
Other Expense	147,040	165,925	-11.4%	184,652	-20.4%	1,588,574	2,087,321	-23.9%	1,733,377	-8.4%
TOTAL OPERATING EXPENSES	\$ 35,188,516	\$ 34,232,640	2.8%	\$ 32,195,096	9.3%	\$ 274,491,276	\$ 268,777,722	2.1%	\$ 264,991,261	3.6%
Depreciation/Amortization	\$ 1,991,584	\$ 1,870,633	6.5%	\$ 1,772,078	12.4%	\$ 15,957,023	\$ 14,868,997	7.3%	\$ 13,898,383	14.8%
(Gain) Loss on Sale of Assets	-	-	0.0%	-	0.0%	(27,403)	-	0.0%	(112,680)	-75.7%
TOTAL OPERATING COSTS	\$ 37,180,099	\$ 36,103,273	3.0%	\$ 33,967,174	9.5%	\$ 290,420,896	\$ 283,646,719	2.4%	\$ 278,776,965	4.2%
NET GAIN (LOSS) FROM OPERATIONS	\$ 308,867	\$ 993,115	68.9%	\$ 1,456,136	78.8%	\$ (4,240,900)	\$ 203,239	-2186.7%	\$ (11,988,124)	-64.6%
Operating Margin	0.82%	2.68%	-69.2%	4.11%	-80.0%	-1.48%	0.07%	-2169.7%	-4.49%	-67.0%
NONOPERATING REVENUE/EXPENSE										
Interest Income	\$ 120,684	\$ 92,032	31.1%	\$ 62,583	92.8%	\$ 1,364,062	\$ 736,256	85.3%	\$ 675,515	101.9%
Tobacco Settlement	-	-	0.0%	-	0.0%	1,423,034	1,240,590	14.7%	1,392,083	2.2%
Trauma Funds	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Donations	-	1,820	-100.0%	-	-	(3,000)	14,560	-120.6%	2,500	-220.0%
COVID-19 Stimulus	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
						12,554,147	15,815,644		2,469,175	
CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY	\$ 429,551	\$ 1,086,967	60.5%	\$ 1,518,719	71.7%	\$ (1,456,804)	\$ 2,194,645	166.4%	\$ (9,918,026)	85.3%
Unrealized Gain/(Loss) on Investments	\$ 219,366	\$ -	0.0%	\$ (80,067)	-374.0%	\$ 1,397,724	\$ -	0.0%	\$ 1,152,949	21.2%
Investment in Subsidiaries	526,960	149,961	251.4%	761,882	-30.8%	666,531	1,199,688	-44.4%	995,828	-33.1%
CHANGE IN NET POSITION	\$ 1,175,877	\$ 1,236,928	4.9%	\$ 2,200,535	46.6%	\$ 607,451	\$ 3,394,333	82.1%	\$ (7,769,249)	107.8%

**ECTOR COUNTY HOSPITAL DISTRICT
HOSPITAL OPERATIONS SUMMARY
MAY 2024**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Inpatient Revenue	\$ 59,696,254	\$ 55,149,417	8.2%	\$ 52,872,768	12.9%	\$ 452,737,738	\$ 421,102,640	7.5%	\$ 418,416,798	8.2%
Outpatient Revenue	56,531,657	54,900,797	3.0%	52,274,669	8.1%	416,890,538	418,464,295	-0.4%	382,508,203	9.0%
TOTAL PATIENT REVENUE	\$ 116,227,911	\$ 110,050,214	5.6%	\$ 105,147,437	10.5%	\$ 869,628,276	\$ 839,566,935	3.6%	\$ 800,925,001	8.6%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 73,270,140	\$ 70,234,634	4.3%	\$ 66,106,143	10.8%	\$ 575,831,711	\$ 535,822,024	7.5%	\$ 520,297,281	10.7%
Policy Adjustments	64,726	534,825	-87.9%	537,576	-88.0%	650,049	4,090,220	-84.1%	5,419,664	-88.0%
Uninsured Discount	10,136,177	11,158,126	-9.2%	12,032,177	-15.8%	63,781,845	85,206,470	-25.1%	79,757,001	-20.0%
Indigent Care	191,735	1,260,913	-84.8%	1,143,490	-83.2%	3,112,258	9,611,048	-67.6%	7,932,042	-60.8%
Provision for Bad Debts	8,677,775	3,646,796	138.0%	5,071,718	71.1%	47,416,977	27,770,197	70.7%	28,221,174	68.0%
TOTAL REVENUE DEDUCTIONS	\$ 92,340,554	\$ 86,835,294	6.3%	\$ 84,891,104	8.8%	\$ 690,792,840	\$ 662,499,959	4.3%	\$ 641,627,163	7.7%
			79.45%					78.91%		80.11%
OTHER PATIENT REVENUE										
Medicaid Supplemental Payments	\$ 1,551,832	\$ 1,551,832	0.0%	\$ 2,094,222	-25.9%	\$ 11,416,248	\$ 12,414,656	-8.0%	\$ 16,782,214	-32.0%
DSRIP/CHIRP	(16,261)	1,116,944	-101.5%	(344,553)	-95.3%	7,354,487	8,935,552	-17.7%	3,519,133	100.0%
TOTAL OTHER PATIENT REVENUE	\$ 1,535,571	\$ 2,668,776	-42.5%	\$ 1,749,669	-12.2%	\$ 18,770,735	\$ 21,350,208	-12.1%	\$ 20,286,479	-7.5%
NET PATIENT REVENUE	\$ 25,422,929	\$ 25,883,696	-1.8%	\$ 22,006,002	15.5%	\$ 197,606,171	\$ 198,417,184	-0.4%	\$ 179,584,318	10.0%
OTHER REVENUE										
Tax Revenue	\$ 7,285,605	\$ 6,521,214	11.7%	\$ 6,951,275	4.8%	\$ 51,601,140	\$ 48,195,837	7.1%	\$ 50,115,973	3.0%
Other Revenue	1,562,392	1,094,371	42.8%	2,328,690	-32.9%	10,700,481	8,667,711	23.5%	7,364,066	45.3%
TOTAL OTHER REVENUE	\$ 8,847,997	\$ 7,615,585	16.2%	\$ 9,279,965	-4.7%	\$ 62,301,621	\$ 56,863,548	9.6%	\$ 57,480,039	8.4%
NET OPERATING REVENUE	\$ 34,270,926	\$ 33,499,281	2.3%	\$ 31,285,967	9.5%	\$ 259,907,791	\$ 255,280,732	1.8%	\$ 237,064,356	9.6%
OPERATING EXPENSE										
Salaries and Wages	\$ 11,239,802	\$ 10,954,115	2.6%	\$ 9,905,863	13.5%	\$ 86,070,869	\$ 83,258,087	3.4%	\$ 79,698,178	8.0%
Benefits	1,566,126	1,723,521	-9.1%	3,209,353	-51.2%	12,543,922	13,765,620	-8.9%	22,799,253	-45.0%
Temporary Labor	952,648	747,597	27.4%	968,666	-1.7%	7,096,622	5,680,687	24.9%	7,680,615	-7.6%
Physician Fees	1,351,812	1,210,852	11.6%	847,555	59.5%	9,967,109	9,558,695	4.3%	9,202,523	8.3%
Texas Tech Support	946,318	954,677	-0.9%	923,058	2.5%	7,673,231	7,637,416	0.5%	7,200,283	6.6%
Purchased Services	4,864,798	4,801,778	1.3%	2,731,156	78.1%	39,372,412	38,944,559	1.1%	34,608,012	13.8%
Supplies	6,827,651	6,358,709	7.4%	6,011,946	13.6%	52,834,633	49,055,807	7.7%	45,201,429	16.9%
Utilities	264,114	310,418	-14.9%	322,638	-18.1%	2,993,418	2,555,192	17.2%	2,604,662	14.9%
Repairs and Maintenance	874,433	923,068	-5.3%	900,111	-2.9%	6,158,222	7,380,812	-16.6%	7,196,708	-14.4%
Leases and Rentals	(44,894)	(47,469)	-5.4%	(69,653)	-35.5%	(349,092)	(379,752)	-8.1%	(405,784)	-14.0%
Insurance	136,017	129,036	5.4%	112,153	21.3%	1,043,244	1,032,288	1.1%	971,898	7.3%
Interest Expense	91,779	92,565	-0.8%	69,513	32.0%	838,025	743,408	12.7%	558,916	49.9%
ECHDA	40,497	182,272	-77.8%	149,987	-73.0%	1,210,745	1,458,176	-17.0%	1,423,012	-14.9%
Other Expense	76,111	106,429	-28.5%	113,453	-32.9%	1,123,831	1,590,518	-29.3%	1,337,854	-16.0%
TOTAL OPERATING EXPENSES	\$ 29,187,211	\$ 28,447,568	2.6%	\$ 26,195,800	11.4%	\$ 228,577,191	\$ 222,281,513	2.8%	\$ 220,077,560	3.9%
Depreciation/Amortization	\$ 1,979,820	\$ 1,863,509	6.2%	\$ 1,765,081	12.2%	\$ 15,881,069	\$ 14,812,005	7.2%	\$ 13,846,200	14.7%
(Gain)/Loss on Disposal of Assets	-	-	0.0%	-	0.0%	(27,403)	-	0.0%	(112,173)	-75.6%
TOTAL OPERATING COSTS	\$ 31,167,031	\$ 30,311,077	2.8%	\$ 27,960,881	11.5%	\$ 244,430,858	\$ 237,093,518	3.1%	\$ 233,811,587	4.5%
NET GAIN (LOSS) FROM OPERATIONS	\$ 3,103,895	\$ 3,188,204	-2.6%	\$ 3,325,086	6.7%	\$ 15,476,933	\$ 18,187,214	-14.9%	\$ 3,252,769	375.8%
Operating Margin	9.06%	9.52%	-4.8%	10.63%	-14.8%	5.95%	7.12%	-16.4%	1.37%	334.0%
NONOPERATING REVENUE/EXPENSE										
Interest Income	\$ 120,684	\$ 92,032	31.1%	\$ 62,583	92.8%	\$ 1,364,062	\$ 736,256	85.3%	\$ 675,515	101.9%
Tobacco Settlement	-	-	0.0%	-	0.0%	1,423,034	1,240,590	14.7%	1,392,083	2.2%
Trauma Funds	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Donations	-	1,820	-100.0%	-	0.0%	(3,000)	14,560	-120.6%	2,500	-220.0%
COVID-19 Stimulus	-	-	0.0%	-	0.0%	-	-	-	-	0.0%
CHANGE IN NET POSITION BEFORE CAPITAL CONTRIBUTION	\$ 3,224,579	\$ 3,282,056	-1.8%	\$ 3,387,670	-4.8%	\$ 18,261,030	\$ 20,178,620	-9.5%	\$ 5,322,867	243.1%
Procure & Trauma Care Capital Contribution	(2,803,385)	(2,198,919)	27.5%	(1,882,998)	48.9%	(19,974,084)	(18,016,681)	10.9%	(15,201,356)	31.4%
CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY	\$ 421,194	\$ 1,083,137	61.1%	\$ 1,504,671	72.0%	\$ (1,713,055)	\$ 2,161,939	179.2%	\$ (9,878,489)	82.7%
Unrealized Gain/(Loss) on Investments	\$ 219,366	\$ -	0.0%	\$ (80,067)	-374.0%	\$ 1,397,724	\$ -	0.0%	\$ 1,152,949	21.2%
Investment in Subsidiaries	526,960	149,961	251.4%	761,882	-30.8%	666,531	1,199,688	-44.4%	995,828	-33.1%
CHANGE IN NET POSITION	\$ 1,167,521	\$ 1,233,098	5.3%	\$ 2,186,487	46.6%	\$ 351,200	\$ 3,361,627	89.6%	\$ (7,729,713)	104.5%

**ECTOR COUNTY HOSPITAL DISTRICT
PROCARE OPERATIONS SUMMARY
MAY 2024**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 11,222,210	\$ 11,231,709	-0.1%	\$ 11,779,176	-4.7%	\$ 88,962,525	\$ 89,625,151	-0.7%	\$ 94,084,333	-5.4%
TOTAL PATIENT REVENUE	\$ 11,222,210	\$ 11,231,709	-0.1%	\$ 11,779,176	-4.7%	\$ 88,962,525	\$ 89,625,151	-0.7%	\$ 94,084,333	-5.4%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 5,232,816	\$ 5,703,408	-8.3%	\$ 6,288,760	-16.8%	\$ 44,636,096	\$ 45,657,043	-2.2%	\$ 49,328,070	-9.5%
Policy Adjustments	914,883	874,942	4.6%	844,205	8.4%	8,405,034	7,040,053	19.4%	6,367,565	32.0%
Uninsured Discount	345,071	410,145	-15.9%	173,014	99.4%	2,089,698	3,300,005	-36.7%	3,149,651	-33.7%
Indigent	12,304	17,474	-29.6%	13,768	-10.6%	59,917	125,165	-52.1%	120,877	-50.4%
Provision for Bad Debts	1,705,430	876,329	94.6%	524,588	225.1%	9,624,454	6,908,674	39.3%	7,174,913	34.1%
TOTAL REVENUE DEDUCTIONS	\$ 8,210,503	\$ 7,882,298	4.2%	\$ 7,844,336	4.7%	\$ 64,815,199	\$ 63,030,940	2.8%	\$ 66,141,077	-2.0%
	73.16%	70.18%		66.59%		72.86%	70.33%		70.30%	
NET PATIENT REVENUE	\$ 3,011,707	\$ 3,349,411	-10.1%	\$ 3,934,841	-23.5%	\$ 24,147,326	\$ 26,594,211	-9.2%	\$ 27,943,256	-13.6%
OTHER REVENUE										
Other Income	\$ 177,688	\$ 221,952	-19.9%	\$ 172,228	3.2%	\$ 1,716,646	\$ 1,768,616	-2.9%	\$ 1,684,318	1.9%
TOTAL OTHER REVENUE	\$ 177,688	\$ 221,952	-19.9%	\$ 172,228	3.2%	\$ 1,716,646	\$ 1,768,616	-2.9%	\$ 1,684,318	1.9%
NET OPERATING REVENUE	\$ 3,189,395	\$ 3,571,363	-10.7%	\$ 4,107,069	-22.3%	\$ 25,863,972	\$ 28,362,827	-8.8%	\$ 29,627,574	-12.7%
OPERATING EXPENSE										
Salaries and Wages	\$ 4,477,492	\$ 4,395,668	1.9%	\$ 4,448,140	0.7%	\$ 33,316,723	\$ 35,074,229	-5.0%	\$ 33,897,646	-1.7%
Benefits	374,904	386,916	-3.1%	392,178	-4.4%	3,376,491	3,578,517	-5.6%	3,451,822	-2.2%
Temporary Labor	840,951	709,518	18.5%	404,404	107.9%	7,172,614	5,553,574	29.2%	2,688,167	166.8%
Physician Fees	238,151	240,601	-1.0%	309,164	-23.0%	1,657,379	1,925,248	-13.9%	1,802,912	-8.1%
Purchased Services	(295,161)	(310,943)	-5.1%	38,523	-866.2%	(2,328,476)	(2,557,079)	-8.9%	(183,953)	1165.8%
Supplies	86,342	82,249	5.0%	107,587	-19.7%	541,559	649,829	-16.7%	951,534	-43.1%
Utilities	951	752	26.5%	751	26.7%	6,788	5,851	16.0%	5,833	16.4%
Repairs and Maintenance	-	1,900	-100.0%	687,23	-100.0%	4,312	15,200	-71.6%	11,408	-62.2%
Leases and Rentals	146,718	143,037	2.6%	169,164	-13.3%	1,159,216	1,148,632	0.9%	1,363,002	-15.0%
Insurance	40,157	54,425	-26.2%	41,670	-3.6%	394,015	435,400	-9.5%	395,894	-0.5%
Other Expense	70,510	59,035	19.4%	70,803	-0.4%	461,482	493,115	-6.4%	392,988	17.4%
TOTAL OPERATING EXPENSES	\$ 5,981,015	\$ 5,763,158	3.8%	\$ 5,983,071	0.0%	\$ 45,762,103	\$ 46,322,516	-1.2%	\$ 44,777,254	2.2%
Depreciation/Amortization	\$ 11,764	\$ 7,124	65.1%	\$ 6,997	68.1%	\$ 75,954	\$ 56,992	33.3%	\$ 52,183	45.6%
(Gain)/Loss on Sale of Assets	-	-	0.0%	-	0.0%	-	-	0.0%	(506)	-100.0%
TOTAL OPERATING COSTS	\$ 5,992,779	\$ 5,770,282	3.9%	\$ 5,990,067	0.0%	\$ 45,838,056	\$ 46,379,508	-1.2%	\$ 44,828,930	2.3%
NET GAIN (LOSS) FROM OPERATIONS	\$ (2,803,385)	\$ (2,198,919)	27.5%	\$ (1,882,998)	48.9%	\$ (19,974,084)	\$ (18,016,681)	10.9%	\$ (15,201,356)	31.4%
Operating Margin	-87.90%	-61.57%	42.8%	-45.85%	91.7%	-77.23%	-63.52%	21.6%	-51.31%	50.5%
COVID-19 Stimulus	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
MCH Contribution	\$ 2,803,385	\$ 2,198,919	27.5%	\$ 1,882,998	48.9%	\$ 19,974,084	\$ 18,016,681	10.9%	\$ 15,201,356	31.4%
CAPITAL CONTRIBUTION	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%

MONTHLY STATISTICAL REPORT

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Total Office Visits	7,821	7,890	-0.87%	9,658	-19.02%	62,032	61,348	1.11%	73,343	-15.42%
Total Hospital Visits	6,705	6,164	8.78%	6,070	10.46%	53,938	47,254	14.14%	46,006	17.24%
Total Procedures	12,971	12,532	3.50%	12,960	0.08%	101,232	96,567	4.83%	101,479	-0.24%
Total Surgeries	829	809	2.47%	897	-7.58%	6,103	6,415	-4.86%	6,503	-6.15%
Total Provider FTE's	85.6	88.6	-3.36%	90.3	-5.18%	84.3	88.6	-4.83%	89.5	-5.74%
Total Staff FTE's	107.8	127.0	-15.10%	115.9	-6.99%	108.1	126.4	-14.47%	116.4	-7.12%
Total Administrative FTE's	11.5	11.7	-1.48%	10.5	9.60%	11.9	11.7	1.59%	11.8	1.56%
Total FTE's	205.0	227.3	-9.82%	216.8	-5.43%	204.4	226.8	-9.87%	217.7	-6.08%

**ECTOR COUNTY HOSPITAL DISTRICT
TRAUMACARE OPERATIONS SUMMARY
MAY 2024**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 278,280	\$ 216,282	28.7%	\$ 96,802	187.5%	\$ 1,799,900	\$ 1,734,023	3.8%	\$ 1,274,192	41.3%
TOTAL PATIENT REVENUE	\$ 278,280	\$ 216,282	28.7%	\$ 96,802	187.5%	\$ 1,799,900	\$ 1,734,023	3.8%	\$ 1,274,192	41.3%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 157,597	\$ 127,680	23.4%	\$ 14,644	976.2%	\$ 842,008	\$ 1,023,668	-17.7%	\$ 793,890	6.1%
Policy Adjustments	58,195	38,165	52.5%	29,161	99.6%	271,755	305,983	-11.2%	241,199	12.7%
Uninsured Discount	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Indigent	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Provision for Bad Debts	34,104	24,733	37.9%	22,723	50.1%	287,552	198,293	45.0%	142,550	101.7%
TOTAL REVENUE DEDUCTIONS	\$ 249,896	\$ 190,578	31.1%	\$ 66,529	275.6%	\$ 1,401,315	\$ 1,527,944	-8.3%	\$ 1,177,640	19.0%
	89.80%	88.12%		68.73%		77.86%	88.12%		92.42%	
NET PATIENT REVENUE	\$ 28,384	\$ 25,704	10.4%	\$ 30,274	-6.2%	\$ 398,585	\$ 206,079	93.4%	\$ 96,553	312.8%
						22.1%				
OTHER REVENUE										
Other Income	\$ 262	\$ 40	554.9%	\$ -	100.0%	\$ 9,648	\$ 320	2915.0%	\$ 358	2594.6%
TOTAL OTHER REVENUE	\$ 262	\$ 40	554.9%	\$ -	100.0%	\$ 9,648	\$ 320	2915.0%	\$ 358	2594.6%
NET OPERATING REVENUE	\$ 28,646	\$ 25,744	11.3%	\$ 30,274	-5.4%	\$ 408,233	\$ 206,399	97.8%	\$ 96,911	321.2%
OPERATING EXPENSE										
Salaries and Wages	\$ 248,150	\$ 250,438	-0.9%	\$ 251,643	-1.4%	\$ 1,970,428	\$ 2,002,911	-1.6%	\$ 1,997,294	-1.3%
Benefits	19,794	19,638	0.8%	19,336	2.4%	156,685	156,069	0.4%	143,924	8.9%
Temporary Labor	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Physician Fees	(259,248)	(259,248)	0.0%	(259,248)	0.0%	(2,073,984)	(2,073,984)	0.0%	(2,073,984)	0.0%
Purchased Services	320	702	-54.4%	1,738	-81.6%	11,543	5,616	105.5%	6,179	86.8%
Supplies	586	585	0.1%	-	0.0%	1,901	4,689	-59.4%	3,787	-49.8%
Utilities	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Repairs and Maintenance	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Leases and Rentals	1,993	1,993	0.0%	1,993	0.0%	15,947	15,944	0.0%	15,947	0.0%
Insurance	8,275	7,345	12.7%	368	2147.7%	66,202	58,760	12.7%	40,765	62.4%
Other Expense	419	461	-9.1%	396	5.8%	3,261	3,688	-11.6%	2,535	28.6%
TOTAL OPERATING EXPENSES	\$ 20,289	\$ 21,914	-7.4%	\$ 16,226	25.0%	\$ 151,982	\$ 173,693	-12.5%	\$ 136,447	11.4%
Depreciation/Amortization	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
(Gain)/Loss on Sale of Assets	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING COSTS	\$ 20,289	\$ 21,914	-7.4%	\$ 16,226	25.0%	\$ 151,982	\$ 173,693	-12.5%	\$ 136,447	11.4%
NET GAIN (LOSS) FROM OPERATIONS	\$ 8,357	\$ 3,830	118.2%	\$ 14,048	-40.5%	\$ 256,251	\$ 32,706	683.5%	\$ (39,536)	-748.1%
Operating Margin	29.17%	14.88%	96.1%	46.40%	-37.1%	62.77%	15.85%	296.1%	-40.80%	-253.9%
COVID-19 Stimulus	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
MCH Contribution	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
CAPITAL CONTRIBUTION	\$ 8,357	\$ 3,830	118.2%	\$ 14,048	-40.5%	\$ 256,251	\$ 32,706	683.5%	\$ (39,536)	-748.1%

MONTHLY STATISTICAL REPORT

	CURRENT MONTH					YEAR TO DATE				
Total Procedures	752	804	-6.47%	656	14.63%	5,213	6,446	-19.13%	5,259	-0.87%
Total Provider FTE's	8.4	8.2	2.86%	8.4	-0.33%	8.1	8.3	-2.42%	8.4	-3.66%
Total Staff FTE's	1.0	1.2	-16.83%	1.0	-0.32%	1.0	1.2	-17.27%	1.0	3.66%
Total FTE's	9.4	9.4	0.33%	9.4	-0.33%	9.1	9.5	-4.33%	9.4	-2.90%

**ECTOR COUNTY HOSPITAL DISTRICT
DIABETES SCREENING CLINIC - SOUTH - OPERATIONS SUMMARY
MAY 2024**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 4,155	\$ -	0.0%	\$ -	0.0%	\$ 16,324	\$ -	0.0%	\$ -	0.0%
TOTAL PATIENT REVENUE	\$ 4,155	\$ -	0.0%	\$ -	0.0%	\$ 16,324	\$ -	0.0%	\$ -	0.0%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
Self Pay Adjustments	5,429	-	0.0%	-	0.0%	12,577	-	0.0%	-	0.0%
Bad Debts	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL REVENUE DEDUCTIONS	\$ 5,429	\$ -	0.0%	\$ -	0.0%	\$ 12,577	\$ -	0.0%	\$ -	0.0%
	130.7%	#DIV/0!		#DIV/0!		77.0%	#DIV/0!		#DIV/0!	
NET PATIENT REVENUE	\$ (1,274)	\$ -	0.0%	\$ -	0.0%	\$ 3,747	\$ -	0.0%	\$ -	0.0%
OTHER REVENUE										
Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ (1,274)	\$ -	0.0%	\$ -	0.0%	\$ 3,747	\$ -	0.0%	\$ -	0.0%
OPERATING EXPENSE										
Salaries and Wages	\$ 715	\$ -	0.0%	\$ -	0.0%	\$ 3,497	\$ -	0.0%	\$ -	0.0%
Benefits	100	-	0.0%	-	0.0%	510	-	0.0%	-	0.0%
Physician Services	6,000	-	0.0%	-	0.0%	6,432	-	0.0%	-	0.0%
Cost of Drugs Sold	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Supplies	1,079	-	0.0%	-	0.0%	4,982	-	0.0%	-	0.0%
Utilities	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Repairs and Maintenance	-	-	0.0%	-	0.0%	24,214	-	0.0%	-	0.0%
Leases and Rentals	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Other Expense	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING EXPENSES	\$ 7,894	\$ -	0.0%	\$ -	0.0%	\$ 39,636	\$ -	0.0%	\$ -	0.0%
Depreciation/Amortization	\$ 905	\$ 2,769	-67.3%	\$ 2,769	-67.3%	\$ 18,331	\$ 22,152	-17.2%	\$ 22,155	-17.3%
TOTAL OPERATING COSTS	\$ 8,799	\$ 2,769	217.8%	\$ 2,769	217.7%	\$ 57,968	\$ 22,152	161.7%	\$ 22,155	161.6%
NET GAIN (LOSS) FROM OPERATIONS	\$ (10,073)	\$ (2,769)	-263.8%	\$ (2,769)	-263.7%	\$ (54,220)	\$ (22,152)	-144.8%	\$ (22,155)	144.7%
Operating Margin	790.56%	0.00%	0.0%	0.00%	0.0%	-1446.93%	0.00%	0.0%	0.00%	0.0%

	CURRENT MONTH					YEAR TO DATE				
Medical Visits	27	-	0.0%	-	0.0%	64	-	0.0%	-	0.0%
Hospital FTE's (Salaries and Wages)	0.2	-	0.0%	-	0.0%	0.1	-	0.0%	0.0	804.2%

**ECTOR COUNTY HOSPITAL DISTRICT
MAY 2024**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 47,049,790	40.5%	\$ 39,671,508	37.7%	\$ 346,103,976	39.7%	307,576,065	38.4%
Medicaid	13,069,147	11.2%	12,256,598	11.7%	106,581,671	12.3%	112,413,731	14.0%
Commercial	37,099,792	31.9%	33,022,123	31.4%	300,827,271	34.6%	242,248,507	30.2%
Self Pay	12,866,495	11.1%	16,538,896	15.7%	82,404,311	9.5%	105,415,467	13.2%
Other	6,142,687	5.3%	3,658,312	3.5%	33,711,047	3.9%	33,271,231	4.2%
TOTAL	\$ 116,227,911	100.0%	\$ 105,147,437	100.0%	\$ 869,628,276	100.0%	800,925,001	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 10,191,410	42.1%	\$ 8,977,340	43.6%	\$ 69,524,845	38.2%	59,690,407	38.7%
Medicaid	2,565,613	10.6%	2,179,144	10.6%	22,601,152	12.4%	21,410,515	13.9%
Commercial	8,352,956	34.4%	7,282,674	35.4%	70,924,833	39.0%	56,084,407	36.4%
Self Pay	1,412,522	5.8%	1,050,356	5.1%	10,895,604	6.0%	9,113,577	5.9%
Other	1,718,875	7.1%	1,087,797	5.3%	7,998,304	4.4%	7,886,001	5.1%
TOTAL	\$ 24,241,376	100.0%	\$ 20,577,311	100.0%	\$ 181,944,739	100.0%	154,184,907	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
STATEMENT OF CASH FLOW
MAY 2024**

	Hospital	ProCare	TraumaCare	Blended
Cash Flows from Operating Activities and Nonoperating Revenue:				
Excess of Revenue over Expenses	\$ 351,200	-	256,251	\$ 607,451
Noncash Expenses:				
Depreciation and Amortization	14,525,882	11,539	-	14,537,421
Unrealized Gain/Loss on Investments	1,397,724	-	-	1,397,724
Accretion (Bonds) & COVID Funding	(408,308)	-	-	(408,308)
Changes in Assets and Liabilities				
Patient Receivables, Net	(4,401,544)	327,148	(18,050)	(4,092,446)
Taxes Receivable/Deferred	7,769,385	(233,200)	-	7,536,186
Inventories, Prepays and Other	4,330,507	(18,514)	12,949	4,324,943
LT Lease Rec	644,202			
Deferred Inflow of Resources	424,762			
Accounts Payable	929,175	(953,288)	(246,245)	(270,358)
Accrued Expenses	1,551,902	870,336	(4,905)	2,417,333
Due to Third Party Payors	16,375,974	-	-	16,375,974
Accrued Post Retirement Benefit Costs	(6,075,370)	-	-	(6,075,370)
Net Cash Provided by Operating Activities	<u>\$ 37,415,490</u>	<u>4,022</u>	<u>-</u>	<u>\$ 37,419,513</u>
Cash Flows from Investing Activities:				
Investments	\$ (3,439,263)	-	-	\$ (3,439,263)
Acquisition of Property and Equipment	(19,448,726)	(4,022)	-	(19,452,749)
Net Cash used by Investing Activities	<u>\$ (22,887,989)</u>	<u>(4,022)</u>	<u>-</u>	<u>\$ (22,892,011)</u>
Cash Flows from Financing Activities:				
Current Portion Debt	\$ (541,892)	-	-	\$ (541,892)
Principal Paid on Subscription Liabilities	\$ (91,827)			
Principal Paid on Lease Liabilities	\$ 545,921			
Intercompany Activities	-	-	-	-
LT Liab Subscriptions	(522,482)			
LT Liab Leases	2,310,083			
Net Repayment of Long-term Debt/Bond Issuance	(137,591)	-	-	(137,591)
Net Cash used by Financing Activities	<u>1,562,212</u>	<u>-</u>	<u>-</u>	<u>1,562,212</u>
Net Increase (Decrease) in Cash	16,089,713	0	-	16,089,713
Beginning Cash & Cash Equivalents @ 9/30/2023	<u>26,722,432</u>	<u>4,400</u>	<u>-</u>	<u>26,726,832</u>
Ending Cash & Cash Equivalents @ 5/31/2024	<u>\$ 42,812,145</u>	<u>\$ 4,400</u>	<u>\$ -</u>	<u>\$ 42,816,545</u>

**ECTOR COUNTY HOSPITAL DISTRICT
MEDICAID SUPPLEMENTAL PAYMENTS
FISCAL YEAR 2024**

<u>CASH ACTIVITY</u>	<u>TAX (IGT) ASSESSED</u>	<u>GOVERNMENT PAYOUT</u>	<u>BURDEN ALLEVIATION</u>	<u>NET INFLOW</u>
DSH				
1st Qtr	\$ (1,373,346)	\$ 3,581,085		\$ 2,207,739
2nd Qtr	(1,598,444)	-		(1,598,444)
3rd Qtr	-	4,011,151		4,011,151
4th Qtr	-	-		-
DSH TOTAL	\$ (2,971,790)	\$ 7,592,236		\$ 4,620,446
UC				
1st Qtr	\$ -	\$ 5,793,766		5,793,766
2nd Qtr	(4,285,851)	10,722,457		6,436,606
3rd Qtr	-	-		-
4th Qtr	-	-		-
UC TOTAL	\$ (4,285,851)	\$ 16,516,223		\$ 12,230,373
DSRIP				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	-	-		-
3rd Qtr	-	-		-
4th Qtr	-	-		-
DSRIP UPL TOTAL	\$ -	\$ -		\$ -
UHRIP				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	-	-		-
3rd Qtr	-	-		-
4th Qtr	-	-		-
UHRIP TOTAL	\$ -	\$ -		\$ -
GME				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	(558,322)	1,427,934		869,612
3rd	-	-		-
4th Qtr	-	-		-
GME TOTAL	\$ (558,322)	\$ 1,427,934		\$ 869,612
CHIRP				
1st Qtr	\$ (3,062,668)	\$ 3,909,718		\$ 847,050
2nd Qtr	-	3,794,422		3,794,422
3rd	-	1,072,948		1,072,948
4th Qtr	-	-		-
CHIRP TOTAL	\$ (3,062,668)	\$ 8,777,087		\$ 5,714,419
HARP				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	(552,207)	69,597		(482,610)
3rd	(437,860)	1,316,117		878,257
4th Qtr	-	-		-
HARP TOTAL	\$ (990,067)	\$ 1,385,714		\$ 395,646
TIPPS				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	-	-		-
3rd	-	-		-
4th Qtr	-	-		-
TIPPS TOTAL	\$ -	\$ -		\$ -
MCH Cash Activity	\$ (11,868,698)	\$ 35,699,194		\$ 23,830,496
ProCare Cash Activity	\$ -	\$ -	\$ -	\$ -
Blended Cash Activity	\$ (11,868,698)	\$ 35,699,194	\$ -	\$ 23,830,496

INCOME STATEMENT ACTIVITY:

FY 2024 Accrued / (Deferred) Adjustments:

	BLENDED
DSH Accrual	\$ 5,860,000
Uncompensated Care Accrual	4,494,928
Regional UPL Accrual	-
URIP	-
GME	585,336
CHIRP	7,354,487
HARP	277,336
TIPPS	198,648
Regional UPL Benefit	-
Medicaid Supplemental Payments	18,770,735
DSRIP Accrual	-
Total Adjustments	\$ 18,770,735

**ECTOR COUNTY HOSPITAL DISTRICT
SUPPLEMENTAL SCHEDULE OF HOSPITAL TEMPORARY LABOR FTE'S
MAY 2024**

TEMPORARY LABOR DEPARTMENT	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET		PRIOR		ACTUAL	BUDGET		PRIOR	
		BUDGET	VAR	PRIOR YR	YR VAR		BUDGET	VAR	PRIOR YR	YR VAR
Cardiopulmonary	14.2	12.4	14.1%	11.0	29.0%	13.6	12.0	13.2%	10.6	28.3%
Operating Room	13.6	4.5	204.9%	9.5	43.5%	12.6	4.3	191.8%	10.3	22.2%
Labor & Delivery	3.0	5.3	-43.4%	5.3	-42.5%	4.2	5.2	-19.0%	3.1	34.2%
Laboratory - Chemistry	3.8	4.8	-20.6%	6.1	-37.9%	4.1	4.6	-11.0%	4.9	-15.8%
Imaging - Diagnostics	2.6	3.0	-12.9%	4.7	-43.9%	3.0	2.9	4.0%	3.5	-13.9%
4 East - Post Partum	1.4	2.1	-31.6%	4.6	-68.9%	1.4	2.0	-29.7%	2.6	-45.3%
PM&R - Occupational	1.0	2.1	-50.3%	0.7	47.0%	1.4	2.0	-30.3%	0.8	85.1%
Recovery Room	0.8	-	0.0%	-	0.0%	1.4	-	0.0%	-	0.0%
Imaging - Ultrasound	1.9	1.0	85.3%	1.9	0.9%	1.3	1.0	31.3%	1.8	-26.7%
Imaging - Cat Scan	2.0	1.1	81.3%	1.1	79.1%	1.3	1.0	23.5%	0.3	366.3%
Intensive Care Unit (ICU) 2	0.9	2.1	-57.1%	0.2	327.1%	1.1	2.0	-44.9%	0.9	22.7%
Laboratory - Histology	1.0	-	0.0%	-	0.0%	0.9	-	0.0%	-	0.0%
Center for Health and Wellness - Sports Medici	0.9	1.0	-10.8%	0.7	31.6%	0.8	1.0	-16.7%	0.4	93.1%
7 Central	1.0	0.0	2536.6%	-	0.0%	0.8	0.0	2005.0%	0.3	163.8%
Intensive Care Unit (CCU) 4	0.9	1.6	-43.8%	0.1	1197.7%	0.7	1.5	-51.0%	0.9	-20.8%
UTILIZATION REVIEW	0.8	1.0	-22.1%	-	0.0%	0.5	1.0	-47.8%	-	0.0%
Neonatal Intensive Care	-	-	0.0%	-	0.0%	0.3	-	0.0%	0.0	1874.3%
4 Central	0.5	0.0	1126.6%	-	0.0%	0.3	0.0	746.1%	0.3	14.5%
3 West Observation	1.0	-	0.0%	0.1	1817.6%	0.3	-	0.0%	0.3	-23.7%
Nursing Orientation	-	-	0.0%	0.2	-100.0%	0.3	-	0.0%	0.5	-48.1%
Emergency Department	0.6	1.6	-64.1%	1.6	-64.1%	0.2	1.5	-85.8%	1.9	-88.6%
6 Central	0.1	0.0	252.7%	0.1	16.3%	0.2	0.0	352.5%	0.1	82.8%
5 Central	0.2	0.0	417.3%	0.1	205.6%	0.1	0.0	254.5%	0.2	-32.4%
9 Central	0.3	0.0	779.4%	-	0.0%	0.1	0.0	212.4%	0.1	-7.9%
6 West	0.1	0.0	252.4%	0.1	113.0%	0.1	0.0	111.8%	0.0	135.9%
Care Management	-	-	0.0%	0.9	-100.0%	0.1	-	0.0%	2.2	-97.4%
Laboratory - Hematology	-	1.5	-100.0%	-	0.0%	-	1.4	-100.0%	-	0.0%
PM&R - Physical	-	-	0.0%	1.0	-100.0%	-	-	0.0%	0.5	-100.0%
8 Central - Moved Back to 6140	-	-	0.0%	-	0.0%	-	-	0.0%	0.4	-100.0%
5 West - Pediatrics	-	-	0.0%	-	0.0%	-	-	0.0%	0.0	-100.0%
Food Service	-	1.1	-100.0%	-	0.0%	-	1.0	-100.0%	-	0.0%
SUBTOTAL	53.6	46.4	15.7%	50.8	5.5%	51.4	44.8	14.7%	47.3	8.6%
TRANSITION LABOR										
Laboratory - Chemistry	5.0	-	0.0%	1.8	175.4%	4.0	-	0.0%	1.2	222.1%
SUBTOTAL	5.0	-	0.0%	1.8	175.4%	4.0	-	0.0%	1.2	222.1%
GRAND TOTAL	58.6	46.4	26.3%	52.6	11.3%	55.3	44.8	23.6%	48.5	14.0%



Financial Presentation

For the Month Ended

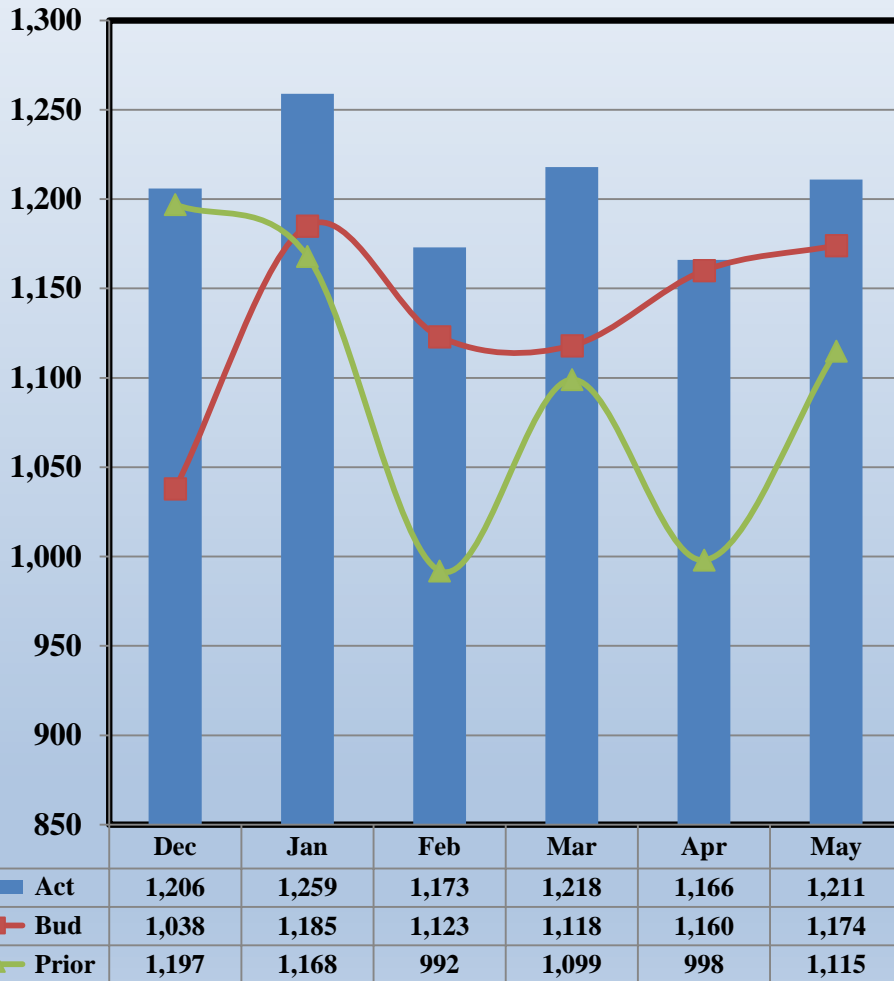
May 31, 2024

Volume



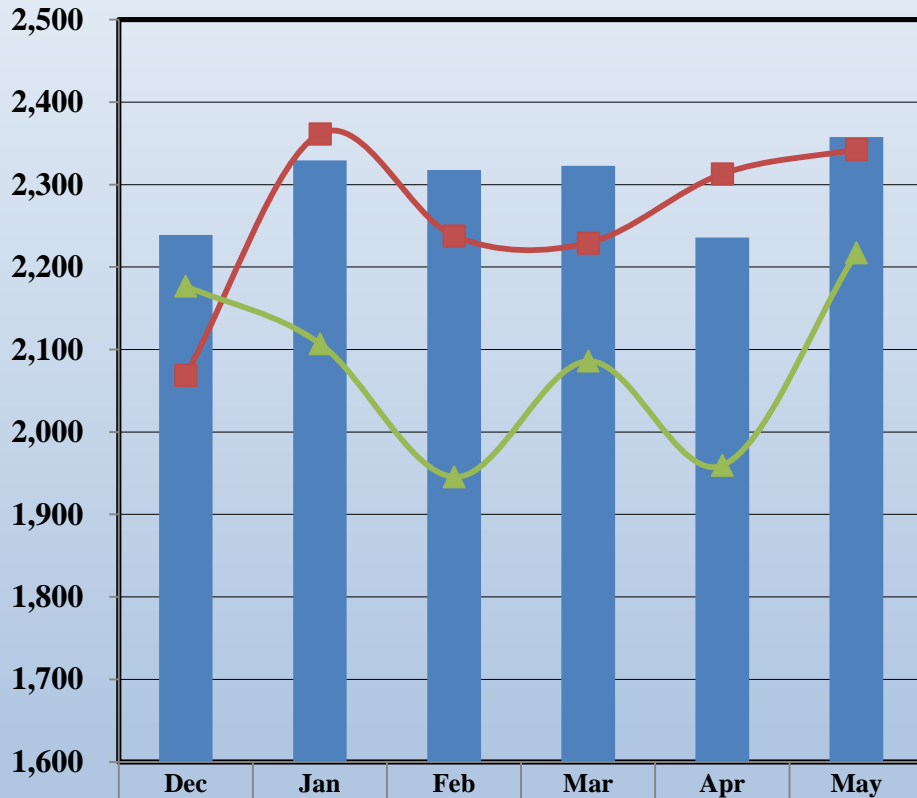
Admissions

Total – Adults and NICU



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	1,211	1,174	1,115
Var %		3.2%	8.6%
Year-To-Date	9,507	8,922	8,635
Var %		6.6%	10.1%
Annualized	13,945	13,360	12,718
Var %		4.4%	9.6%

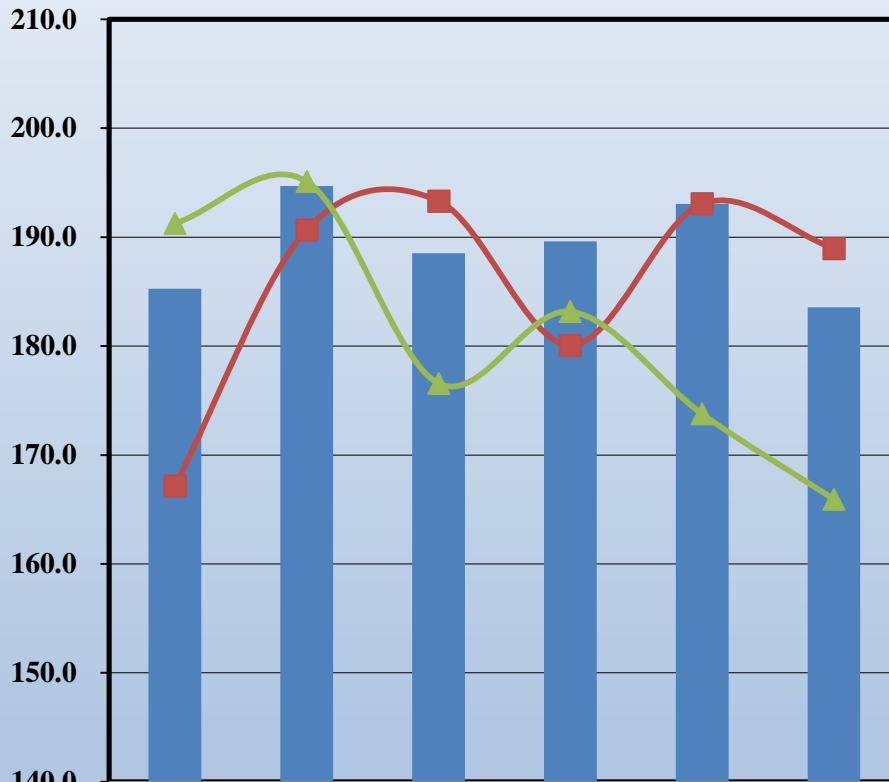
Adjusted Admissions



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	2,358	2,343	2,217
Var %		0.6%	6.3%
Year-To-Date	18,261	17,788	16,529
Var %		2.7%	10.5%
Annualized	27,014	26,542	24,448
Var %		1.8%	10.5%

Act	2,239	2,329	2,318	2,323	2,236	2,358
Bud	2,069	2,362	2,238	2,229	2,313	2,343
Prior	2,177	2,107	1,945	2,086	1,960	2,217

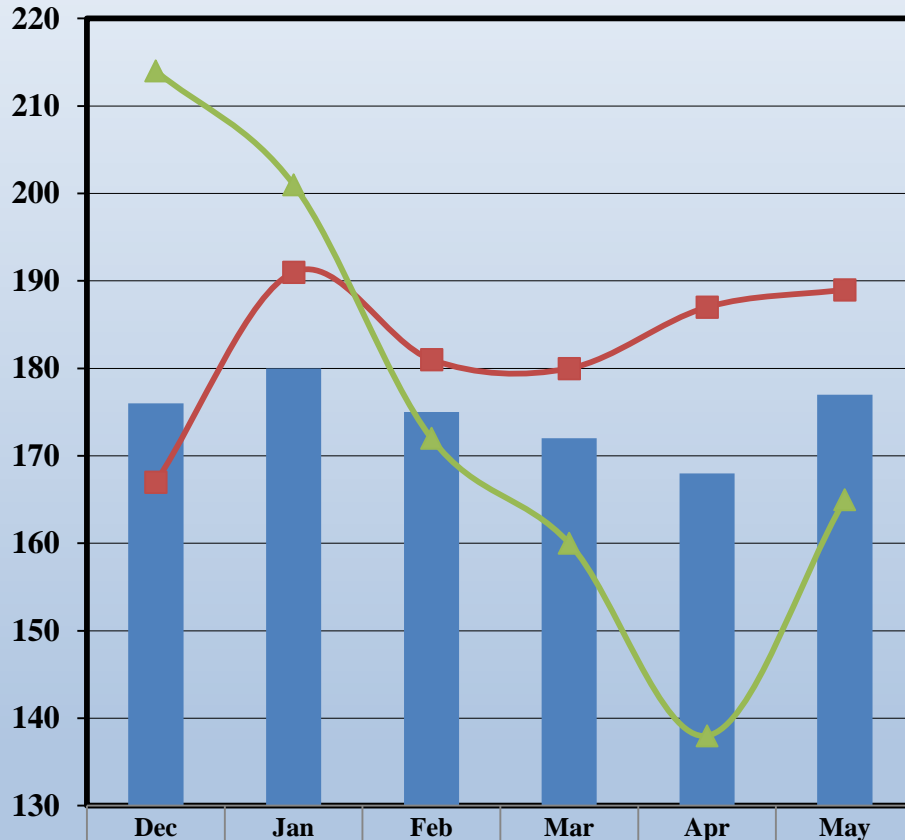
Average Daily Census



	Dec	Jan	Feb	Mar	Apr	May
Act	185.3	194.7	188.5	189.6	193.0	183.5
Bud	167.2	190.7	193.3	180.1	193.1	189.0
Prior	191.3	195.1	176.6	183.2	173.8	165.9

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	183.5	189.0	165.9
Var %		-2.9%	10.6%
Year-To-Date	185.4	182.5	178.3
Var %		1.6%	4.0%
Annualized	180.0	178.1	174.9
Var %		1.1%	2.9%

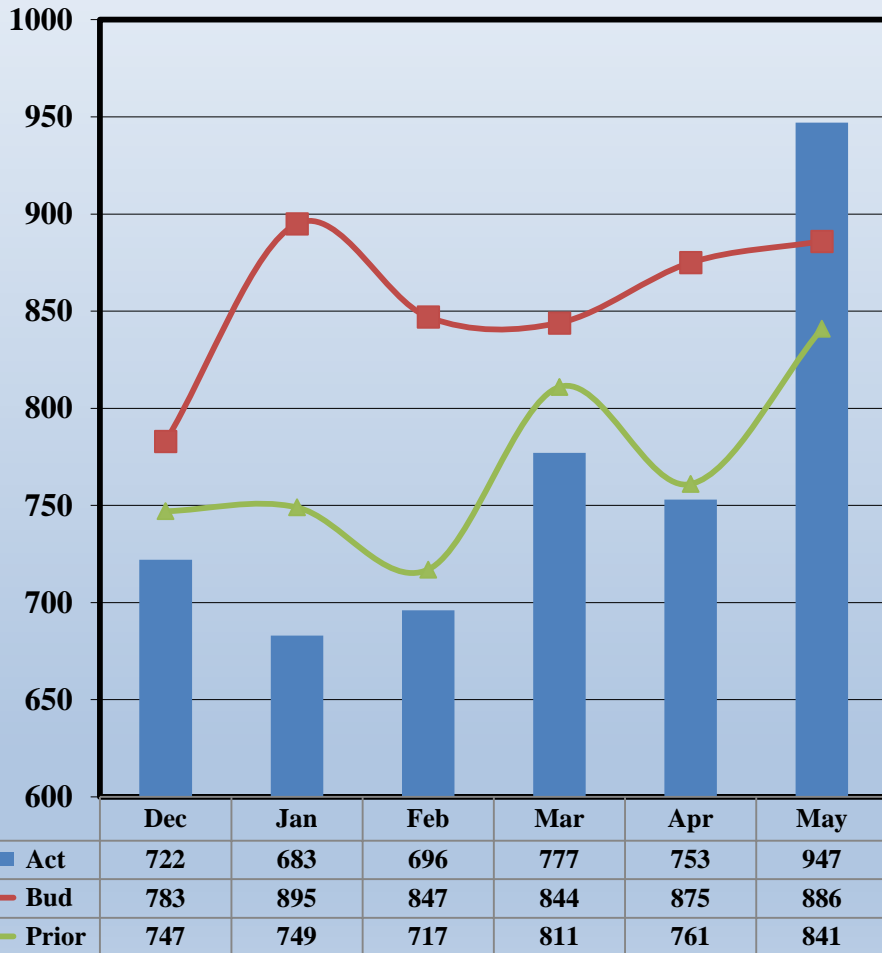
Deliveries



■ Act	176	180	175	172	168	177
■ Bud	167	191	181	180	187	189
▲ Prior	214	201	172	160	138	165

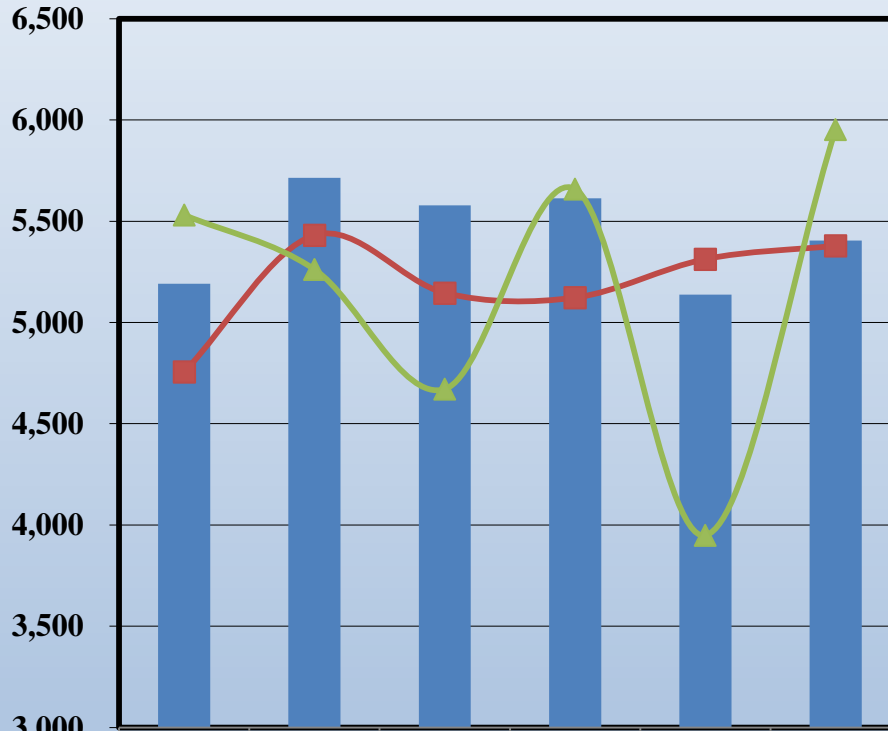
	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	177	189	165
Var %		-6.3%	7.3%
Year-To-Date	1,430	1,437	1,424
Var %		-0.5%	0.4%
Annualized	2,183	2,190	2,186
Var %		-0.3%	-0.1%

Total Surgical Cases



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	947	886	841
Var %		6.9%	12.6%
Year-To-Date	6,086	6,733	6,153
Var %		-9.6%	-1.1%
Annualized	9,435	10,082	9,133
Var %		-6.4%	3.3%

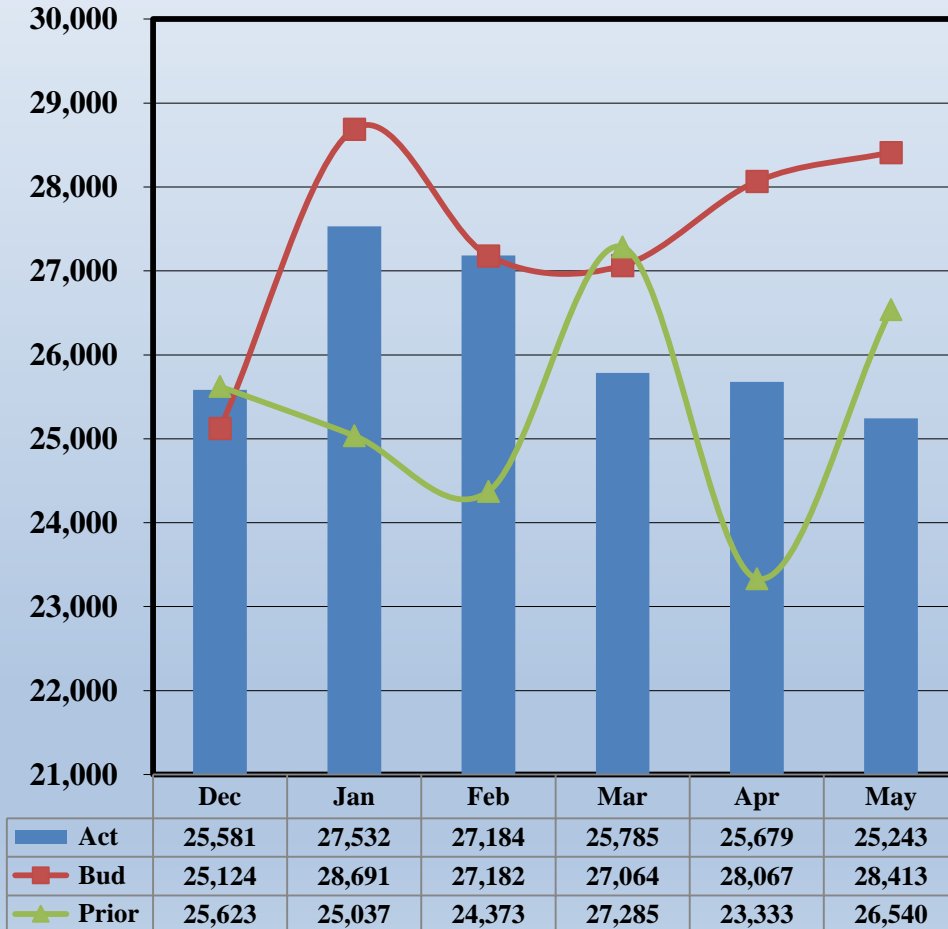
Emergency Room Visits



	Dec	Jan	Feb	Mar	Apr	May
Act	5,191	5,715	5,579	5,613	5,138	5,405
Bud	4,756	5,431	5,146	5,123	5,313	5,379
Prior	5,531	5,262	4,671	5,659	3,949	5,953

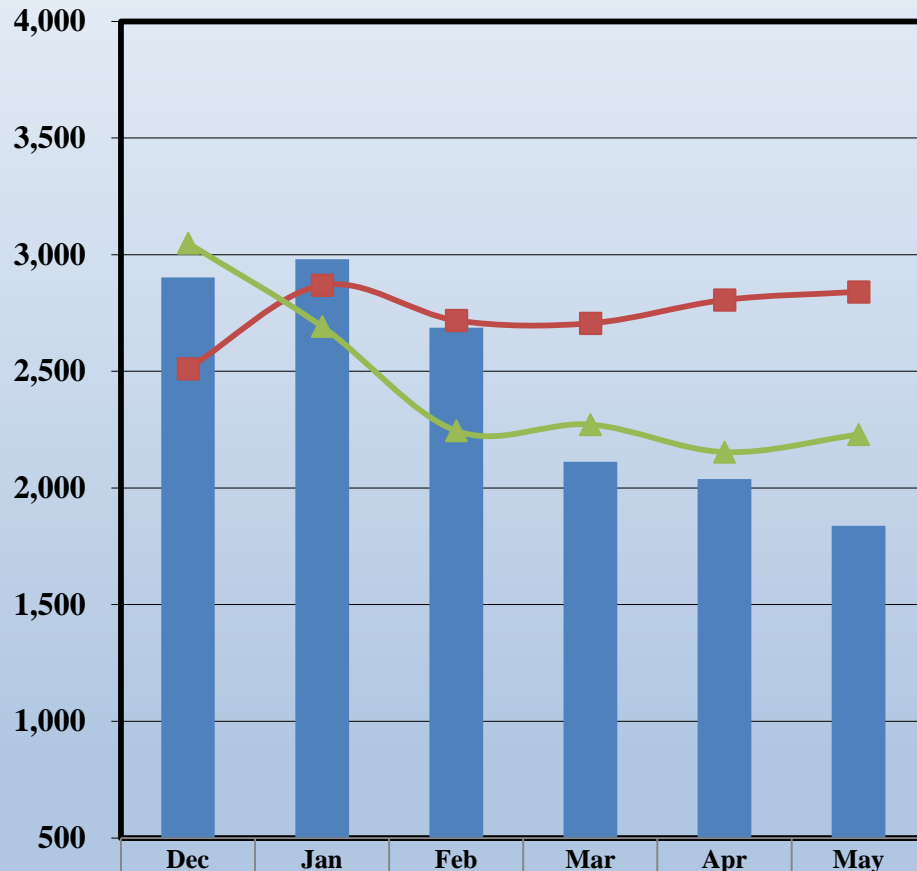
	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	5,405	5,379	5,953
Var %		0.5%	-9.2%
Year-To-Date	43,340	40,886	41,821
Var %		6.0%	3.6%
Annualized	62,426	59,972	60,869
Var %		4.1%	2.6%

Total Outpatient Occasions of Service



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	25,243	28,413	26,540
Var %		-11.2%	-4.9%
Year-To-Date	210,227	215,976	204,231
Var %		-2.7%	2.9%
Annualized	310,286	316,035	301,611
Var %		-1.8%	2.9%

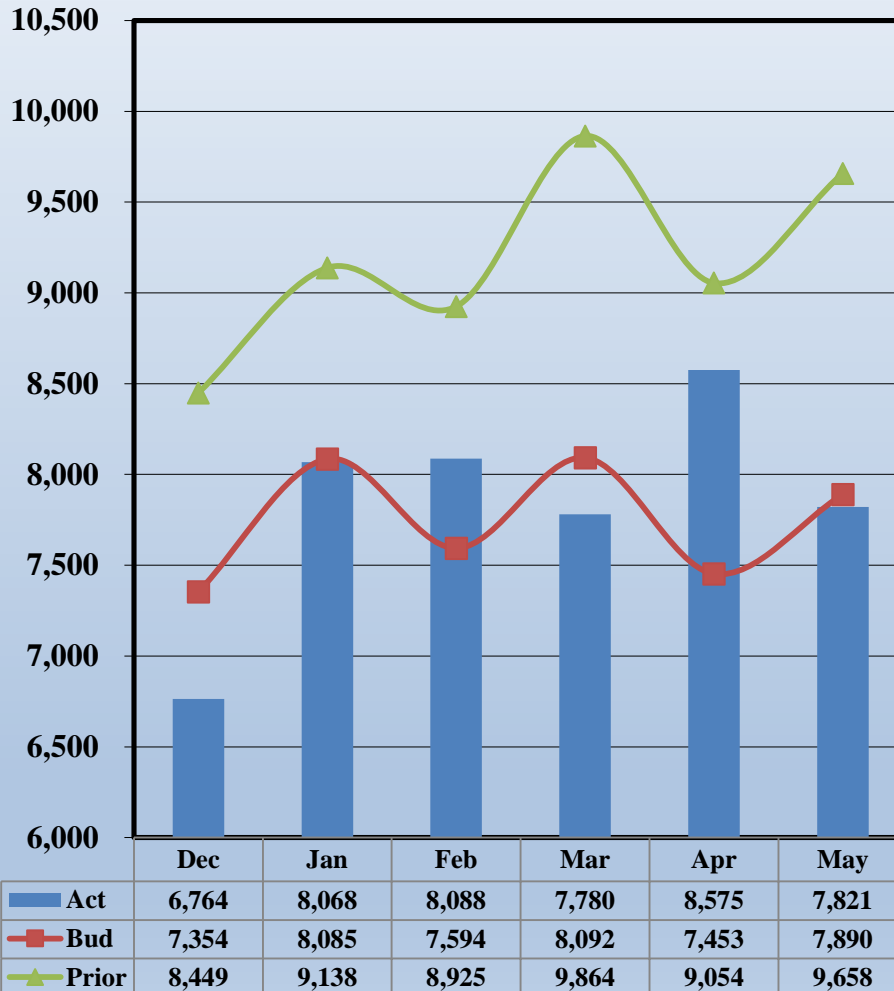
Urgent Care Visits



■ Act	2,903	2,981	2,687	2,113	2,038	1,838
■ Bud	2,512	2,869	2,718	2,706	2,806	2,841
▲ Prior	3,049	2,692	2,245	2,272	2,154	2,229

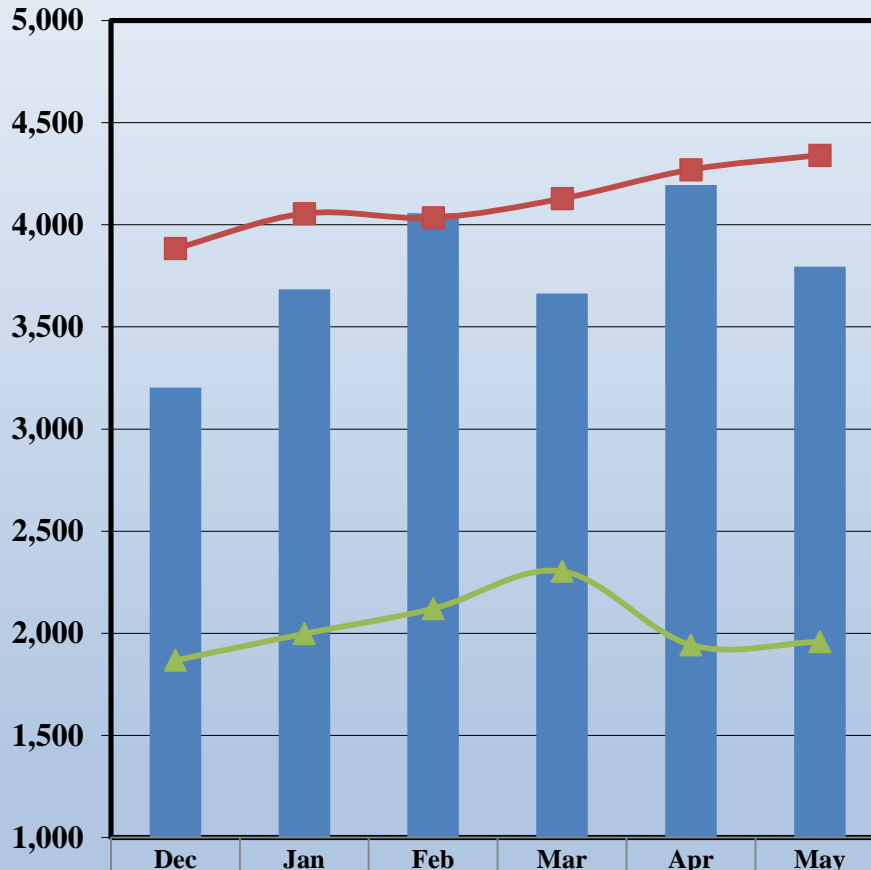
	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	1,838	2,841	2,229
Var %		-35.3%	-17.5%
Year-To-Date	19,291	21,595	20,715
Var %		-10.7%	-6.9%
Annualized	27,449	29,753	30,096
Var %		-7.7%	-8.8%

Total ProCare Office Visits



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	7,821	7,890	9,658
Var %		-0.9%	-19.0%
Year-To-Date	62,032	61,348	73,343
Var %		1.1%	-15.4%
Annualized	98,207	97,523	109,804
Var %		0.7%	-10.6%

Total Family Health Clinic Visits



	Dec	Jan	Feb	Mar	Apr	May
Act	3,203	3,684	4,056	3,663	4,194	3,795
Bud	3,884	4,055	4,034	4,128	4,270	4,341
Prior	1,868	1,998	2,121	2,304	1,943	1,959

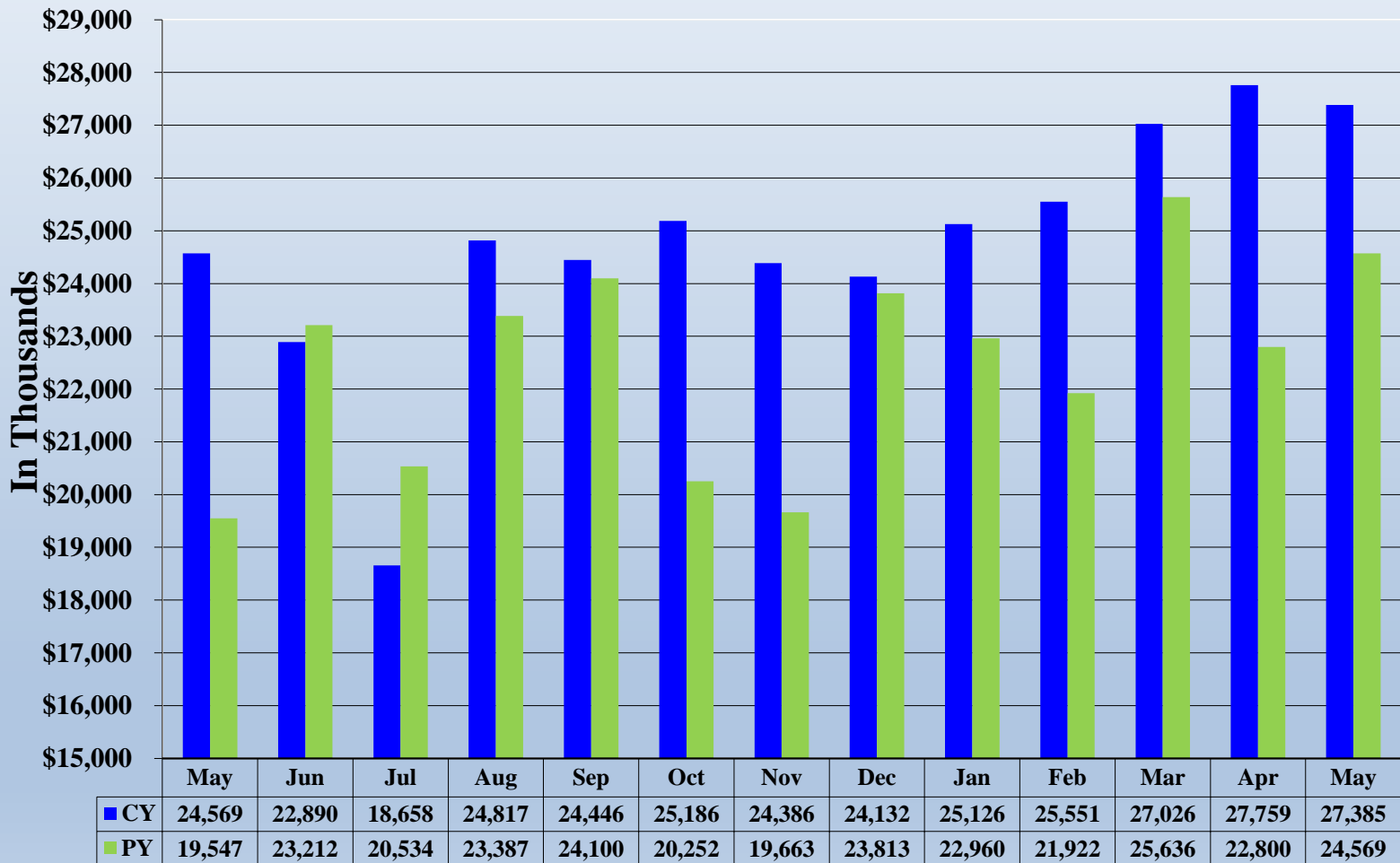
	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	3,795	4,341	1,959
Var %		-12.6%	93.7%
Year-To-Date	30,112	32,336	15,823
Var %		-6.9%	90.3%
Annualized	38,946	41,582	23,456
Var %		-6.3%	66.0%

Accounts Receivable



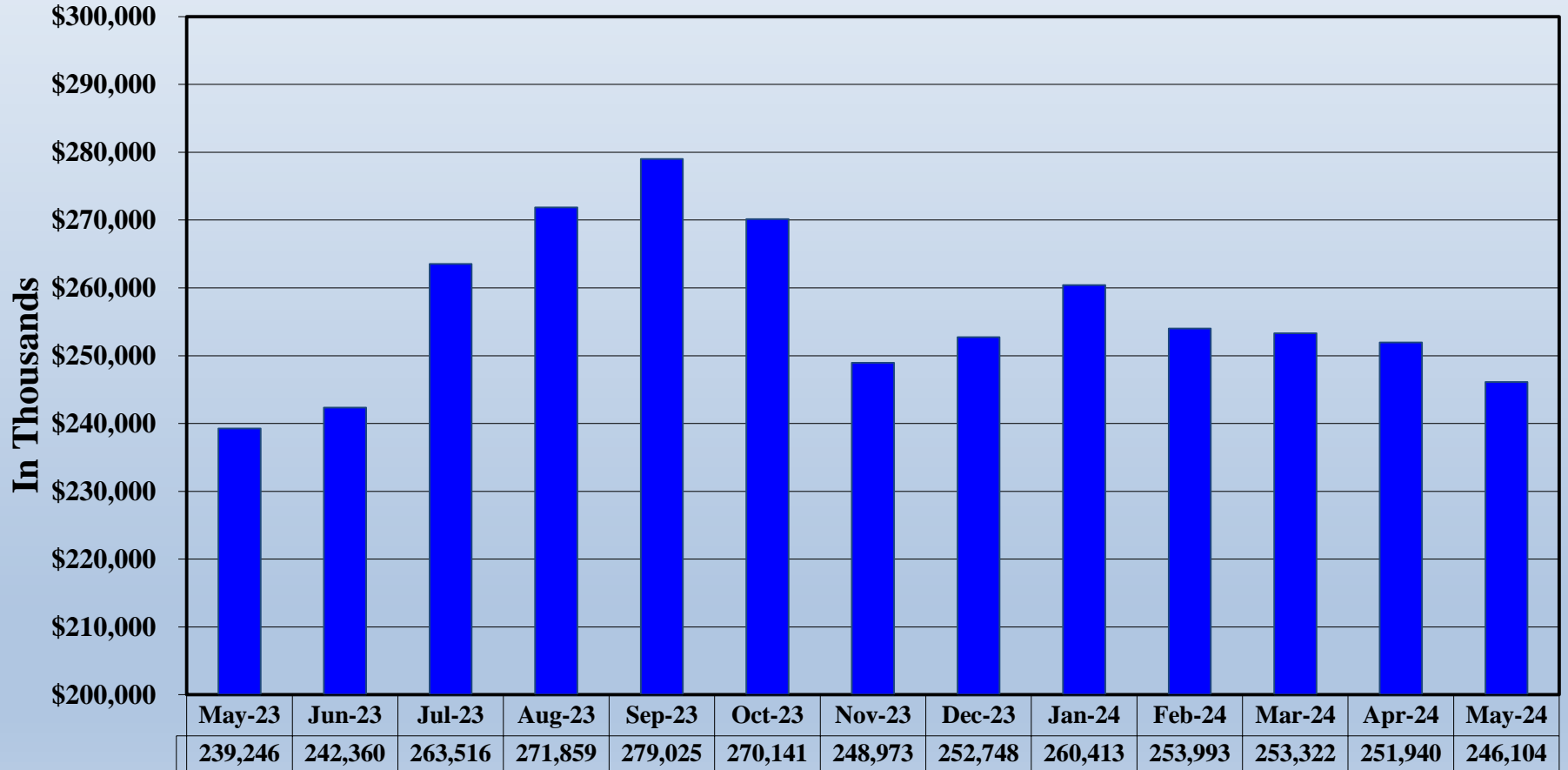
Total AR Cash Receipts

13 Month Trending



Total Accounts Receivable – Gross

Thirteen Month Trending

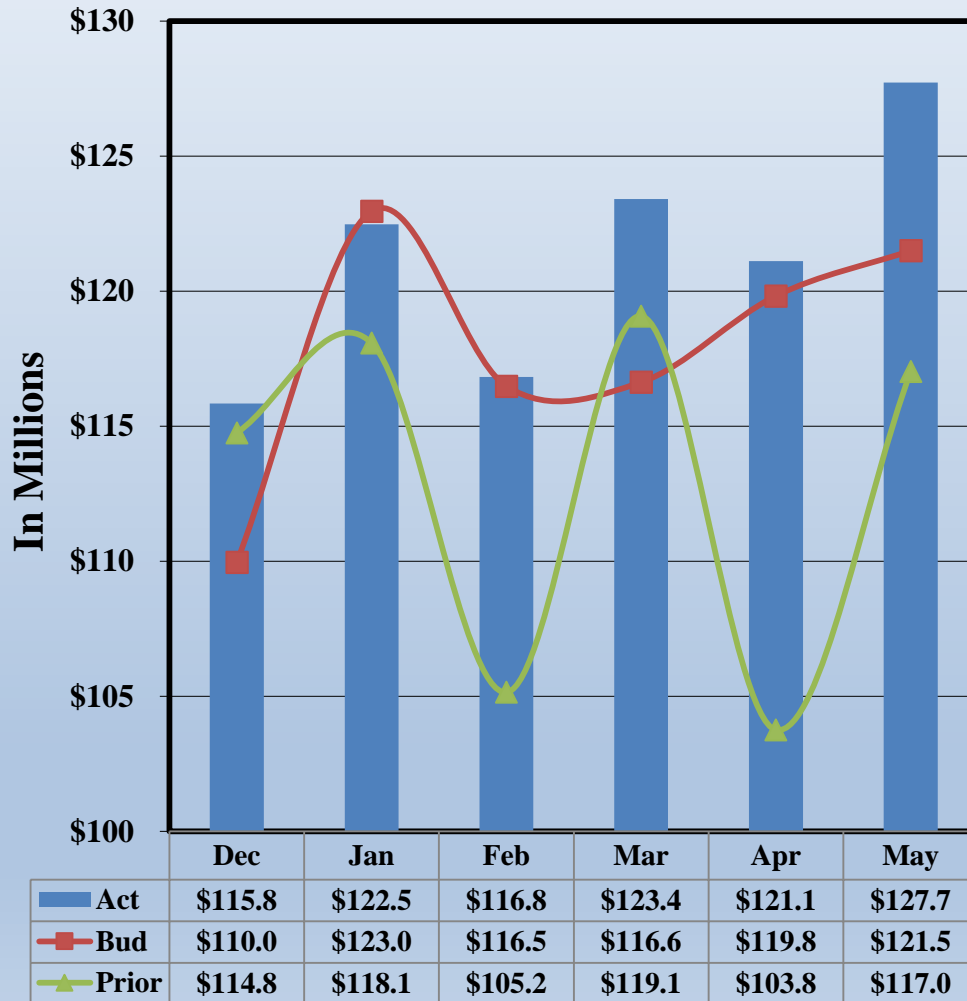


Revenues & Revenue Deductions



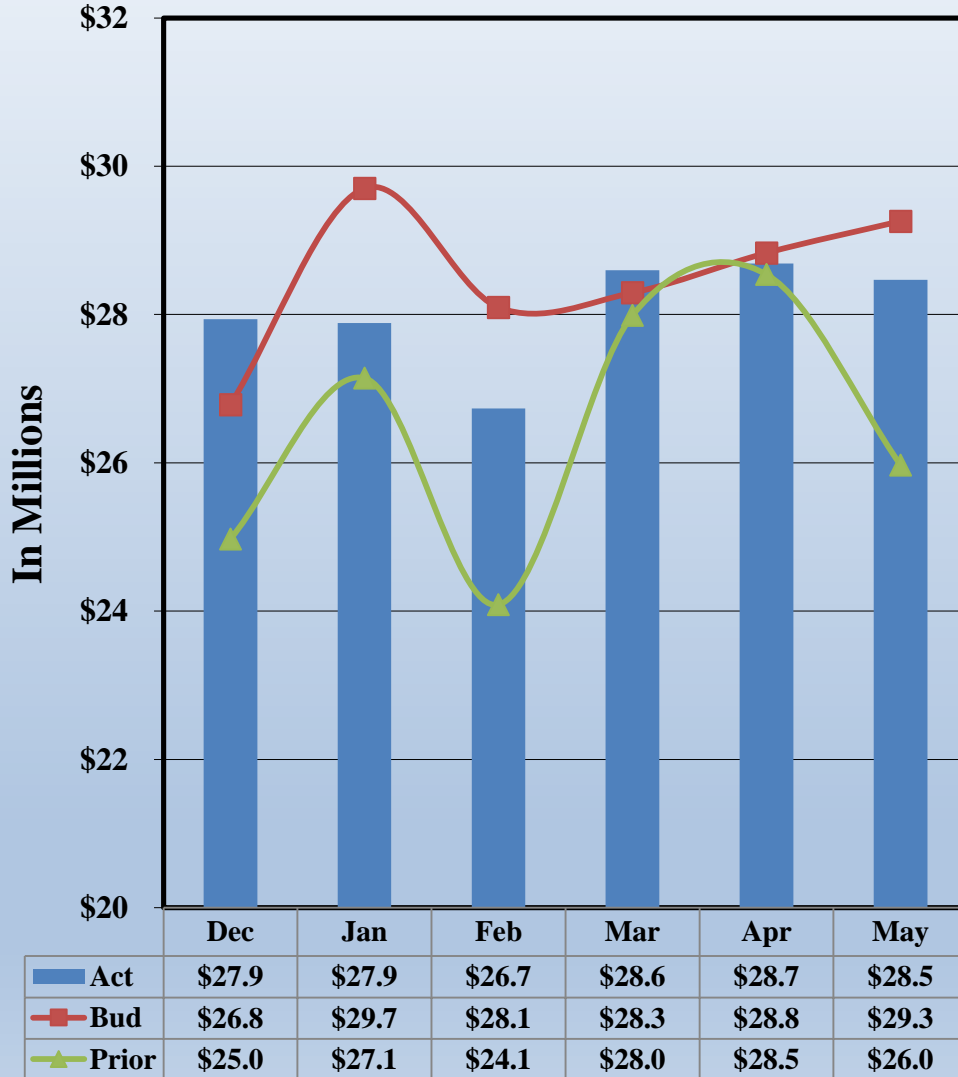
Total Patient Revenues

(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 127.7	\$ 121.5	\$ 117.0
Var %		5.1%	9.1%
Year-To-Date	\$ 960.4	\$ 930.9	\$ 896.3
Var %		3.2%	7.2%
Annualized	\$ 1,421.4	\$ 1,391.9	\$ 1,324.8
Var %		2.1%	7.3%

Total Net Patient Revenues

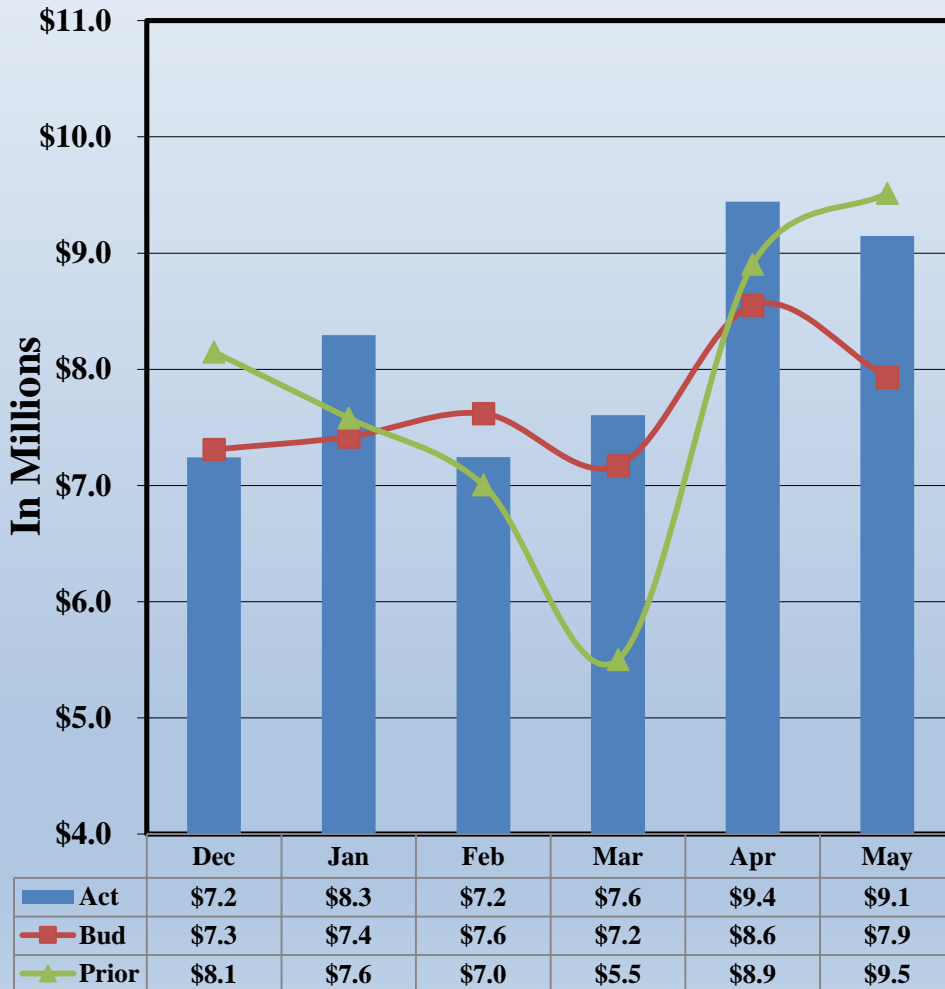


	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 28.5	\$ 29.3	\$ 26.0
Var %		-2.7%	9.6%
Year-To-Date	\$ 222.2	\$ 225.2	\$ 207.6
Var %		-1.4%	7.0%
Annualized	\$ 334.3	\$ 338.4	\$ 307.9
Var %		-1.2%	8.6%

Other Revenue

(Ector County Hospital District)

Including Tax Receipts, Interest & Other Operating Income

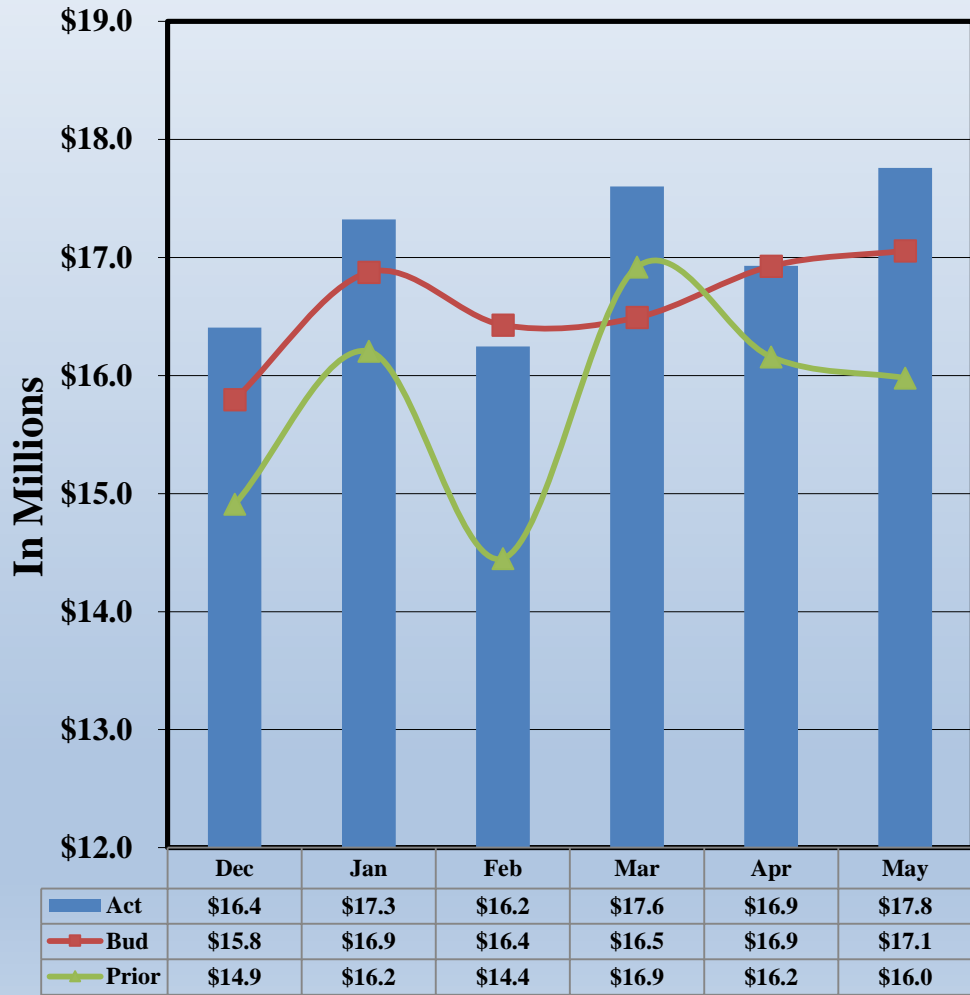


	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 9.1	\$ 7.9	\$ 9.5
Var %		15.3%	-3.9%
Year-To-Date	\$ 66.8	\$ 60.6	\$ 61.2
Var %		10.2%	9.1%
Annualized	\$ 100.8	\$ 94.6	\$ 93.7
Var %		6.5%	7.6%

Operating Expenses



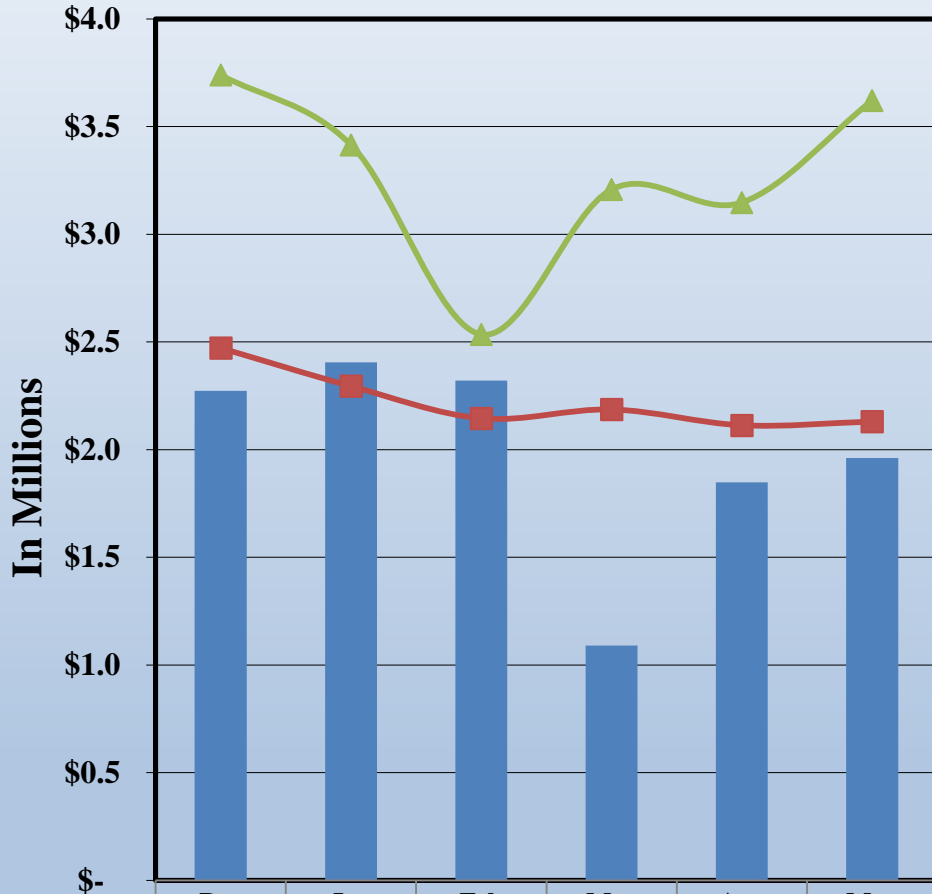
Salaries, Wages & Contract Labor (Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 17.8	\$ 17.1	\$ 16.0
Var %		4.1%	11.3%
Year-To-Date	\$ 135.6	\$ 131.6	\$ 126.0
Var %		3.0%	7.6%
Annualized	\$ 201.2	\$ 197.2	\$ 192.5
Var %		2.0%	4.5%

Employee Benefit Expense

(Ector County Hospital District)

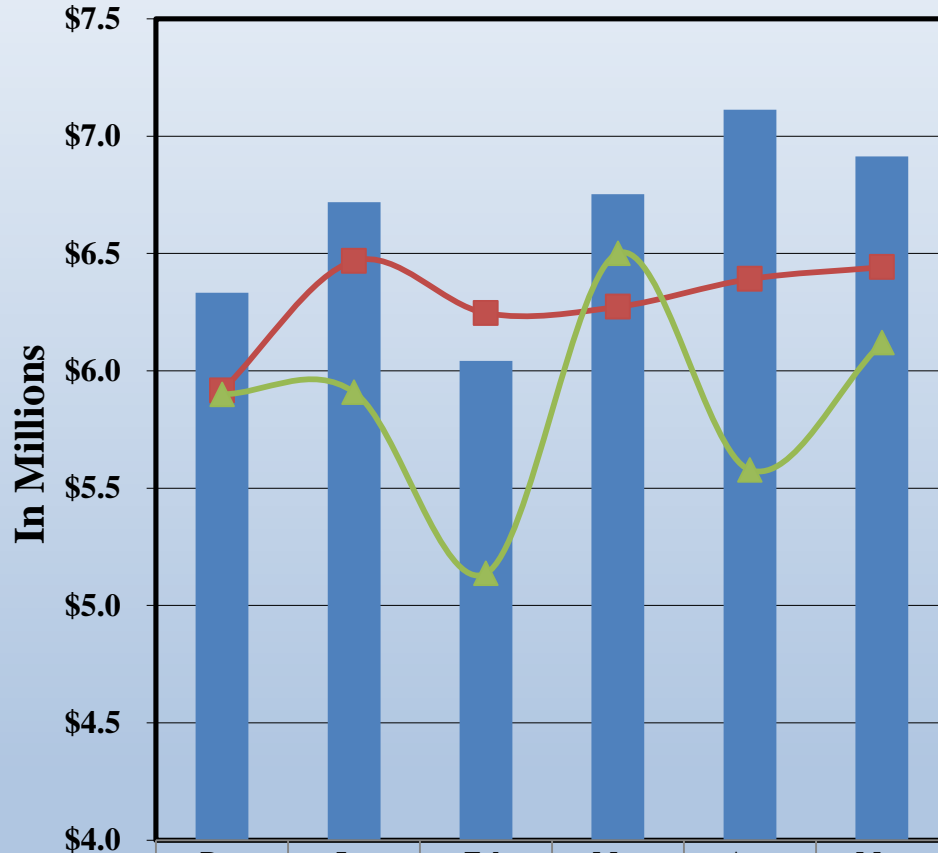


	Dec	Jan	Feb	Mar	Apr	May
■ Act	\$2.3	\$2.4	\$2.3	\$1.1	\$1.8	\$2.0
■ Bud	\$2.5	\$2.3	\$2.1	\$2.2	\$2.1	\$2.1
▲ Prior	\$3.7	\$3.4	\$2.5	\$3.2	\$3.1	\$3.6

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 2.0	\$ 2.1	\$ 3.6
Var %		-7.9%	-45.8%
Year-To-Date	\$ 16.1	\$ 17.5	\$ 26.4
Var %		-8.1%	-39.1%
Annualized	\$ 36.9	\$ 25.4	\$ 25.4
Var %		45.3%	45.3%

Supply Expense

(Ector County Hospital District)



	Dec	Jan	Feb	Mar	Apr	May
Act	\$6.3	\$6.7	\$6.0	\$6.8	\$7.1	\$6.9
Bud	\$5.9	\$6.5	\$6.2	\$6.3	\$6.4	\$6.4
Prior	\$5.9	\$5.9	\$5.1	\$6.5	\$5.6	\$6.1

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 6.9	\$ 6.4	\$ 6.1
Var %		7.3%	13.0%
Year-To-Date	\$ 53.4	\$ 49.7	\$ 46.2
Var %		7.4%	15.6%
Annualized	\$ 76.8	\$ 73.1	\$ 66.9
Var %		5.1%	14.8%

Purchased Services

(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 4.6	\$ 4.5	\$ 2.8
Var %		1.7%	64.9%
Year-To-Date	\$ 37.1	\$ 36.4	\$ 34.4
Var %		1.8%	7.6%
Annualized	\$ 56.4	\$ 55.6	\$ 53.7
Var %		1.4%	5.0%

Total Operating Expense

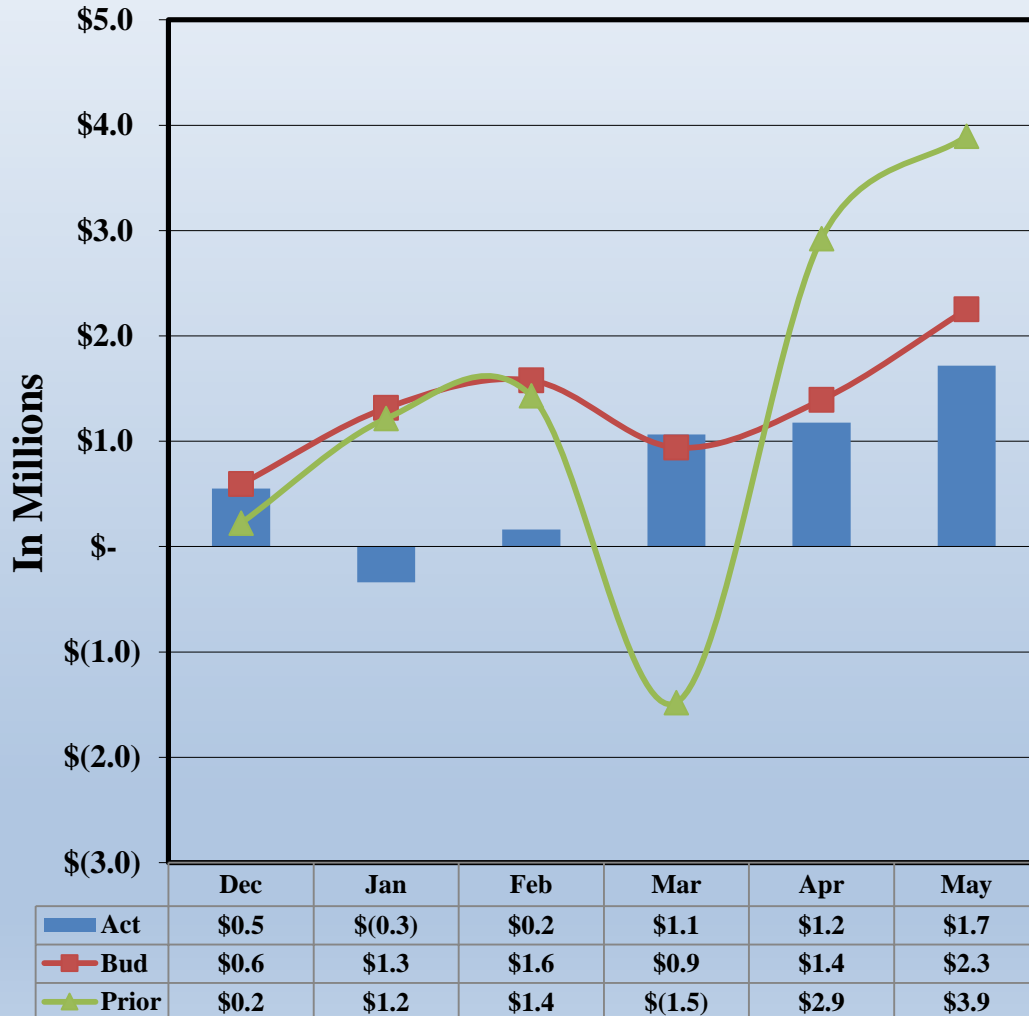
(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 35.2	\$ 34.2	\$ 32.2
Var %		2.8%	9.3%
Year-To-Date	\$ 274.5	\$ 268.8	\$ 265.0
Var %		2.1%	3.6%
Annualized	\$ 419.8	\$ 401.1	\$ 388.6
Var %		4.7%	8.0%

Adjusted Operating EBIDA

Ector County Hospital District Operations

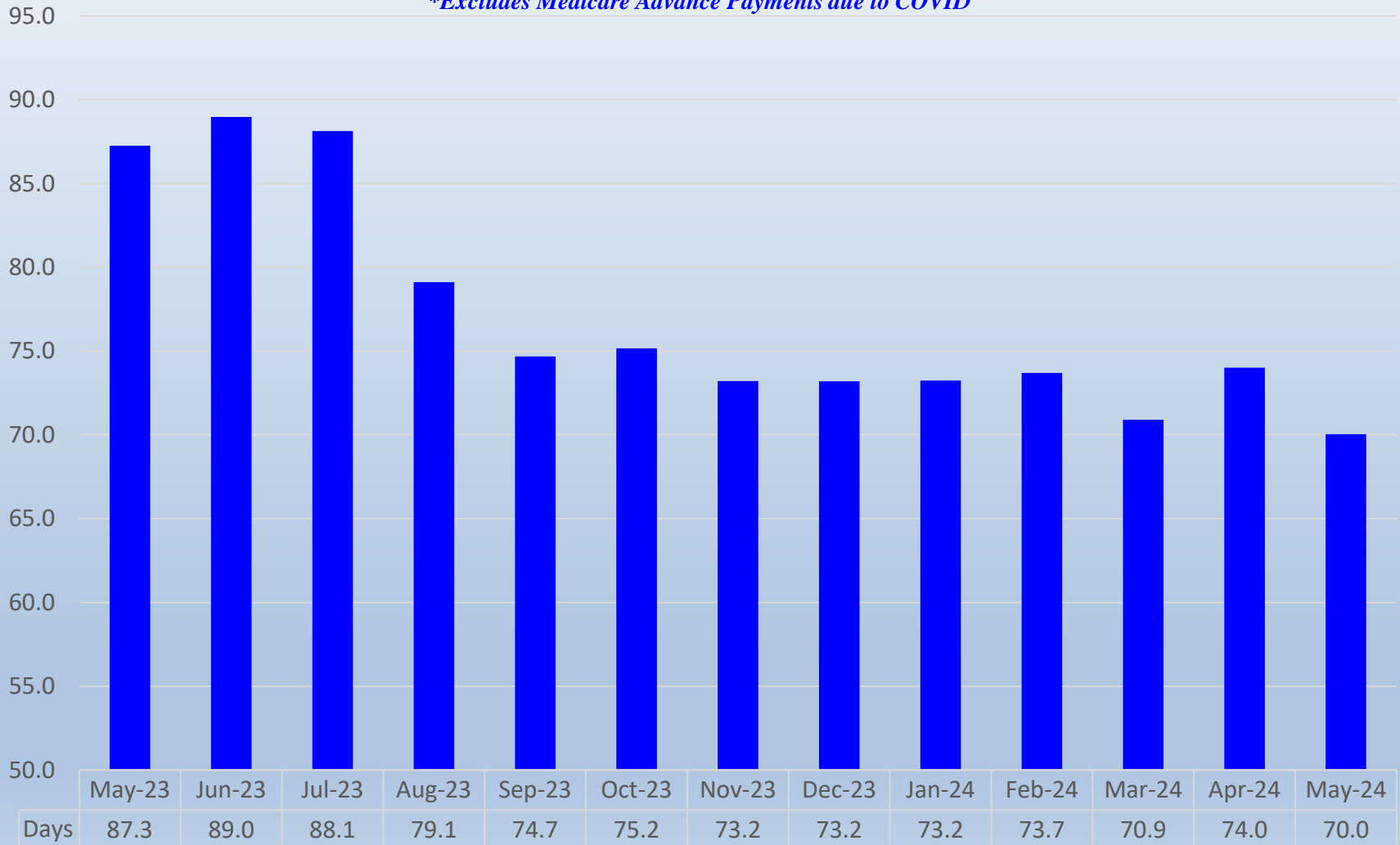


	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 1.7	\$ 2.3	\$ 3.9
Var %		-26.1%	-56.4%
Year-To-Date	\$ 6.7	\$ 10.2	\$ 7.3
Var %		-34.3%	-8.2%
Annualized	\$ 21.1	\$ 23.9	\$ 17.4
Var %		-11.7%	21.3%

Days Cash on Hand

Thirteen Month Trending

**Excludes Medicare Advance Payments due to COVID*



mch



To: ECHD Board of Directors
Through: Russell Tippin, CEO
From: Staci Ashley, Chief Human Resources Officer
Lisa Enriquez, Benefits Manager
Date: 7/02/2024
Request: Renew Brokerage & Consulting Services with Lockton Dunning
Cost: \$90,000 Annual Contract

Summary: Lockton Dunning Benefits specializes in the design, implementation, communication and year-round service of medical, dental, life, disability, and other employer-sponsored benefit programs.

MCHS has direct access to Lockton in-house subject matter experts including actuaries, compliance attorneys, health risk experts, employee communications, and brokerage services.

Lockton Dunning has been our advisor for over ten years.

Objective: Provide our associates excellent benefits in a cost-effective and thoughtful manner.

FTE Impact: No additional FTE(s) will be required.

Pre-Approval: CFO, Legal, CEO

To: ECHD Board of Directors
Through: Russell Tippin, CEO
From: Staci Ashley, Chief Human Resources Officer
Date: 7/02/2024
Request: Contract with United Medical Resources

Summary: United Medical Resources (UMR) specializes in providing access to Networks and Network Providers as well as related services including physicians (and other health care professional) relations. UMR provides resources to help improve employee health and provides personal support to employees.

MCHS has direct access to UMR tools including a member website, a mobile site, information in Spanish, health and wellness tips and tools, and educational resources.

Objective: Provide our associates with excellent benefits in a cost-effective and thoughtful manner.

FTE Impact: No additional FTE(s) will be required.

**Ector County Hospital District
Medical Center Hospital
Odessa, TX**

ANNUAL INSURANCE REPORT OF CONDITION

As of July 1, 2024

EXECUTIVE SUMMARY

The following report summarizes the insurance program for Medical Center Hospital (“MCH”) as of July 1, 2024. This report is designed to provide the Board of Directors and administrative staff information on the current condition of the property, liability, D&O, Workers’ Compensation and other related lines of insurance as outlined in the Insurance Coverage Summary. This report does not apply to the employee benefits coverages.

Opinion of the Condition

The insurance program currently managed by HealthSure meets in all respects what is usual and customarily covered by hospitals of similar size and scope. The hospital utilizes a combination of insurance and self-insurance to transfer those risks that are typically covered. Certain recommendations to management have been provided for improvements in the current program. Management is receptive and has taken our recommendations under advisement.

Factors Driving the Current Property & Casualty Insurance Market

- **Above-average inflation:** Inflation affects every industry, but insurance is especially vulnerable. Skyrocketing inflation has driven up claims costs on multiple fronts, including building materials, replacement parts, labor, medical expenses, attorney fees and settlement amounts.
- **More frequent and extreme weather:** As of November 8, the United States suffered 25 confirmed weather/climate disasters in 2023, with losses exceeding \$1 billion each — the highest number in 43 years. According to the National Oceanic and Atmospheric Administration (NOAA), there has been a significant jump in the annual average of such events over the past five years. In the most recent five years (2018 and 2022), there was an annual average of 18 (CPI-adjusted). Between 1980 and 2022, there were 8.1 events on average (CPI-adjusted).
- **A ‘double whammy’ in Property Insurance:** Property Insurance rates have spiraled due to extreme weather and the rising costs of rebuilding and repairs. At the same time, insurers are requiring up-to-date property values. As a result, buyers are paying higher rates based on higher property values.
- **The rising expense of litigation:** Costs are being driven by shifting social and cultural attitudes about who is responsible for absorbing risk (the insurer or the plaintiff), increasing public distrust of large corporations, and nuclear verdicts being awarded by juries. According to Bloomberg Law, third-party litigation funding is now a \$13.5 billion industry. Funders — which include hedge funds, private equity funds and even sovereign wealth funds — either pay for plaintiffs’ litigation costs with an agreement that they will receive a large portion of any eventual payment or own shell companies that exist only to profit through litigation.

With that said, the current condition of MCH’s insurance program for 2024 remains stable due to competitive bidding and negotiations with current carrier relationships. As is customary, HealthSure conducted the bidding process this year to manage the cost and other relevant terms to the insurance program that renewed on July 1. For the current year from 7-1-24 to 7-1-25, the hospitals total premiums increased by 12% due to rate changes and exposure increases due to hospital growth in nearly all categories.

Total Cost of Risk

Premiums are only part of the total expenses assigned to manage risk. A more significant approach to measure the overall cost of managing risk for the hospital is deemed by experts as the total cost of risk or “TCOR”. We worked with the CFO and Controller of the hospital this past year to capture the data which builds the TCOR for MCH. This data is comprised of ALL costs-both direct and indirect that is associated with managing the risk of the institution such as cost of claims paid including all of the insurance program deductibles and professional liability (NOTE: professional liability is 100% self-insured due to the Texas Tort Claims Act cap or immunity for public hospitals of \$100,000. Per claim or \$300,000. Per Occurrence), claims handling expenses (legal and administrative), safety management, allocated salaries of employees, professional fees and other appropriately assigned costs.

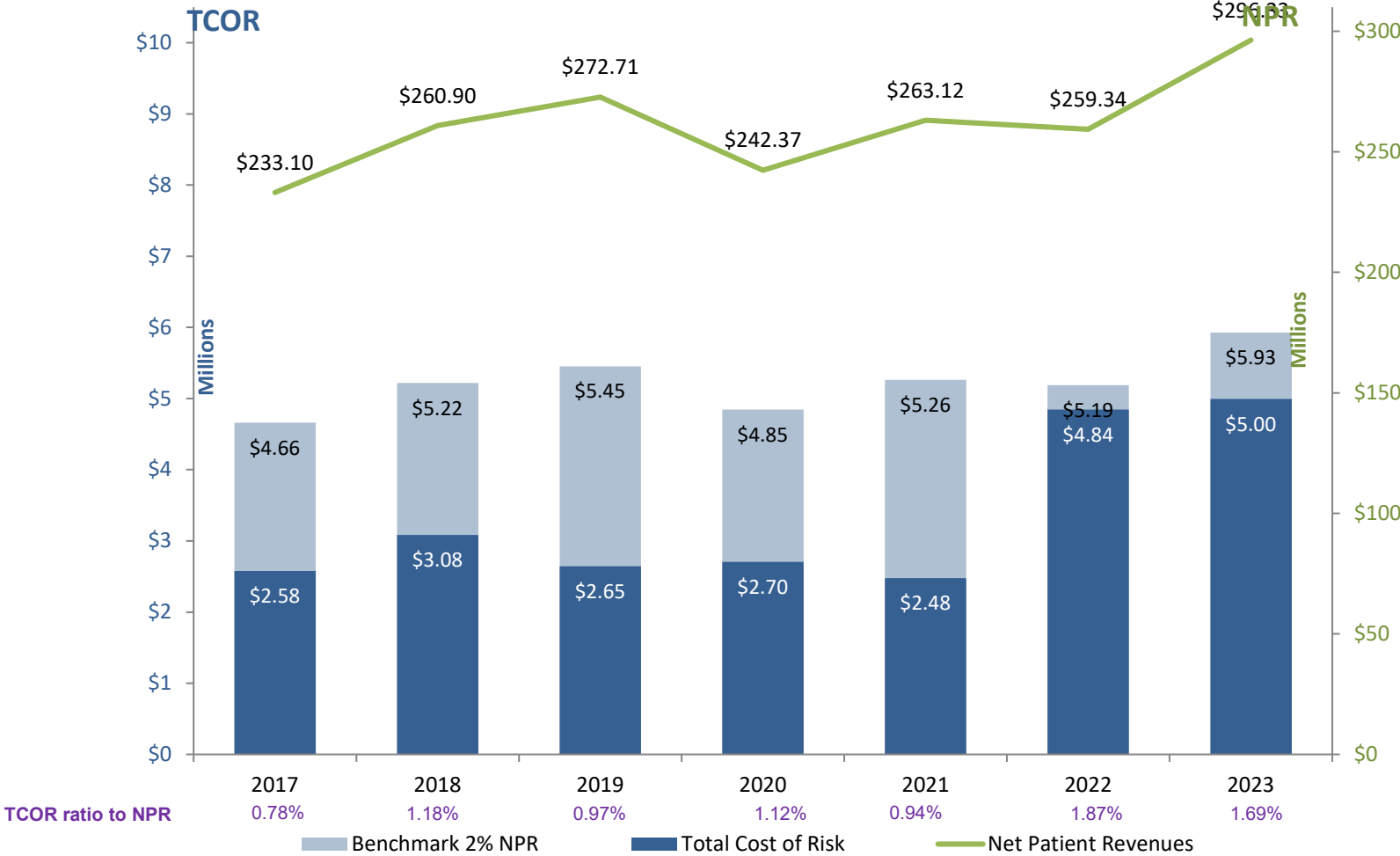
We have tracked this information and determined that the TCOR for 2023 is \$4,995,912 up slightly from \$4,843,684 in 2022. TCOR should be a measure of performance only when compared to other cost factors such as compared to the overall exposure against net patient revenues (“NPR”) for the same period. We commonly measure the TCOR against NPR and refer to this as the TCOR Ratio. MCH has experienced over the last ten years TCOR Ratios from a low of 0.69% to a high of 1.87%. **The prevailing industry benchmark of other hospitals has an average TCOR Ratio of nearly 2% of NPR. Therefore, MCH is outperforming peers in the control of the Total Cost of Risk.**

A Note of Gratitude

In closing, we would like to thank Russell Tippin, Steve Ewing, Steve Steen, Grant Trollope and Kerstin Connolly for their help in developing the necessary information for the insurance renewal process. They have also been most helpful to HealthSure and MCH in maintaining exposure information and changes and the opportunities to reduce the cost of insurance and risk and taking risk where fiscally appropriate. Finally, we wish to thank the entire Board of MCH for their continued trust and confidence in our working relationship. We look forward to continuing to bring the appropriate risk and insurance recommendations for years to come.

HealthSure Insurance Services, Inc.

ECTOR COUNTY HOSPITAL Total Cost of Risk Ratio (values shown in millions)





**Ector County Hospital District
Medical Center Hospital & Foundation
MCH Professional Care
MCH TraumaCare**

Insurance Coverages Summary

As of 7/1/24

Current Insurance

HealthSure currently provides the following lines of coverage for Medical Center Hospital, Foundation, MCH ProCare & MCH TraumaCare:

- **Property-** Insurance that indemnifies the owner of property for its loss when the loss or damage is caused by a covered peril, such as fire, wind, hail, explosion and other accidents
- **Directors & Officers Liability-** Insures directors, officers, trustees, partners and employees against claims commonly brought by medical staff, vendors, business associates, competitors, regulators and employees alleging financial loss arising from mismanagement, malfeasance, credentialing or other wrongful acts under Tort Law.
- **Employment Practices Liability-** Covers allegations of wrongful termination, discrimination, and sexual harassment against the employer from the employee or patient.
- **Fiduciary Liability-** Covers the responsibility of trustees, employers, fiduciaries, professional administrators, and the plan itself with respect to errors and omissions in the administration of employee benefit programs as imposed by ERISA.
- **Crime-** Covers employee dishonesty and other related perils due to theft or embezzlement of your property.
- **Kidnap & Ransom-** Insures against loss by the surrender of property as a result of a threat of harm to the named insured, an employee, or a relative or guest of the insured's employees, including infant abductions.
- **Workers Compensation-** Coverage for disease and injuries sustained by employees. Part One of the policy covers statutory liabilities under workers compensation laws, and Part Two of the policy covers liability arising out of employees' work-related injuries that do not fall under the workers compensation statute. Coverage provided for claims exceeding the \$500,000 self-insured retention.

Insurance Coverages Summary
-Continued-

- **Storage Tank Liability-** Covers defense, cleanup costs and third party bodily injury and property damage liability resulting from pollution conditions at covered storage tanks.
- **Business Auto-** Covers the insured against financial loss because of legal liability for automobile-related injuries to others or damage to their property by an auto.
- **General Liability for Medical Center Health System Foundation-** Insurance protection that covers insureds from most liability premises and operations liability exposures such as slips and falls, unsafe environment and other third party bodily injury or property damages. Also includes general liability coverage for special events.
- **Notary Errors & Omissions Liability-** Covers all employees of the insured for sums which the insured shall become obligated to pay by reason of liability for breach of duty while acting as a duly commissioned and sworn Notary Public, claims made against them by reason of any negligent act, error or omission, committed or alleged to have been committed arising out of the performance of notarial service.
- **Cybersecurity Insurance-** Insurance protection that covers loss arising out of protection of sensitive personal or corporate information in any format. This coverage addresses the first and third -party risks arising out of lost computer equipment such as a laptop or cell phone, increasing cost of new regulation associated with notification laws, mistakes made by outside service providers and human error. It also provides expert guidance to minimize the damage of a security breach.
- **Employed Lawyers Liability-** Professional liability insurance for lawyers employed by the hospital.
- **Regulatory Billing Errors & Omissions-** Covers the legal and audit expenses for liability due to Medicare/Medicaid billing errors, Stark violations, HIPAA violations and other allegations by payers .
- **Police Department Professional Liability-** Provides personal injury, bodily injury and property damage liability coverage for professional wrongful acts committed by the hospital's security department.
- **Group Medical Professional Liability for MCH Professional Care & MCH TraumaCare-** Provides medical professional liability due to allegations of medical malpractice.
- **Retail Pharmacy-** Profesional and General Liability coverage for retail pharmacy operations .

NOTES: The Hospital District is self-insured for General and Professional Liability due to protections afforded under the Texas Tort Clalims act for public entities. Employee Insurance Group Health Benefits are provided through another agent.